FEDERAL FOOTPRINT

STATE OWNED ENTITIES (SOEs) PERFORMANCE REVIEW

FY 2013-14



SOEs Directory

Implementation and Economic Reforms Unit Finance Division Government of Pakistan

TABLE OF CONTENTS

List of Abbreviations	ii
List of Tables	iii
List of Boxes	iii
DASHBOARD	iv
EXECUTIVE SUMMARY	
INTRODUCTION	4
Assumptions and Limitations:	5
SECTION I: STATE OWNED ENTITIES MAPPING	8
A. Categorical Classification	9
B. Administrative Classification	14
C. Sectoral Classification	21
SECTION II: STATE OWNED ENTITIES PERFORMANCE OVERVIEW	27
1. Performance Overview: Energy Sector	28
1.1 Hydrocarbons	28
1.2 Power	42
2. Performance Overview: Financial Sector	64
3. Performance Overview: Industrial & Engineering	99
4. Performance Overview: Trading Sector	122
5. Performance Overview: Services Sector	127
6. Performance Overview: Promotional & Advocacy Sector	150
7. Performance Overview: Transportation Sector	201
CONCLUSION & WAY FORWARD	235
Annexure I: Annual GoP Support	238
Annexure II: Federal Miscellaneous Investments	239
Annexure III: List of Other Federal Authorities and Regulatory Bodies	240
Annexure IV: List of Entities (Information not received)	241

List of Abbreviations

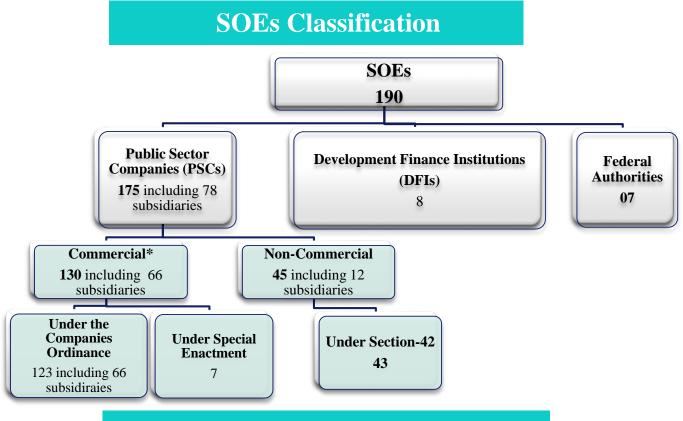
Abbreviation	Description
CDLs	Cash Development Loans
CG	Corporate Governance
CPPA	Central Power Purchase Agency
CRC	Corporate Restructuring Companies Act
DFIs	Development Finance Institutions
DISCOs	Distribution Companies
F.A	Federal Authorities
FRDL	Fiscal Responsibility and Debt Limitations Act
GENCOs	Generation Companies
GDP	Gross Domestic Product
GoP	Government of Pakistan
NPL	Non-Performing Loans
PSCs	Public Sector Companies
SECP	Securities and Exchange Commission of Pakistan
SOEs	State Owned Entities

List of Tables

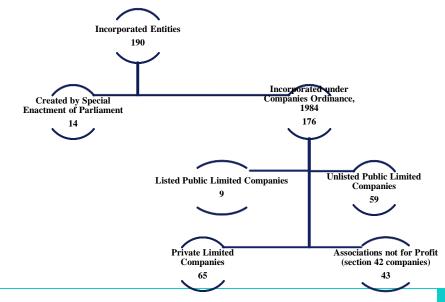
Table 1: Categorical list of SOEs	9
Table 2: Administrative Snapshot of SOEs	14
Table 3: Administrative list of SOEs	15
Table 4: Sectoral Snapshot of SOEs	21
Table 5: Sectoral List of SOEs	22
Table 6: Hydrocarbons Sector: Performance Overview	28
Table 7: Power Sector: Performance Overview	42
Table 8: Financial Sector: Performance Overview	64
Table 9: Industrial & Engineering Sector: Performance Overview	99
Table 10: Trading Sector: Performance Overview	122
Table 11: Services Sector: Performance Overview	127
Table 12: Promotional & Advocacy Sector: Performance Overview	150
Table 13: Transportation Sector: Performance Overview	201
List of Boxes	
Box 1: Report Highlights	1
Box 2: SOEs Categorization	4
Box 3: SOEs Classification Criteria	5
Box 4: Key Assumptions and Limitations	6
Box 5: Broader Information Areas	7

DASHBOARD

STATE OWNED ENTITIES (SOEs) – IN BRIEF



Incorporation Structure of SOEs



SOEs – IN BRIEF

(Contd...)

No. of Entities

190 =

PSCs	175
Commercial	130
Non-Commercial	45
DFIs	8
Authorities	7

No. of Employees¹

423,245 **=** FY 2012-13: 429,356

¹Information received from 90 Commercial PSCs, 29 Non-Commercial PSCs, 7 DFIs and 7 Federal Authorities.

	FY 2013-14	FY 2012-13
PSCs	279,749	286,432
Commercial	277,844	284,474
Non-Commercial	1,905	1,958
DFIs	441	439
Authorities	143,057	142,495

Dividend Received by GoP

Rs. **59.1***bn

FY 2012-13: Rs. 63.1 bn

	FY	FY
	2013-14	2012-13
PSCs	58.3	63.0
DFIs	0.8	0.1
Authorities	-	-

^{*}Out of total Dividend Declared by SOEs: Rs. 90.4 bn.

SOEs – IN BRIEF¹

(Contd....)

Total Assets

Rs. **9,633** bn

FY 2012-13: Rs. 8,385 bn						
	*Except Gawadar Port Authority FY 2013-14 FY 2012-13					
	Current Assets	Non-Current Assets	Total Assets	Current Assets	Non-Current Assets	Total Assets
PSCs			7,147			6,154
Commercial	3,410	1,907	5,317	2,792	1,731	4,522
Commerciai	-	-	1,758*	-	-	1,569*
Non-Commercial	57	15	72	47	16	63
DFIs	-	-	154*	-	-	132*
Authorities*	570	1,762	2,332	529	1,570	2,099

Break-up of current and non-current assets in these SOEs is not available.

Net Revenue/ Turnover

Rs. 5,257_{bn}

FY 2012-13: Rs. 4,720 bn

	FY 2013-14	FY 2012-13
PSCs	5,118	4,595
Commercial	5,108	4,587
Non-Commercial	10	8
DFIs	10	9
Authorities*	129	116
		*Event CDA

*Except GPA

Net Profit / (Loss)

*Excluding non-commercial PSCs

Rs. 193.5_{bn}

FY 2012-13: Rs. 123.5 bn



	FY	FY
	2013-14	2012-13
PSCs-Commercial	217.6	158.2
DFIs	6.2	5.3
Authorities*	(30.3)	(40.0)

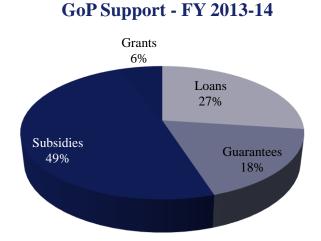
^{*}Except GPA ¹ NICL submitted unaudited figures of Profit & Loss Statement for FY 2013-14 as currently, it is in the process of finalization of audit for the FY 2010-11

SOEs – IN BRIEF

(Contd....)

GoP Support during the Year*

(Rs. bn)	FY 2012-13	FY 2013-14
Loans	80.4	150.5
Domestic	31.9	106.7
Foreign	48.5	43.8
Guarantees	123.6	99.7
Subsidies	281.2	271.8
Grants	35.4	33.5



GoP's Fiscal Risk Exposure (Outstanding Balance)

(Rs. bn)	FY 2012-13	FY 2013-14
Loans	608.5	770.4
Domestic	420.4	556.1
Foreign	188.1	214.3
Guarantees*	490.9	516.2
Local Currency	341.6	420.9
Foreign Currency	149.3	95.3

^{*}these are contingent liabilities

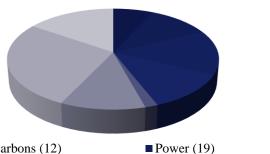
1. PUBLIC SECTOR COMPANIES (PSCs)

No. of PSCs

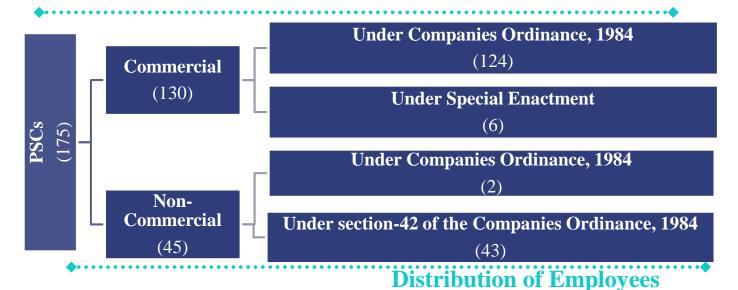
175

*It includes 130 commercial and 45 noncommercial PSCs.

Classification of PSCs



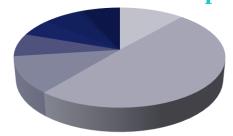
- Hydrocarbons (12)
- Financial (25)
- Trading (3)
- Promotional & Advocacy (48)
- Industrial & Engineering (21)
- Services (20)
- Transportation (27)



No. of Employees*

279,747

FY 2012-13: 286,422



- Hydrocarbons (12%)
- Financial (12%)
- **■** Trading (6%)
- Promotional & Advocacy (1%)
- Power (49%)
- Industrial & Engineering (7%)
- Services (6%)
- Transportation (7%)

1. PUBLIC SECTOR COMPANIES (PSCs)

No. of Board Members*

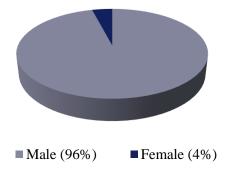
928

Commercial ¹	660
Non-Commercial ²	268

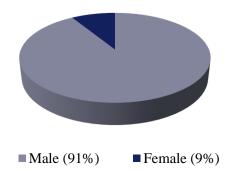
Gender Distribution

A. BOARD MEMBERS

Commercial PSCs

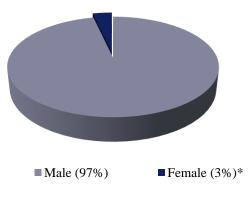


Non-Commercial PSCs



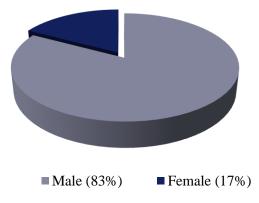
B. CHAIRMAN

Commercial PSCs



*SME-LL, SLIC, TIP, RAILCOP

Non-Commercial PSCs



*FP, AHAN, USF, PSEB, ICT

*Board Members composition pertains to FY 2013-14. Complete list of BoDs is provided in SOEs Performance Overview-Section.

- information received from 90 commercial PSCs (Out of 130)
- 2 information received from 25 non-commercial PSCs (Out of 45)

Page ix

1.1 COMMERCIAL PSCs

Total Assets

(**Rs.**)

FY 2013-14	7,075bn
	27.9% of GDP
FY 2012-13	6,091 bn
	27.1% of GDP

Net Revenue/Turnover

(Rs.)

FY 2013-14	5,108bn
	20.1% of GDP
FY 2012-13	4,587 bn
	20.4% of GDP

Net Profit/(Loss)*

FY 2013-14	217.6bn 0.9% of GDP
FY 2012-13	158.2 bn 0.7% of GDP

*Profit of Profit making PSCs (FY2013-14): 367.57 bn (FY2012-13: Rs. 339.86 bn) Loss of Loss making PSCs (FY2013-14): Rs. 149.93 bn (FY2012-13: Rs. 181.68 bn) Number of Profit making PSCs: 81 (FY 2013-14); 80 (FY 2012-13) Number of Loss making PSCs: 40 (FY 2013-14); 41 (FY 2012-13)

 $^{^2}$ NICL submitted unaudited figures of Profit & Loss Statement for FY 2013-14 as currently, it is in the process of finalization of audit for the FY 2010-11

1.1 COMMERCIAL PSCs

(Contd....)

Top 10 Profit making PSCs

A. In Terms of Net Profit

Rs. Billion

	FY 2012-13			2013-14
Sr. No.	PSC	Net Profit	PSC	Net Profit
1.	OGDCL	91.3	OGDCL	123.9
2.	NTDC	59.4	PPL	50.9
3.	PPL	42.1	FESCO	29.7
4.	FESCO	24.1	GHPL	25.8
5.	GHPL	24.0	IESCO	22.7
6.	LESCO	13.8	PSO	21.8
7.	PARCO	13.1	NBP	15.0
8.	PSO	12.6	LESCO	11.0
9.	MEPCO	11.9	PARCO	10.4
10.	IESCO	10.2	MEPCO	9.9

B. In Terms of Profit Margin (%)

FY 2012-13	FY 2013-14

Sr. No.	PSC	Profit Margin	PSC	Profit Margin
1.	SLIC	594.6%	SLIC	599.6%
2.	TCP	109.9%	IDBL	106.4%
3.	SML	92.5%	SML	93.8%
4.	GHPL	49.1%	TCP	70.3%
5.	PIDC	47.3%	PIDC	51.8%
6.	PPL	41.0%	OGDCL	48.2%
7.	OGDCL	40.9%	GHPL	45.6%
8.	IDBL	38.4%	PPL	41.9%
9.	PCPL	27.8%	HBFC	41.4%
10.	HBFC	26.7%	ZTBL	30.8%

1.1 COMMERCIAL PSCs

(Cntd....)

Top 10 Loss making PSCs

A. In Terms of Net Loss

	FY 2012-13		FY 2013-14	Rs. Billion
Sr. No.	PSC	Net Loss	PSC	Net Loss
1.	PIA	(45.1)	PESCO	(34.4)
2.	PESCO	(32.5)	PIA	(30.7)
3.	PSM	(28.4)	PSM	(25.8)
4.	SEPCO	(19.4)	SEPCO	(14.8)
5.	HESCO	(16.5)	HESCO	(12.7)
6.	QESCO	(13.8)	TESCO	(10.4)
7.	TESCO	(5.1)	GENCO-III (NPGCL)	(5.1)
8.	GENCO-III (NPGCL)	(4.3)	SNGPL	(4.0)
9.	GENCO-II (CPGCL)	(3.3)	SSGC	(3.8)
10.	GENCO-IV (LPGCL)	(1.2)	GENCO-II (CPGCL)	(2.4)

2. DEVELOPMENT FINANCE INSTITUTIONS (DFIs)

No. of Entities

No. of Employees

8*

441

*Information not received from Investment Corporation of Pakistan (ICP)

439 (FY 2012-13)

Total Assets	(Rs. bn)
FY 2013-14	154.3
FY 2012-13	132.3

Net Revenue	(Rs. bn)
FY 2013-14	10.3
FY 2012-13	9.0

Dividend paid to

Net Profit	(Rs. bn)	GoP	(Rs. bn)
FY 2013-14	6.2	FY 2013-14	0.8
FY 2012-13	5.3	FY 2012-13	0.1

3. KEY FEDERAL AUTHORITIES

No. of Entities

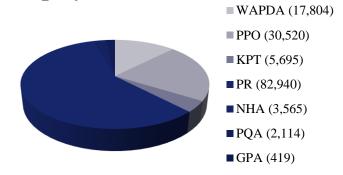
No. of Employees

07

143,057

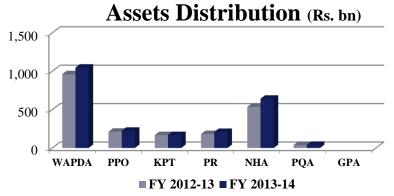
FY 2012-13: 142,495

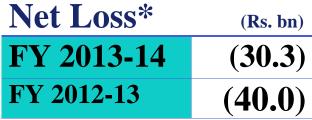
Employees Distribution



Total Assets	(Rs. bn)
FY 2013-14	2,332
FY 2012-13	2,099

*Except GPA

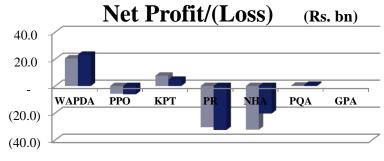




*Except GPA

Federal Government manages through a number of authorities (a list of which has been provided at Annex-I. This report covers 07 key authorities, based on following criteria:

- i. Revenue generation
- ii. GoP budgetary support (Loan and guarantees)
- ii. Physical Asset base



■ FY 2012-13 ■ FY 2013-14

- 1. Water & Power Development Authority (WAPDA)
- 3. Karachi Port Trust (KPT)
- 5. National Highways Authority (NHA)
- 7. Gawadar Port Authority (GPA)

- 2. Pakistan Post Office (PPO)
- 4. Pakistan Railways (PR)
- 6. Port Qasim Authority (PQA)

Page xiv

EXECUTIVE SUMMARY

State Owned Entities (SOEs) fulfill a plethora of socio-economic functions through provision of services in strategic sectors where sometimes market system does not find enough incentive to deliver especially in the strategic sectors like transport, communication and public utilities, including but not limited to energy and natural resources. Sectors like heavy industries, banking and finance, food and agriculture also have SOE presence alongside a vibrant

and healthy private sector growth.

SOEs constitute a considerable portion of the country's macro economy, employing 423,254 people, yielding a considerable 5.5% contribution in non-tax revenue in the form of dividends, with a significant asset base worth Rs 9,633 billion, with a turnover of Rs 5,257 billion contributing a 20.7% to the country's Gross Domestic Product (GDP), almost as important as the agriculture sector contributing 21% to GDP¹. It is therefore of immense importance to understand the contributions of SOEs to the national economy over the years.

The report constitutes a concise financial overview of 190 SOEs categorized under three broader categories including Public Sector Companies (PSCs), Development Finance Institutions (DFIs) and key Federal Authorities (F.A). Based on their diverse nature of operations, SOEs are further classified into seven sectors namely; Energy, Financial, Industrial & Engineering, Trading, Services, Promotional & Advocacy and Transportation. It is a directory of the complex network of SOEs, enabling an aerial view of Federal Government's footprint in the national economy.

Box 1: Report Highlights

T. Assets: Rs. 9,633 bn

%age Change 15.0%

Turnover: Rs. 5,257 bn

%age Change 11.4%

Contribution to Economy: 20.7% of GDP

Net Profit: Rs. 194 bn

(Excl. non-commercial PSCs)

%age Change 56.7%

Contribution to Economy: 0.8% of GDP

Profit of profit making SOEs: Rs. 404.1 bn Loss of loss making SOEs: Rs. (209.9 bn)

Net Profit Margin: 3.7%

Return on Capital Employed: 4.5%

Dividend paid to GoP: Rs. 59.1 bn*

Contribution to Non-Tax Revenue: 5.5%

Employees: 43,254 ²

Contribution in Employed Labor Force: 0.74%

¹ GDP at market price of Rs. 25,402 billion (http://finance.gov.pk/survey 1314.html)

² information on total employees received from 132 (including 119 PSCs, 7 DFIs and 7 Federal Authorities)

The objective of the report is to provide in one place pertinent information on the current performance of SOEs, their administrative landscape, legal structure and support provided by the Government of Pakistan (GoP). It will inform and ease the economic decision making process for stakeholders including policy makers, development partners and general public on various key issues related to SOEs.

The report is divided into two main sections. The first neatly arranges the different SOE's under separate classification heads based on their administrative structure within the government and sectoral distribution. The second is an amalgam of one page snapshot on each of these classified SOEs. The entity snapshot reports on its financials alongside its human resource strength and list of Board of Directors'. But more importantly, it informs the reader of GoP shareholding in the respective entities as well as the support government provides to them and any dividends it gets in return.

GoP received Rs. 59.1 bn (Rs. 63.1 bn in FY 2012-13) from SOEs as dividend which is 0.61% of total asset base of Rs. 9,633 bn. It is pertinent to mention that Hydrocarbons sector is making a major dividend contribution amounting to Rs. 55.3 billion. Federal Government's investments in SOEs during FY 2013-14 amounted to Rs. 140.0 bn².

Out of 175 PSCs, 12 are **listed** on either of the three stock exchanges of Pakistan. These Companies with 46.3% share in total assets, contributed 43.4% to the total turnover of PSCs. Aggregate profit of these 12 entities amounted to Rs. 177 bn including net loss of Rs. 38.5 bn by 5 listed PSCs³.

As the current Government has carried out various reforms in tariff rationalization of power sector due to which per unit subsidy is being gradually reduced. Resultantly, it comes down to Rs. 225 bn from Rs. 250 bn last year. However, the Federal Government support to SOEs in various other forms, including loans and guarantees has increased⁴.

Subsequent to issuance of Public Sector (Corporate Governance) Rules, 2013 for PSCs, the composition of Board of Directors has improved and out of total 928 board members* there is 4% representation of females in commercial PSCs and 9% in non-commercial PSCs.

The continued and timely publication of this report will ensure that policy makers will be able to identify:

a) Key areas where the Federal Government resources are not utilized effectively

⁴ Entity-wise details of GoP support to SOEs in FY 2012-13 and FY 2013-14 is provided in Annexure I.

² Pink Book. 'Federal Miscellaneous Investments'. Details provided in Annexure-II.

³ Sui Northern Gas Pipelines Limited (SNGPL), Sui Southern Gas Company (SSGC), SME Leasing Limited (SME-LL), Pakistan International Airlines Corporation (PIA) Limited, Pakistan Engineering Corporation (PECO)

- b) Which sector is not performing efficiently and requires immediate stringent measures to improve financial performance and service delivery
- c) To target the benefit of subsidies to the ultimate consumers rather than entities
- d) The areas where the returns to GoP are low as compared to returns available to private investors in a similar nature of business
- e) The gaps that need to be addressed in policy making for ensuring long term reforms in the SOEs and to quantify the impact of these gaps as a percentage of gross domestic product (GDP)

INTRODUCTION

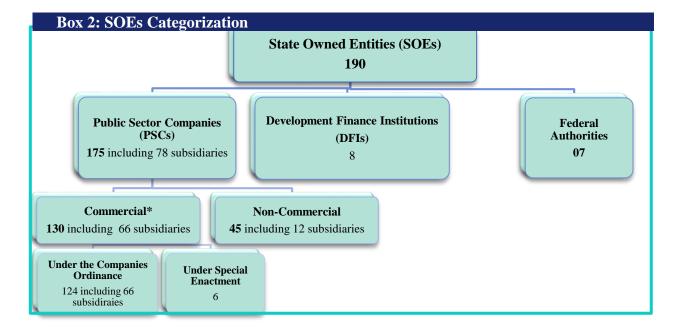
Public sector participation in the market has evolved over the years, with only 12 companies at the time of independence to 257 companies in late 1980's⁵. However, in the past two decades, divestment and deregulation has promoted greater private sector participation through a reduction in state owned entities at Federal Government level which now stands at 190⁶.

Public sector in Pakistan is being regulated under a number of legislations that includes in addition to others:

- Rules of Business 1973
- The Public Investment (Financial Safeguard) Ordinance, 1960
- Fiscal Responsibility and Debt Limitation (FRDL) Act, 2005

In the long run, Government through this initiative intends to track its investments and the associated returns, lending to SOEs and its utilization, overall fiscal risk exposure and its monitoring and ensuring compliance with FRDL.

The report provides an update on performance of these entities, divided into following three categories based on their nature of operations:



⁵ Istaqbal Mehdi (1991) Privatization-A Device for Reforming Public Enterprises in Pakistan. The Pakistan Development Review, 30:4, pp 895-905. With reference to the Auditor General (AG) Office Report namely "Investments and Loans of the Federal Government in the Public Enterprises (1989)"

Page 4

⁶ Based on the information available in Ministry of Finance.

The categorized SOEs in section one of the report are included based on generally agreed upon definitions and criteria given below:

Box 3: SOEs Classification Criteria

Public Sector Companies (PSCs)

The International Centre of Public Enterprises (ICPE)⁷:

"It covers any commercial, financial, industrial, agriculture or promotional undertaking, owned by public authority, either wholly or through majority shareholding, which is engaged in the sale of goods and services and whose affairs are capable of being recorded in the balance sheets and profit and loss accounts. Such undertakings may have diverse legal and corporate forms, such as departmental undertakings, public corporations, statutory agencies, established by acts of Parliament or Joint stock companies registered under the Company Law."

Public Sector Companies (Corporate Governance) Rules, 2013:

"Public Sector Company" means a company, whether public or private, which is directly or indirectly controlled, beneficially owned or not less than fifty percent of the voting securities or voting power of which are held by the Government or instrumentality or agency of the Government or a statutory body, or in respect of which the Government or any instrumentality or agency of the Government or a statutory body, has otherwise power to elect, nominate or appoint majority of its directors, and includes a public sector association not for profit, licensed under section 42 of the Ordinance."

Development Financial Institutions (DFIs)

"DFIs provide a broad range of financial services in developing countries, such as loans or guarantees to investors and entrepreneurs, equity participation in firms or investment funds and financing for public infrastructure projects." (Source: OECD - Development Finance Institutions: Profitability Promoting Development by Thomas Dickinson)

Federal Authorities

Among all the federal authorities, only seven key federal authorities are being covered in this report, based on following criteria: (i) bearing impact on GoP fiscal risk (ii) engaged in commercial activities; and (iii) significant asset base.

List of other Federal authorities (not covered in this report) is provided at annexure III.

Assumptions and Limitations:

The Report has been prepared in good faith on the basis of information available at the end of FY 2013-14. Genuine efforts were made to collect data through authentic sources (including line ministries and directly from SOEs) to ensure the quality and integrity of the data. The table below highlights the assumptions and information status underlying the preparation of the report:

⁷ A UN-sponsored inter-governmental organization

Box 4: Key Assumptions and Limitations Data Provides a catalog of 190 SOEs under the purview of Federal Government barring Coverage entities related to defence or otherwise deemed to be strategic in nature. Among various federal authorities, only seven key federal authorities⁸ are covered in this report based on a specific criteria (discussed in 'Introduction') Covers diverse aspects of SOEs information including financials, ownership structure, Board of Directors', human resource strength and GoP support provided to SOEs annually. Covers SOEs with financial year closing in Calendar Year 2014, either on June 30th or December 31st. Only exception to this is Pakistan Agricultural Storage and Services Corporation Limited (PASSCO) with financial year end at March 31st. This fact has been appropriately highlighted at relevant places. **Data Source** Information from annual financial statements (audited/un-audited, whichever available) received either from line ministry, directly from SOEs and GoP support data. Information has been incorporated on individual entity basis, however, in case of Data **Availability** unavailability from subsidiary companies, have provided Status consolidated/grouped information.9 Information status has been provided at relevant places whether it is audited/unaudited/provisional. List of 31 SOEs for which information has not been received are mostly not-forprofit entities and carrying out promotional work, bearing no material impact on this effort (Annexure-IV). Financial information has been received from 146 PSCs¹⁰, 7 DFIs¹¹ and 6 Federal Authorities¹², Information on human resource strength received from 119 PSCs, 7 DFIs and 7 Federal Authorities. Board members information pertains to only PSCs for FY 2013-14 ending in 2014. It has been received from 125 PSCs (out of 175) including 90 commercial and 25 non-commercial PSCs.

The information on the aforementioned entities is given in two sections. The first classifies the entities into administrative and sectoral heads, so it is easy to see the relevant ministry responsible for operations and monitoring. The second section consists of one-page entity snapshots that provide vital financial information on SOE's contributing to the economy. The box below gives a glimpse of what each snapshot would comprise:

⁸ Water and Power Development Authority (WAPDA), Pakistan Post Office (PPO), National Highway Authority (NHA), Pakistan Railway (PR), Karachi Port Trust (KPT), Gawadar Port Authority (GPA), Port Qasim Authority (PQA)

⁹ Consolidated information is provided for Pakistan National Shipping Corporation (PNSC), Pakistan International Airlines (PIA) and National Fertilizer Corporation (NFC).

¹⁰ Out of a total of 130 Commercial and 45 non-commercial PSCs

¹¹ Excluding Investment Corporation of Pakistan (ICP)

¹² Excluding GPA

Box 5: Broader Inform	nation Areas	
GoP Shareholding		
Human Resource Strength		
Board of Directors		
Dividend Received by GoP		
Government Support provi	ded to SOEs	
	FINANCIALS	
Balance Sheet	Income Statement	Key Ratios
Total Assets	Net Sales/Revenue/Income	Net profit margin
Current Assets:	Cost of Sales	Return on Assets
- Cash & Bank Balances	Gross Profit	Return on Equity
- Trade Debts	Operating Expenses	Debt to Equity
Non-Current Assets:	Operating Profit/(Loss)	Current Ratio
- Fixed Assets	Net Profit/(Loss)	Asset Turnover
Total Liabilities		Fixed Asset Turnover
Current Liabilities		Interest Cover
Non-Current Liabilities		
- Long term Loans		
Total Equity		
Revaluation Surplus/deficit		

The SOEs Performance Review Report is a step towards documenting and consolidating Federal Footprint in order to ensure that GoP investments and lending are effectively utilized. The performance review will also highlight areas where efficiency improvements are possible, impact of various reforms taken by the Government with specific focus on increasing the shareholders' return.

SECTION I: STATE OWNED ENTITIES MAPPING

The report classifies all the SOEs under three dimensions depending on their operational structure, administrative control and nature of operations. This section furnishes the complete description and detailed list under the three dimensions:

- A. Categorical Classification
- B. Administrative Classification
- C. Sectoral Classification

A. Categorical Classification

The below mentioned classification of SOEs shows that out of total 191 SOEs, there are 131 commercial PSCs. The other entities include 45 non-commercial PSCs, 8 DFIs and 7 key Federal Authorities. Since the introduction of Code of Corporate Governance (CG) for Public Sector Companies (PSCs), the challenges for Commercial PSCs have increased manifold that includes composition of the Board, timely completion of audit and compliance with CG Rules. Among the commercial PSCs, the major entities are dealing in Power, oil and gas sector, therefore, more focus is placed on these sectors in terms of financial analysis, GoP support and subsidies.

Complete list of SOEs under each of the three broader categories is provided below. For the sake of clarity, subsidiary companies are being reported here in 'Italics':

Table 1: Categorical list of SOEs			
	Public Sector Companies (PSCs)		
COMMERCIAL PSCs			
1.	Government Holdings (Private) Limited		
2.	Inter State Gas Systems (Private) Limited		
3.	State Petroleum Refining & Petrochemical Corporation		
4.	Oil and Gas Development Company Limited		
5.	Pakistan Petroleum Limited		
6.	The Pakistan Petroleum Provident Fund Trust Company (Private) Limited		
7.	Sui Southern Gas Company Limited		
8.	SSGC LPG (Private) Limited		
9.	Sui Southern Gas Provident Fund Trust Company (Private) Limited		
10.	Pakistan State Oil Company Limited		
11.	Sui Northern Gas Pipelines Limited		
12.	Pak-Arab Refinery Limited		
13.	Faisalabad Electric Supply Company Limited		
14.	Hyderabad Electric Supply Company Limited		
15.	Quetta Electric Supply Company Limited		
16.	Tribal Electric Supply Company Limited		
17.	Peshawar Electric Supply Company Limited		
18.	Lahore Electric Supply Company Limited		
19.	Islamabad Electric Supply Company Limited		
20.	Gujranwala Electric Power Company Limited		
21.	Multan Electric Power Company Limited		
22.	Sukkur Electric Power Company Limited		
23.	GENCO-I: Jamshoro Power Company Limited		
24.	GENCO-II: Central Power Generation Company Limited, Thermal Power Station, Guddo		
25.	GENCO-III: Northern Power Generation Company Limited, Thermal Power Station, Muzaffargarh		
26.	GENCO-IV: Lakhra Power Generation Company Limited		
27.	National Power Construction Corporation (Private) Limited		
28.	Lakhra Coal Development Company Limited		
29.	National Transmission and Despatch Company		
30.	Pakistan Electric Power Company (Private) Limited		

21	
31.	Power Information Technology Company
32.	Zarai Taraqiati Bank Limited
33.	Kissan Support Services (Private) Limited
34.	
35.	SME Leasing Limited
36.	Industrial Development Bank Limited
37.	Pakistan Industrial Development Financial Services (Private) Limited
38.	National Bank of Pakistan
39.	NBP Leasing Limited
40.	CJSC Subsidiary Bank of NBP in Kazakistan
41.	CJSC Subsidiary Bank of NBP in Tajikistan
42.	First National Bank Modaraba, Pakistan
43.	NBP Exchange Company Limited
44.	NBP Modarabah Management Company Limited
45.	Taurus Securities Limited
46.	NBP Fullerton Asset Management Limited
47.	Cast-N-Link Products Limited
48.	First Women Bank Limited
49.	House Building Finance Company Limited
50.	State Life Insurance Corporation
51.	Alpha Insurance Company Limited
52.	State Life (Lakie Road) Properties (Private) Limited
53.	State Life (Abdullah Haroon Road) Properties (Private) Limited
54.	National Insurance Company Limited
55.	Civic Centre Company (Private) Limited
56.	Pakistan Reinsurance Company Limited
57.	State Engineering Corporation (Private) Limited
58.	Heavy Electrical Complex (Private) Limited
59.	ENAR Petrotech Services (Private) Limited
60.	Pakistan Machine Tool Factory (Private) Limited
61.	Pakistan Engineering Company Limited
62.	Heavy Mechanical Complex (Private) Limited
63.	Karachi Shipyard and Engineering Works Limited
	Telephone Industries of Pakistan
65.	Pak Datacom Limited
66.	Pakistan Communication Industries (Private) Limited
67.	TF Pipes Limited
68.	Pakistan Steel Mills Corporation (Private) Limited
69.	Pakistan Steel Fabricating Company (Private) Limited
70.	Peoples Steel Mills Limited
71.	Saindak Metals Limited
72.	National Fertilizer Corporation of Pakistan (Private) Limited
73.	National Fertilizer Marketing Limited
74.	NFC Institute of Engineering and Technological Training (Private) Limited
75.	NFC Institute of Engineering and Fertilizer Research (Private) Limited
76.	Trading Corporation of Pakistan (Private) Limited
77.	Utility Stores Corporation (Private) Limited
78.	Pakistan Agricultural Storage & Services Corporation Limited
79.	Pakistan Broadcasting Corporation

	seas Employment Corporation (Private) Limited		
	tan Environmental Planning & Architectural Consultants (Private) Limited		
	nal Telecommunication Corporation		
	nal Engineering Services Pakistan (Private) Limited		
84.	NESPAK and Partners LLC, Muscat, Oman		
85.	Mohammad Hisham Aitah-NESPAK, Riyadh, Saudi Arabia		
86.	NESPAK Limited - Doha, Qatar		
	tan Security Printing Corporation (Private) Limited		
	ing Corporation of Pakistan (Private) Limited		
	tan Television Corporation Limited		
90.	Shalimar Recording & Broadcasting Corporation		
91. Natio	nal Construction Limited		
92. Pakis	tan Revenue Automation (Private) Limited		
93. Pakis	tan Tourism Development Corporation		
94.	Pakistan Tours (Private) Limited		
95.	PTDC-Associated Hotels of Pakistan Limited		
96.	PTDC Motels North (Private) Limited		
97 .	PTDC Motels South (Private) Limited		
98. Pakis	tan Mineral Development Corporation (Private) Limited		
99. Pakis	tan Industrial Development Corporation (Private) Limited		
100.	Pakistan Automobile Corporation Limited		
101.	Pakistan Motorcar Company (Private) Limited		
102.	Sind Engineering (Private) Limited		
103. STEI	DEC Technology Commercialization Corporation of Pakistan (Private) Limited		
104. Railw	104. Railway Constructions Pakistan Limited		
	v .		
105. Pakis	tan Railway Advisory and Consultancy Services Limited		
106. Kara	tan Railway Advisory and Consultancy Services Limited		
106. Kara	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation		
106. Kara 107. Pakis	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation		
106. Kara 107. Pakis 108.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited		
106. Kara 107. Pakis 108. 109.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited		
106. Kara 107. Pakis 108. 109.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited		
106. Kara 107. Pakis 108. 109. 110.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation		
106. Kara 107. Pakis 108. 109. 110. 111. Pakis 112.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120. 121.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited Lalazar Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120. 121. 122.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited Lalazar Shipping (Private) Limited Makran Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120. 121. 122. 123.	tan Railway Advisory and Consultancy Services Limited thi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited Lalazar Shipping (Private) Limited Makran Shipping (Private) Limited Makran Shipping (Private) Limited Malakand Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120. 121. 122. 123. 124.	tan Railway Advisory and Consultancy Services Limited Chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited Lalazar Shipping (Private) Limited Makran Shipping (Private) Limited Makran Shipping (Private) Limited Malakand Shipping (Private) Limited Malakand Shipping (Private) Limited Malakand Shipping (Private) Limited		
106. Karac 107. Pakis 108. 109. 110. 111. Pakis 112. 113. 114. 115. 116. 117. 118. 119. 120. 121. 122. 123. 124. 125.	tan Railway Advisory and Consultancy Services Limited chi Urban Transport Corporation tan International Airlines Corporation PIAC Investments Limited Skyrooms (Private) Limited Abacus Distribution Systems Pakistan (Private) Limited tan National Shipping Corporation Bolan Shipping (Private) Limited Chitral Shipping (Private) Limited Hyderabad Shipping (Private) Limited Islamabad Shipping (Private) Limited Johar Shipping (Private) Limited Kaghan Shipping (Private) Limited Karachi Shipping (Private) Limited Khairpur Shipping (Private) Limited Lahore Shipping (Private) Limited Lalazar Shipping (Private) Limited Makran Shipping (Private) Limited Malakand Shipping (Private) Limited Malakand Shipping (Private) Limited Multan Shipping (Private) Limited Pakistan Cooperative Ship Stores (Private) Limited		

130. Sweat Shipping (Private) Limited NON-COMMERCIAL PSCs 131. Plastics Technology Centre 132. Synthetic Fibre Development and Application Centre 133. PHA Foundation 134. National Productivity Organization 135. Technology Up-gradation and Skill Development Company 136. Karnochi Touls, Dies and Mahoki Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gens and Jewellers Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Moraţio Industries Limited 146. PIMA Foods Limited 147. Karchi Garment City Company 148. Faisalabad Garment City Company 149. Labore Garment City Company 150. Gijranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 160. Ceramics Development and Export Company 158. National Cit R&D Fund 159. Fisheries Development and Export Company 160. Ceramics Development and Training Complex 161. Pedustan Taraqiati Idara 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Monatain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Tir R&D Fund 179. National Rara Support Programme 170. National Rara Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (APP) Facilities, Multan	120	Cil.; Chimain (Daimer) Limited		
131. Plastics Technology Centre 132. Synthetic Fibre Development and Application Centre 133. PHA Foundation 134. National Productivity Organization 135. Technology Up-gradation and Skill Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gens and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Marafo to Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 166. Ceranics Development Board 167. Pakistan Industries Limited 168. Rational ICT R&D Fund 169. Pakistan Industries Limited 160. Ceranics Development Board 161. Energy Conservation Fund 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 179. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFF) Reclifities, Multan	129.	Sibi Shipping (Private) Limited		
131. Plastics Technology Centre 132. Synthetic Fibre Development and Application Centre 133. Plat Foundation 134. National Productivity Organization 135. Technology Up-gradation and Still Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Gems and Jewellery Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Moors (Private) Limited 145. Morafoo Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 149. Lahore Garment City Company 149. Lahore Garment City Company 140. Lahore Garment City Company 1415. Orgiranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Infrastructure Project Development Board 156. Infrastructure Project Development Board 157. Pakistan Horticulture Development Board 158. National ICT R&D Fund 159. Fisheries Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Ghazi Brotha Taraqiati Idara 164. Nountain Areas Conservancy Fund 165. National Halphay Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. WAPDA Employees Housing Foundation 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan	130.			
132. Synthetic Fibre Development and Application Centre 133. PHA Foundation 134. National Productivity Organization 135. Technology Un-gradation and Still Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Geme and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafeo Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalband Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Sortware Export Board 154. Livstock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Bard 157. Inkistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowement 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Raral Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Agro Food Processing (AFF) Facilities, Multan	101 71			
133. PHA Foundation 134. National Productivity Organization 135. Technology Up-gradation and Skill Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Farniture Pakistan 143. Alk Hunar Alk Nagar 144. Republic Motors (Private) Limited 145. Morafeo Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Labore Garment City Company 149. Labore Garment City Company 140. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Postesse Notware Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 169. Fisheries Development Employees Housing Foundation 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Gharair Conservancy Fund 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiali Idara 166. Monutain Areas Conservancy Fund 167. National Academy of Perforning Arts 168. National Highway Foundation 179. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFF) Facilities, Multan				
134. National Productivity Organization 135. Technology Up-gradation and Skill Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafeo Industries Limited 146. PIBMA Foods Limited 147. Karachi Garment City Company 148. Raisalabad Garment City Company 149. Lahore Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horiculture Development and Export Company 158. National ICT R&D Fund 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Mural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Autosector Skills Development 175. Agro Food Processing (AFP) Facilities, Multan		• • • • • • • • • • • • • • • • • • • •		
135. Technology Up-gradation and Skill Development Company 136. Karachi Tools, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporing Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 157. Pakistan Horticulture Development and Export Company 158. National ICT & Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Broth Trust for Community Empowerment 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Auto Sector Skills Development Fund 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Pederal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Gompany 175. Agro Food Processing (AFP) Facilities, Multan				
136. Karachi Toots, Dies and Moulds Centre 137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Universal Services Fund 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Pakisten Software Development and Export Company 158. National ICT R&D Fund 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Anto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
137. Pakistan Stone Development Company 138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Labore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development and Export Company 159. Fisheries Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Cit Rab Found 168. National Highway Foundation 179. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Autocassing (AFP) Facilities, Multan				
138. National Industrial Parks Development and Management Company 139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 140. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Academy of Performing Arts 167. WAPDA Employees Housing Foundation 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan And Cesser Skills Development Fund 175. Agro Food Processing (AFP) Facilities, Multan		·		
139. Pakistan Gems and Jewellery Development Company 140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morofco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Postry Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT & Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Read Sconservancy Fund 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Actor Scot Skills Development 175. Agro Food Processing (AFP) Facilities, Multan		* * *		
140. Pakistan Hunting and Sporting Arms Development Company 141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Poverty Alleviation Fund 155. Universal Services Fund 156. Infrastructure Project Development Board 157. Pakistan Horticulture Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Hard Rural Support Programme 171. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
141. Pakistan Chemical and Energy Sector Skills Development Company 142. Furniture Pakistan 143. Aik Humar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafico Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujramata Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Ruttle Testing Foundation 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
142. Furniture Pakistan 143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafeo Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Arral Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
143. Aik Hunar Aik Nagar 144. Republic Motors (Private) Limited 145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT & Development Board 160. Ceramics Development Board 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Rextlic Testing Foundation 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
144. Republic Motors (Private) Limited 145. Morafoo Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
145. Morafco Industries Limited 146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Bural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		-		
146. PIMA Foods Limited 147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
147. Karachi Garment City Company 148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		v		
148. Faisalabad Garment City Company 149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
149. Lahore Garment City Company 150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		· · · ·		
150. Gujranwala Tools, Dies & Moulds Center 151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development Facility 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		· · · ·		
151. Pakistan Poverty Alleviation Fund 152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Employees Housing Foundation 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
152. Overseas Pakistanis Foundation 153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
153. Pakistan Software Export Board 154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		•		
154. Livestock & Dairy Development Board 155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
155. Universal Services Fund 156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
156. Infrastructure Project Development Facility 157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		• •		
157. Pakistan Horticulture Development and Export Company 158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
158. National ICT R&D Fund 159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
159. Fisheries Development Board 160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
160. Ceramics Development and Training Complex 161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
161. Devolution Trust for Community Empowerment 162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
162. Energy Conservation Fund 163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
163. Federal Government Employees Housing Foundation 164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
164. Fund for Protected Areas 165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
165. Ghazi Brotha Taraqiati Idara 166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
166. Mountain Areas Conservancy Fund 167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan	-			
167. National Academy of Performing Arts 168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		165. Ghazi Brotha Taraqiati Idara		
168. National Highway Foundation 169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		•		
169. Pakistan Textile Testing Foundation 170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
170. National Rural Support Programme 171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
171. WAPDA Employees Housing Foundation 172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan		-		
172. WAPDA Endowment Fund for Sports 173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
173. Federal Liver Transplant Endowment Fund 174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
174. Pakistan Auto Sector Skills Development Company 175. Agro Food Processing (AFP) Facilities, Multan				
175. Agro Food Processing (AFP) Facilities, Multan		173. Federal Liver Transplant Endowment Fund		
	174. Pak	174. Pakistan Auto Sector Skills Development Company		
	175. Agı	175. Agro Food Processing (AFP) Facilities, Multan		
Development Finance Institutions (DFIs)		Development Finance Institutions (DFIs)		

176. Pak China Investment Company Limited
177. Pak Iran Investment Company
178. Pak Libya Holding Company (Private) Limited
179. Pak Oman Investment Company
180. Pak Kuwait Investment Company (Private) Limited
181. Pak Brunei Investment Company
182. Saudi Pak Industrial and Agricultural Investment Company Limited
183. Investment Corporation of Pakistan
Federal Authorities (F.A)
184. Water and Power Development Authority
185. Pakistan Post Office
185. Pakistan Post Office 186. Karachi Port Trust
186. Karachi Port Trust
186. Karachi Port Trust 187. Pakistan Railways

B. Administrative Classification

Federal government, being the majority shareholder in SOEs, is responsible for their management control. Analyzing the administrative landscape of SOEs in Pakistan under the purview of the Federal Government, it has been identified that seventeen ministries are engaged in the administration of these 191 SOEs. Among these entities, majority of the SOEs are concentrated under three main ministries namely, ministry of Finance, Ministry of Industries & Production and Ministry of Water & Power. Among the 31 SOEs controlled by Ministry of Finance, majority belong to financial sector including Banks and DFIs. Ministry of Industries & Production covers SOEs from 'Promotional & Advocacy' sector and 'Industrial & Engineering' sector. Ministry of Water and Power deals with 25 PSCs and 1 Federal Authority (WAPDA). Most of these PSCs belong to 'Power' sector involved in power generation, transmission, distribution and other relevant functions. A brief statistical overview of number of SOEs, under each ministry is presented below:

Table	Table 2: Administrative Snapshot of SOEs				
Sr. No.	Administrative Ministry /Division	PSCs	DFIs	F.A	Total
1	Ministry of Petroleum and Natural Resources	15			15
2	Ministry of Water & Power	25		1	26
3	Ministry of Commerce and Textile Industry	15			15
4	Ministry of Finance, Revenue, Economic Affairs, Statistics and Privatization	23	8		31
5	Ministry of Industries and Production	35			35
6	Ministry of Ports and Shipping	20		3	23
7	Ministry of Railways	3		1	4
8	Ministry of Information Technology and Telecommunication	8			8
9	Ministry of National Food Security and Research	3			3
10	Ministry of Information, Broadcasting and National Heritage	3			3
11	Cabinet Secretariat -				
	☐ Cabinet Division	7			7
	Aviation Division	4			4
10	Climate Change Division	4			4
12 13	Ministry of Housing and Works Ministry of Science and Technology	3			3
		2			_
14	Ministry of Overseas Pakistanis and Human Resource Development	2			2
15	Ministry of Communication	1		2	3
16	Ministry of Defence Production	1			1
17	Ministry of Inter Provincial Coordination	1			1
	Other Ministries*	1			1
	Total	175	8	7	190

*Devolution Trust for Community Empowerment (DTCE)

Complete list of SOEs under their respective ministries is provided below:

Table 3:	Administrative list of SOEs
Sr. No.	Ministry of Petroleum and Natural Resources
1.	State Petroleum Refining & Petrochemical Corporation (PERAC)
2.	Oil & Gas Development Company Limited (OGDCL)
3.	Pakistan Petroleum Limited (PPL)
4.	i) The Pakistan Petroleum Provident Fund Trust Company (Private) Limited (PPPFTCL)
5.	Pak Arab Refinery Company (PARCO)
6.	Sui Southern Gas Company Limited (SSGCL)
7.	i) SSGC LPG (Private) Limited
8.	ii) Sui Southern Gas Provident Fund Trust Company (Private) Limited
9.	Pakistan State Oil (PSO)
10.	Sui Northern Gas Pipelines Limited (SNGPL)
11.	Government Holdings (Private) Limited (GHPL)
12.	Inter State Gas Systems (Private) Limited (ISGS)
13.	Lakhra Coal Development Company Limited (LCDC)
14. 15.	Saindak Metals Limited (SML) Pakistan Mineral Development Corporation (Private) Limited (PMDC)
10.	Ministry of Commerce and Textile Industry
16.	State Life Insurance Corporation of Pakistan (SLIC)
17.	i) Alpha Insurance Company Limited (AICL)
18.	ii) State Life (Lakie Road) Properties (Private) Limited – SL(LR)PL
19.	iii) State Life (Abdullah Haroon Road) Properties (Private) Limited – SL(AHR)PL
20.	National Insurance Company Limited (NICL)
21.	Civic Centre Company (Private) Limited (CCCL)
22.	Pakistan Reinsurance Company Limited (PRCL)
23.	Trading Corporation of Pakistan (Private) Limited (TCP)
24.	Pakistan Horticulture Development and Export Company (PHDEC)
25.	Synthetic Fiber Development and Application Centre (SFDAC)
26.	Faisalabad Garment City Company (FGCC)
27.	Karachi Garment City Company (KGCC)
28.	Lahore Garment City Company (LGCC)
29.	Plastics Technology Centre (PTC)
30.	Pakistan Textile Testing Foundation (PTTF)
	Ministry of Finance, Revenue, Economic Affairs, Statistics and Privatization
31.	Zarai Taraqiati Bank Limited (ZTBL)
32.	Kissan Support Services (Private) Limited (KSSL)
33.	Industrial Development Bank Limited (IDBL)
34.	Pakistan Industrial Development Financial Services (Private) Limited (PIDFSL)
35.	SME Bank
36.	i) SME Leasing Limited (SME-LL)
37.	National Bank of Pakistan (NBP)

38.	i) NBP Leasing Limited (NBPLL)
39.	ii) CJSC Subsidiary Bank of NBP in Kazakistan (CJSC SBK)
40.	iii) CJSC Subsidiary Bank of NBP in Tajikistan (CJSC SBT)
41.	iv) First National Bank Modaraba, Pakistan (FNBM)
42.	v) NBP Exchange Company Limited (NBP ECL)
43.	vi) NBP Modarabah Management Company Limited (NBP MMCL)
44.	vii) Taurus Securities Limited (TSL)
45.	viii) NBP Fullerton Asset Management Limited (NBP FAML)
46.	ix) Cast-N-Link Products Limited (CLPL)
47.	House Building Finance Corporation (HBFC)
48.	Pak China Investment Company Limited (PCIC)
49.	Pak Iran Investment Company (PAIR)
50.	Pak Libya Holding Company (Private) Limited (PLHC)
51.	Pak Oman Investment Company (POIC) Limited
52.	Pak Kuwait Investment Company (Private) Limited (PKIC)
53.	Pak Brunei Investment Company (PBIC)
54.	Saudi Pak Industrial And Agricultural Investment Company Limited (SPIAICL)
55.	Investment Corporation of Pakistan (ICP)
56.	Infrastructure Project Development Facility (IPDF)
57.	Pakistan Security Printing Corporation (Private) Limited (PSPC)
58.	Pakistan Poverty Alleviation Fund (PPAF)
59.	Pakistan Revenue Automation (Private) Limited (PRAL)
60.	First Women Bank Limited (FWBL)
61.	National Rural Support Programme (NRSP)
	Ministry of Industries and Production
62.	National Fertilizer Corporation (NFC)
63.	i) National Fertilizer Marketing Limited (NFML)
64.	ii) NFC Institute of Engineering and Technological Training (Private) Limited (NFC-IETTL)
65.	iii) NFC Institute of Engineering and Fertilizer Research (Private) Limited (NFC-IEFRL)
66.	Utility Stores Corporation of Pakistan (Private) Limited (USC)
67.	National Productivity Organization (NPO)
68.	State Engineering Corporation (Private) Limited (SEC)
69.	i) Heavy Electrical Complex (Private) Limited (HECL)
70.	ii) ENAR Petrotech Services (Private) Limited (EPSL)
71.	iii) Pakistan Machine Tool Factory (Private) Limited (PMTF)
72.	iv) Pakistan Engineering Company Limited (PECO)
73.	Heavy Mechanical Complex (Private) Limited (HMC)
74.	Pakistan Steel Mills Corporation (Private) Limited (PSM)
75.	Pakistan Steel Fabricating Company (Private) Limited (PSFCL)
76.	Peoples Steel Mills Limited (PSML)

77.	Pakistan Industrial Development Corporation (Private) Limited (PIDC)
78.	i) Pakistan Automobile Corporation Limited (PACO)
79.	a. Sind Engineering (Private) Limited (SEL)
80.	b. Pakistan Motorcar Company (Private) Limited (PMC)
81.	ii) Republic Motors Limited (RML)
82.	iii) Morafco Industries Limited (MI)
83.	iv) Technology Up-gradation and Skill Development Company (TUSDEC)
84.	v) Karachi Tools, Dies and Moulds Centre (KTDMC)
85.	vi) Pakistan Stone Development Company (PASDEC)
86.	vii) National Industrial Parks Development and Management Company (NIP)
87.	viii) Pakistan Gems and Jewellery Development Company (PGJDC)
88.	ix) Pakistan Hunting and Sporting Arms Development Company (PHSADC)
89.	x) Furniture Pakistan (FP)
90.	xi) Aik Hunar Aik Nagar(AHAN)
91.	xii) PIMA Foods Limited (Joint Venture with 40%)
92.	xiii) Pakistan Chemical and Energy Sector Skills Development Company (PCESSDC)
93.	Gujranwala Tools, Dies & Moulds Center (GTDMC)
94.	Ceramics Development and Training Complex (CDTC)
95.	Pakistan Auto Sector Skills Development Company (PASSDC)
96.	Agro Food Processing (AFP) Facilities, Multan
	Ministry of Defence Production
97.	Karachi Shipyard and Engineering Works (KSY & EWL)
	Aviation Division
98.	Pakistan International Airlines Corporation (PIAC)
99.	i) PIAC Investments Limited (PIACIL)
100.	ii) Skyrooms Private Limited (SRL)
101.	iii) Abacus Distribution Systems Pakistan (Private) Limited(ADSPL)
400	Ministry of Information, Broadcasting and National Heritage
102.	Pakistan Television Corporation Limited (PTVC)
103.	Shalimar Recording and Broadcasting Company Limited(SRBC)
104.	Pakistan Broadcasting Corporation (PBC)
105	Climate Change Division Policitor Environmental Planning and Architectural Congultante (Private) Limited (PERACL)
105. 106.	Pakistan Environmental Planning and Architectural Consultants (Private) Limited (PEPACL) Fund for Protected Areas (FPA)
107.	Ghazi Brotha Taraqiati Idara (GBTI)
108.	Mountain Areas Conservancy Fund (MACF)
	Ministry of Housing and Works
109.	National Construction Limited (NCL)
110.	PHA Foundation

111.	Federal Government Employees Housing Foundation (FGEHF)
	Ministry of Information Technology and Telecommunication
112.	National Telecommunication Corporation (NTC)
113.	National ICT R&D Fund
114.	Universal Services Fund (USF)
115.	Pakistan Software Exports Board (PSEB)
116.	Telephone Industries of Pakistan (TIP)
117.	Pak Datacom Limited (PDL)
118.	Pakistan Communication Industries (Private) Limited (PCI)
119.	TF Pipes Limited (TFPL)
	Cabinet Division
120.	Printing Corporation of Pakistan (Private) Limited (PCPL)
121.	Pakistan Tourism Development Corporation (PTDC)
122.	i) Pakistan Tours (Private) Limited (PTL)
123.	ii) PTDC-Associated Hotels of Pakistan Limited (PTDC-AHPL)
124.	iii) PTDC Motels North (Private) Limited (PTDC-MNL)
125.	iv) PTDC Motels South (Private) Limited (PTDC-MSL)
126.	Federal Liver Transplant Endowment Fund (FLTEF)
	Ministry of Science and Technology
127.	STEDEC Technology Commercialization Corporation of Pakistan (Private) Limited
120	Ministry of Water & Power
128.	Faisalabad Electric Supply Company Limited (FESCO)
129.	Hyderabad Electric Supply Company Limited (HESCO)
130.	Quetta Electric Supply Company Limited (QESCO)
131.	Tribal Electric Supply Company Limited (TESCO)
132.	Lahore Electric Supply Company Limited (LESCO)
133.	Islamabad Electric Supply Company Limited (IESCO)
134.	Gujranwala Electric Power Company Limited (GEPCO)
135.	Peshawar Electric Supply Company Limited (PESCO)
136.	Multan Electric Power Company Limited (MEPCO)
137.	Sukkur Electric Power Company Limited (SEPCO)
138.	GENCO-I. Jamshoro Power Company Limited (JPCL)
139.	GENCO-II Central Power Generation Company Limited (CPGCL)
140.	GENCO-III Northern Power Generation Company Limited (NPGCL)
141.	GENCO-IV - Lakhra Power Generation Company Limited (LPGCL)
142.	National Power Construction Corporation (Private) Limited (NPCCL)
143.	National Transmission and Dispatch Company (NTDC)
144.	Pakistan Electric Power Company Private Limited (PEPCO)
145.	Water and Power Development Authority (WAPDA)

147.	National Engineering Services Pakistan (Private) Limited (NESPAK)
148.	i) NESPAK and Partners LLC, Muscat, Oman (NESPAK-LLC)
149.	ii) Mohammad Hisham Aitah-Nespak, Riyadh, Saudi Arabia (MHA-NESPAK)
150.	iii) National Engineering Services Pakistan Limited - Doha, Qatar (NESPL)
151.	Energy Conservation Fund (ECF)
152.	WAPDA Employees Housing Foundation (WAPDA-EHF)
153.	WAPDA Endowment Fund for Sports (WAPDA-ESF)
	Ministry of Ports and Shipping
154.	Karachi Port Trust (KPT)
155.	Pakistan National Shipping Corporation (PNSC)
156.	i) Bolan Shipping (Private) Limited (BSL)
157.	ii) Chitral Shipping (Private) Limited (CSL)
158.	iii) Hyderabad Shipping (Private) Limited (HSL)
159.	iv) Islamabad Shipping (Private) Limited (ISL)
160.	v) Johar Shipping (Private) Limited (JSL)
161.	vi) Kaghan Shipping (Private) Limited (KagSL)
162.	vii) Karachi Shipping (Private) Limited (KSL)
163.	viii) Khairpur Shipping (Private) Limited (KPSL)
164.	ix) Lahore Shipping (Private) Limited (LSL)
165.	x) Lalazar Shipping (Private) Limited (LZSL)
166.	xi) Makran Shipping (Private) Limited (MakSL)
167.	xii) Malakand Shipping (Private) Limited (MKSL)
168.	xiii) Multan Shipping (Private) Limited (MSL)
169.	xiv) Pakistan Co-operative Ship Stores (Private) Limited (PCSSL)
170.	xv) Quetta Shipping (Private) Limited (QSL)
171.	xvi) Sargodha Shipping (Private) Limited (SSL)
172.	xvii) Shalamar Shipping (Private) Limited (ShSL)
173.	xviii) Sibi Shipping (Private) Limited(SbSL)
174.	xix) Swat Shipping (Private) Limited (SwSL)
175.	Port Qasim Authority (PQA)
176.	Gawadar Port Authority (GPA)
	Ministry of Railways
177.	Pakistan Railways (PR)
178.	Railway Construction of Pakistan (RAILCOP)
179.	Pakistan Railway Advisory and Consultancy Services Limited (PRACS)
180.	Karachi Urban Transport Company (KUTC)
	Ministry of Overseas Pakistanis and Human Resource Development
181.	Overseas Pakistanis Foundation (OPF)
182.	Overseas Employment Corporation (Private) Limited (OECL) Ministry of Inter Previous Coordination (IRC)
183.	Ministry of Inter Provincial Coordination (IPC)
100.	National Academy of Performing Arts (NAPA)

	Ministry of Communication	
184.	National Highway Authority (NHA)	
185.	National Highway Foundation (NHF)	
186.	Pakistan Post Office (PPO)	
	Ministry of National Food Security and Research	
187.	Fisheries Development Board (FDB)	
188.	Pakistan Agriculture Storage and Services Corporation Limited (PASSCO)	
189.	Livestock Dairy Development Board (LDDB)	
	Other Ministries	
190.	Devolution Trust for Community Empowerment (DTCE)	

C. Sectoral Classification

Considering the diverse nature of operations of SOEs, ranging from infrastructure, power, gas, transportation, financial services, manufacturing, and insurance, among others, we have broadly classified them into seven key sectors (Table 5). Energy sector has been subdivided into 'Hydrocarbons' and 'Power' sub-sectors to better understand their performance and contribution to the economy. In addition, assuming the different functions carried out under Power sector, we have also divided it into three sub-sectors i.e. Distribution, Generation and Others (entities performing Transmission and other 'Power' sector related functions). 'Promotional & Advocacy' sector covers majority of the "not for profit"/non-commercial companies (incorporated under section-42 of the Companies Ordinance, 1984). 32 SOEs categorized under 'Transportation' sector include the 5 (out of 7, covered in the report) key Federal Authorities (KPT, PR, NHA, PQA and GPA).

Among these SOEs, some of the entities are leading companies of Pakistan with significant market shares in their respective sectors such as Oil and Gas Development Company Limited (OGDCL), Pakistan State Oil (PSO) and Pakistan Petroleum Limited (PPL) in 'Hydrocarbons' sector, National Transmission and Despatch Company (NTDC) in 'Power (transmission)' sector, Pakistan National Shipping Corporation (PNSC) in 'Transportation' sector, National Engineering Services of Pakistan (NESPAK) in 'Services' sector, National Bank of Pakistan (NBP) in 'Banking' sector and State Life Insurance Corporation (SLIC) in 'Insurance' sector. A brief snapshot of number of SOEs under each sector is provided below:

Table 4: Sectoral Snapshot of SOEs						
Sr.	SECTORS	PSCs		DEL	Anthonity	TOTAL
No.		Commercial	Non-Commercial	DFIs	Authority	TOTAL
1	ENERGY					
1.1	Hydrocarbons	12	-		-	12
1.2	Power					
	a. DISCOS	10	-	-	-	10
	b. GENCOs	4	-	-	-	4
	c. OTHERS	5		-	1	6
2	FINANCIAL					
2.1	Banks	17	-	-	-	17
2.2	DFIs	1	-	8		9
2.3	Insurance	7	-	-	-	7
3	INDUSTRIAL & ENGINEERING					
3.1	Engineering and Industrial Metals & Mining	15	-	-	-	15
3.2	Chemicals	4	2	-	-	6
4	TRADING	3	-	-	-	3
5	SERVICES	19	1	-	1	21
6	PROMOTIONAL & ADVOCACY	6	42	-	-	48
7	TRANSPORTATION	27	-	-	5	32
TOTAL		130	45	8	7	190

Complete list of SOEs¹⁵ under each sector is provided below:

Table 5: Sectoral List of SOEs				
	1. ENERGY			
	Energy – Hydrocarbon			
1.	Government Holdings (Private) Limited (GHPL)			
2.	Inter State Gas Systems (Private) Limited (ISGS)			
3.	State Petroleum Refining & Petrochemical Corporation (PERAC)			
4.	Oil and Gas Development Company Limited (OGDCL)			
5.	Pakistan Petroleum Limited (PPL)			
6.	i) The Pakistan Petroleum Provident Fund Trust Company (Private) Limited (PPPFTCL)			
7.	Sui Southern Gas Company Limited (SSGCL)			
8.	i) SSGC LPG (private) Limited			
9.	ii) Sui Southern Gas Provident Fund Trust Company (Private) Limited			
10.	Pakistan State Oil (PSO)			
11.	Sui Northern Gas Pipelines Limited (SNGPL)			
12.	Pak-Arab Refinery Company (PARCO)			
	Energy – Power			
13.	DISCOs Faisalabad Electric Supply Company Limited (FESCO)			
14.	Hyderabad Electric Supply Company Limited (HESCO)			
15.	Quetta Electric Supply Company Limited (PESCO)			
16.	Tribal Electric Supply Company Limited (TESCO)			
17.	Peshawar Electric Supply Company Limited (PESCO)			
18.	Lahore Electric Supply Company Limited (LESCO)			
19.	Islamabad Electric Supply Company Limited (IESCO)			
20.	Gujranwala Electric Power Company Limited (GEPCO)			
21.	Multan Electric Power Company Limited (MEPCO)			
22.	Sukkur Electric Power Company Limited (SEPCO)			
	GENCOs			
23.	GENCO-I: Jamshoro Power Company Limited (JPCL)			
24.	GENCO-II: Central Power Generation Company Limited (CPGCL)			
25.	GENCO-III: Northern Power Generation Company Limited (NPGCL)			
26.	GENCO-IV: Lakhra Power Generation Company Limited (LPGCL)			
	Other Power Companies			
27.	National Power Construction Corporation (Private) Limited (NPCC)			
28.	Lakhra Coal Development Company Limited (LCDC)			
29.	National Transmission and Despatch Company Limited (NTDC)			
30.	Pakistan Electric Power Company (Private) Limited (PEPCO)			
31.	Water and Power Development Authority (WAPDA)			
32.	Power Information Technology Company (PITC)-Subsidiary of WAPDA			
	2. FINANCIAL			
22	Zavaj Tavagajati Pank Limitad (ZTPL)			
33.	Zarai Taraqqiati Bank Limited (ZTBL) Kissan Support Services (Private) Limited (KSSL)			
35.	National Bank of Pakistan (NBP)			
33.	National Bank of Pakistan (NBP) NBP Subsidiaries:			
36.	i) NBP Leasing Limited (NBPLL)			
37.	ii) CJSC Subsidiary Bank of NBP in Kazakistan (CJSC SBK)			
<u> </u>	, 2222 2 2000. (7.122 10. 120.00.00.00. (2002 0.011)			

¹⁵ Entities mentioned in *Italics* are Subsidiary Companies

٠

20	W GYGGGLIU D I ANDD TULL (GYGGGDT)			
38.	iii) CJSC Subsidiary Bank of NBP in Tajikistan (CJSC SBT)			
39.	iv) First National Bank Modaraba, Pakistan (FNBM)			
40.	v) NBP Exchange Company Limited (NBP ECL)			
41.	vi) NBP Modarabah Management Company Limited (NBP MMCL)			
42.	vii) Taurus Securities Limited (TSL)			
43.	viii) NBP Fullerton Asset Management Limited (NBP FAML)			
44.	ix) Cast-N-Link Products Limited (CLPL)			
45.	SME Bank Limited			
46.	SME Leasing Limited (SME-LL)			
47.	Industrial Development Bank Limited (IDBL)			
48.	Pakistan Industrial Development Financial Services (Private) Limited (PIDFSL)			
49.	First Women Bank Limited (FWBL)			
	DFIs			
50.	House Building Finance Corporation Limited (HBFC)			
51.	Pak China Investment Company Limited (PCIC)			
52.	Pak Iran Investment Company Limited (PAIR)			
53.	Pak Libya Holding Company (Private) Limited (PLHC)			
54.	Pak Oman Investment Company Limited (POIC)			
55.	Pak Kuwait Investment Company (Private) Limited (PKIC)			
56.	Pak Brunei Investment Company Limited (PBIC)			
57.	Saudi Pak Industrial And Agricultural Investment Company Limited (SPIAICL)			
58.	Investment Corporation of Pakistan (ICP)			
70	Insurance Companies			
59.	State Life Insurance Corporation of Pakistan (SLIC)			
(0)	SLIC Subsidiaries:			
60.	i) Alpha Insurance Company Limited (AICL)			
61.	ii) State Life (Lakie Road) Properties (Private) Limited – SL(LR)PL			
62.	iii) State Life (Abdullah Haroon Road) Properties (Private) Limited – SL(AHR)PL			
63.	National Insurance Company Limited (NICL)			
64.	Civic Centre Company (Private) Limited (CCCL)			
65.	Pakistan Reinsurance Company Limited (PRCL)			
	3. INDUSTRIAL & ENGINEERING			
66.	3.1 Engineering & Metals and Mining State Engineering Corporation (Private) Limited (SEC)			
67.	i) Heavy Electrical Complex (Private) Limited (HECL)			
68.	ii) ENAR Petrotech Services (Private) Limited (EPSL)			
69.	iii) Pakistan Machine Tool Factory (Private) Limited (PMTF)			
70.	iv) Pakistan Engineering Company Limited (PECO)			
71.	Heavy Mechanical Complex (Private) Limited (HMC)			
72.	Karachi Shipyard and Engineering Works Limited (KSY&EWL)			
73.	Telephone Industries of Pakistan (TIP)			
74.	Pak Datacom Limited (PDL)			
75.	Pakistan Communication Industries (Private) Limited (PCI)			
76.	TF Pipes Limited (TFPL)			
77.	Pakistan Steel Mills Corporation (Private) Limited (PSM)			
78.	Pakistan Steel Fabricating Company (Private) Limited (PSFCL)			
79.	Peoples Steel Mills Limited (PSML)			
80.	Saindak Metals Limited (SML)			
ου.	3.2 Chemicals			
81.	National Fertilizer Corporation of Pakistan (Private) Limited (NFC)			
82.	i) National Fertilizer Marketing Limited (NFML)			
83.	ii) NFC Institute of Engineering and Technological Training (Private) Limited (NFC-IETTL)			
05.	u) 1st C manime of Engineering and rechnological Training (Frivale) Limited (ISFC-1E11L)			

84.	iii) NFC Institute of Engineering and Fertilizer Research (Private) Limited (NFC-IEFRL)			
85.	Plastics Technology Centre (PTC)			
86.	Synthetic Fiber Development and Application Centre (SFDAC)			
	4. TRADING			
87.	Trading Corporation of Pakistan (Private) Limited (TCP)			
88.	Utility Stores Corporation of Pakistan (Private) Limited (USC)			
89.	Pakistan Agriculture Storage and Services Corporation Limited (PASSCO)			
	5. SERVICES			
90.	Pakistan Broadcasting Corporation (PBC)			
91.	Overseas Employment Corporation (Private) Limited (OECL)			
92.	Pakistan Environmental Planning and Architectural Consultants (Private) Limited (PEPACL)			
93.	National Telecommunication Corporation (NTC)			
94.	National Engineering Services Pakistan (Private) Limited (NESPAK)			
95.	i) NESPAK and Partners LLC, Muscat, Oman (NESPAK-LLC)			
96.	ii) Mohammad Hisham Aitah-Nespak, Riyadh, Saudi Arabia (MHA-NESPAK)			
97.	iii) National Engineering Services Pakistan Limited - Doha, Qatar (NESPL)			
98.	Pakistan Security Printing Corporation (Private) Limited (PSPC)			
99.	Printing Corporation of Pakistan (Private) Limited (PCPL)			
100.	Pakistan Television Corporation Limited (PTV)			
101.	Shalimar Recording and Broadcasting Company Limited (SRBC)			
102.	National Construction Limited (NCL)			
103.	Pakistan Revenue Automation (Private) Limited (PRAL)			
104.	Pakistan Post Office (PPO)			
105.	Pakistan Tourism Development Corporation (PTDC)			
106.	i) Pakistan Tours (Private) Limited (PTL)			
107.	ii) PTDC-Associated Hotels of Pakistan Limited (PTDC-AHP)			
108.	iii) PTDC Motels North (Private) Limited (PTDC-MNL)			
109.	iv) PTDC Motels South (Private) Limited (PTDC-MSL)			
110.	PHA Foundation (PHA)			
	6. PROMOTIONAL & ADVOCACY			
111.	National Productivity Organization (NPO)			
112.	Pakistan Mineral Development Corporation (Private) Limited (PMDC)			
113.	Pakistan Industrial Development Corporation (Private) Limited (PIDC)			
	PIDC Subsidiaries:			
114.	i) Pakistan Automobile Corporation Limited (PACO)			
115.	a. Sind Engineering (Private) Limited (SEL)			
116.	b. Pakistan Motorcar Company (Private) Limited (PMC)			
117.	ii) Technology Up-gradation and Skill Development Company (TUSDEC)			
118.	iii) Karachi Tools, Dies and Moulds Centre (KTDMC)			
119.	iv) Pakistan Stone Development Company (PASDEC)			
120.	v) National Industrial Parks Development and Management Company (NIP)			
121.	vi) Pakistan Gems and Jewellery Development Company (PGJDC)			
122.	vii) Pakistan Hunting and Sporting Arms Development Company (PHSADC)			
123.	viii) Pakistan Chemical and Energy Sector Skills Development Company (PCESSDC)			
124.	ix) Furniture Pakistan (FP)			
125.	x) Aik Hunar Aik Nagar(AHAN)			
126.	xi) Republic Motors Limited (RML)			
127.	xii) Morafco Industries Limited (MI)			
128.	xiii) PIMA Foods Limited (Joint Venture with 40%)			
129.	Karachi Garment City Company			
130.	Faisalabad Garment City Company			

131.	I show Common City Commons			
131.	Lahore Garment City Company STEDEC Technology Commercialization Corporation of Pakistan (Private) Limited			
	Gujranwala Tools, Dies & Moulds Center (GTDMC)			
133. 134.	Pakistan Poverty Alleviation Fund (PPAF)			
134.	Overseas Pakistanis Foundation (OPF)			
	Pakistan Software Export Board (PSEB)			
136. 137.	• • • • • • • • • • • • • • • • • • • •			
	Livestock and Dairy Development Board (LDDB)			
138.	Universal Services Fund (USF)			
139.	Infrastructure Project Development Facility (IPDF)			
140. 141.	Pakistan Horticulture Development and Export Company (PHDEC) National ICT R&D Fund			
141.				
142.	Fisheries Development Board (FDB)			
143.	Ceramics Development and Training Complex (CDTC)			
	Devolution Trust for Community Empowerment (DTCE)			
145. 146.	Energy Conservation Fund (ECF)			
140.	Federal Government Employees Housing Foundation (FGEHF)			
147.	Fund for Protected Areas (FPA)			
149.	Ghazi Brotha Taraqiati Idara (GBTI)			
150.	Mountain Areas Conservancy Fund (MACF)			
150.	National Academy of Performing Arts (NAPA)			
151.	National Highway Foundation (NHF)			
153.	Pakistan Textile Testing Foundation (PTTF) National Rural Support Programme (NRSP)			
154.	WAPDA Employees Housing Foundation (WEHF)			
155.	WAPDA Employees Housing Foundation (WEHF) WAPDA Endowment Fund for Sports (WESF)			
156.	Federal Liver Transplant Endowment Fund (FLTF)			
157.	Pakistan Auto Sector Skills Development Company (PASSDC)			
158.	Agro Food Processing (AFP) Facilities, Multan			
	7. TRANSPORTATION			
159.				
159. 160.	Karachi Port Trust (KPT)			
	Karachi Port Trust (KPT) Pakistan Railways (PR)			
160.	Karachi Port Trust (KPT)			
160. 161.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP)			
160. 161. 162.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS)			
160. 161. 162. 163.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries			
160. 161. 162. 163.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC)			
160. 161. 162. 163. 164.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries			
160. 161. 162. 163. 164.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (JSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (KagSL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KSL) ix) Lahore Shipping (Private) Limited (LSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL) ix) Lahore Shipping (Private) Limited (LSL) x) Lalazar Shipping (Private) Limited (LZSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174. 175.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (KagSL) vi) Kaghan Shipping (Private) Limited (KSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL) ix) Lahore Shipping (Private) Limited (LSL) x) Lalazar Shipping (Private) Limited (LZSL) xi) Makran Shipping (Private) Limited (MakSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174. 175. 176.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL) ix) Lahore Shipping (Private) Limited (LSL) xi) Makran Shipping (Private) Limited (MASSL) xii) Malakand Shipping (Private) Limited (MKSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174. 175.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL) ix) Lahore Shipping (Private) Limited (LSL) x) Lalazar Shipping (Private) Limited (LSL) xi) Makran Shipping (Private) Limited (MKSL) xii) Malakand Shipping (Private) Limited (MKSL) xiii) Multan Shipping (Private) Limited (MKSL)			
160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174. 175.	Karachi Port Trust (KPT) Pakistan Railways (PR) Railway Construction of Pakistan (RAILCOP) Pakistan Railway Advisory and Consultancy Services Limited (PRACS) Karachi Urban Transport Company (KUTC) Pakistan National Shipping Corporation (PNSC) PNSC Subsidiaries i) Bolan Shipping (Private) Limited (BSL) ii) Chitral Shipping (Private) Limited (CSL) iii) Hyderabad Shipping (Private) Limited (HSL) iv) Islamabad Shipping (Private) Limited (ISL) v) Johar Shipping (Private) Limited (ISL) vi) Kaghan Shipping (Private) Limited (KagSL) vii) Karachi Shipping (Private) Limited (KSL) viii) Khairpur Shipping (Private) Limited (KPSL) ix) Lahore Shipping (Private) Limited (LSL) xi) Makran Shipping (Private) Limited (MASSL) xii) Malakand Shipping (Private) Limited (MKSL)			

180.	xvi) Sargodha Shipping (Private) Limited (SSL)	
181.	xvii) Shalamar Shipping (Private) Limited (ShSL)	
182.	xviii) Sibi Shipping (Private) Limited(SbSL)	
183.	xix) Swat Shipping (Private) Limited (SwSL)	
184.	Pakistan International Airlines Corporation (PIA)	
185.	i) PIAC Investments Limited (PIACIL)	
186.	ii) Skyrooms Private Limited (SRL)	
187.	iii) Abacus Distribution Systems Pakistan (Private) Limited(ADSPL)	
188.	National Highway Authority (NHA)	
189.	Port Qasim Authority (PQA)	
190.	Gawadar Port Authority (GPA)	

SECTION II: STATE OWNED ENTITIES PERFORMANCE OVERVIEW

This section furnishes an overview of entity specific information under each of the seven sectors as given below:

1. Energy

Hydrocarbons

Power

2. Financial

Banks

DFIs

Insurance

3. Industrial & Engineering

Engineering and Industrial Metals and Mining

Chemicals

- 4. Trading
- 5. Services
- 6. Promotional & Advocacy
- 7. Transportation

1. Performance Overview: Energy Sector

1.1 Hydrocarbons

Table 6: Hydrocarbons Sector: Performance Overview				
	Unit	FY 2012-13	FY 2013-14	Variance
No. of SOEs	no.	12	12	
Listed SOEs	no.	5	5	
Dividend Declared	Rs. mn	75,446	82,753	9.7%
Dividend paid to GoP	Rs. mn	59,205	55,273	-6.6%
Total Employees	no.	33,103	32,175	
	FINA	ANCIALS		
Current Assets	Rs. mn	773,622	977,246	26.3%
Non-current Assets	Rs. mn	713,744	763,993	7.0%
Total Assets	Rs. mn	1,487,365	1,741,239	17.1%
Current Liabilities	Rs. mn	581,425	680,235	17.0%
Non-current Liabilities	Rs. mn	220,694	236,085	7.0%
Total Liabilities	Rs. mn	802,119	916,320	14.2%
Capital Employed	Rs. mn	905,940	1,061,004	17.1%
Working Capital	Rs. mn	192,197	297,011	54.5%
Net Revenue/Turnover	Rs. mn	2,192,193	2,414,331	10.1%
Gross Profit/(Loss)	Rs. mn	299,607	334,693	11.7%
Operating Profit/(Loss)	Rs. mn	266,169	318,446	19.6%
Net Profit / (Loss)	Rs. mn	173,755	225,027	29.5%
Net Profit/(Loss) Margin	%	7.9%	9.3%	
Return on Assets	%	17.9%	18.3%	
	GoF	Support		
Loans	Rs. mn	0	0	
CDLs		0	0	
Foreign Loans		0	0	
Guarantees	Rs. mn	0	0	
Subsidies	Rs. mn	0	317	
Grants	Rs. mn	0	0	

Sr. No.*	SOE Name	Structure
1.	Government Holdings (Private) Limited – GHPL	PSC-Commercial
2.	Inter State Gas Systems (Private) Limited - ISGS	PSC-Commercial
3.	State Petroleum Refining & Petrochemical Corporation – PERAC	PSC-Commercial
4.	Oil and Gas Development Company Limited - OGDC	PSC-Commercial
5.	Pakistan Petroleum Limited - PPL	PSC-Commercial
6.	The Pakistan Petroleum Provident Fund Trust Company (Private) Limited - PPPFTC	PSC-Commercial
7.	Sui Southern Gas Company Limited – SSGC	PSC-Commercial
8.	SSGC LPG (Private) Limited – SSGC(LPG)	PSC-Commercial
9.	Sui Southern Gas Provident Fund Trust Company (Private) Limited – SSG-PFTC	PSC-Commercial
10.	Pakistan State Oil Company Limited – PSO	PSC-Commercial
11.	Sui Northern Gas Pipelines Limited – SNGPL	PSC-Commercial
12.	Pak-Arab Refinery Limited - PARCO	PSC-Commercial (Joint Venture incorporated under the Companies Ordinance, 1984)

^{*} It refers to sequencing of Entities in this section of the report.

Grants

Outstanding Loans

Outstanding Guarantees

B. KEY FINANCIAL STATISTICS				
		Year E		
		consolidated (Audi	ixs. Willion	
BALANCE SHEET	FY 2012-13		VARIANCE (%)	
Current Assets	33,093	41,774	26%	
Non-Current Assets	31,952	38,357	20%	
Cash and Bank Balance	4,409	5,873	33%	
Fixed Asset	29,702	36,027	21%	
Total Assets	65,044	80,131	23%	
Current Liabilities	3,662	6,307	72%	
Non-Current Liabilities	11,357	12,545	10%	
Long Term Debt	1,980	2,145	8%	
Total Liabilities	15,019	18,852	26%	
Equity	50,025	61,279	22%	
Revaluation Surplus	0	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	48,844	56,444	16%	
Cost of Sales	11,147	14,517	30%	
Gross Profit/(Loss)	37,697	41,927	11%	
Operating Expenses	840	1,379	64%	
Operating Profit/(Loss) (PBIT)	37,681	37,999	1%	
Net Profit/ (Loss)	23,998	25,754	7%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Worling Comital		25 467		
Working Capital	29,431	35,467	21%	
Capital Employed	29,431 61,382	73,824	21% 20%	
• .				
Capital Employed	61,382	73,824	20%	
Capital Employed Dividend declared	61,382 16,778.00	73,824 14,500.00	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP	61,382 16,778.00 16,778.0	73,824 14,500.00 14,500.0	20% N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees	61,382 16,778.00 16,778.0 48	73,824 14,500.00 14,500.0	20% N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	61,382 16,778.00 16,778.0 48 77.2%	73,824 14,500.00 14,500.0 44 74.3%	20% N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	61,382 16,778.00 16,778.0 48 77.2% 49.1%	73,824 14,500.00 14,500.0 44 74.3% 45.6%	20% N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9%	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4%	20% N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0%	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0%	20% N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3	20% N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6	20% N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8 1.6 516.2	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6 1,727.2	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8 1.6 516.2	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6 1,727.2	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8 1.6 516.2	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6 1,727.2	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8 1.6 516.2	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6 1,727.2	20% N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	61,382 16,778.00 16,778.0 48 77.2% 49.1% 57.9% 48.0% 0.3 9.0 0.8 1.6 516.2	73,824 14,500.00 14,500.0 44 74.3% 45.6% 47.4% 42.0% 0.3 6.6 0.7 1.6 1,727.2	20% N/A	

FY 2012-13 FY 2013-14

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	2000	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Exploration and Production of Oil & Gas	
Group Structure	Holding Company with 1 Subsidiary: Inter State Gas System (GHPL: 99.56%)	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Abid Saeed	Chairman
Mr. Arshad Mirza	Managing Director /CEO
Syed Tauqir Hussain	Director
Mr. Noor Ahmed	Director
Dr. Omar Jahangir	Director
Mr. Muneer Kamal	Director
Mr. Ahmad Jamal	Director
Mr. Zahid Nazeer Bhatti	Director
Mr. Javed Ghafoor	Director

N/A

N/A

N/A

GHPL

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	1996	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Import of Natural Gas	
Group Structure	Subsidiary of GHPL	
O		

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	GHPL: 99.56%	
Major	SSGC: 0.22%	
Shareholdings	SNGPL: 0.21%	
Others	0.01%	

Board of Directors	
Mr. Abid Saeed	Chairman
Mr. Saifullah Chattah (Chief Secretary, Government of Balochistan)	Director
Syed Tauqir Hussain (Joint Secretary, MPNR)	Director
Mr. Ahmad Hussain (Financial Advisor, MPNR)	Director
Mr. Shahid Islam (MD-GHPL)	Director
Mr. M. Arif Hameed (MD-SNGPL)	Director
Mr. Shoaib Warsi (MD-SSGC)	Director
Mr. Shahzad Ali Khan	Director
Mr. Zubair Motiwala	Director
Mr. Mobin Saulat	MD/CEO

s Systems (Private) Lim			1868	
B. KEY FINANCIAL STATISTICS				
Year End 30-Jun				
			lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	246	82	-67%	
Non-Current Assets	2,217	2,395	8%	
Cash and Bank Balance	226	65	-72%	
Fixed Asset	2,215	2,292	3%	
Total Assets	2,463	2,477	1%	
Current Liabilities	231	166	-28%	
Non-Current Liabilities	14	20	41%	
Long Term Debt				
Total Liabilities	245	186	-24%	
Equity	2,218	2,291	3%	
Revaluation Surplus	0			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	123	137	12%	
Cost of Sales	122	136	11%	
Gross Profit/(Loss)	1	1	93%	
Operating Expenses	18	4	-76%	
Operating Profit/(Loss) (PBIT)	(17)	-3	-83%	
Net Profit/ (Loss)	(4)	3	-183%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	15	(84)	-674%	
Capital Employed	2,232	2,311	4%	
Dividend declared	N/A	N/A	N/A	
Dividend paid to GoP			N/A	
Total Employees	58	56	N/A	
Gross Profit Margin (%)	0.6%	1.0%	N/A	
Net Profit Margin (%)	-3.1%	2.3%	N/A	
Return on Assets (%)	-0.7%	-0.1%	N/A	
		-0.170	1N/ PA	
D-t F	0.20/			
Return on Equity (%)	-0.2%	0.1%	N/A	
Debt-to-Equity (Times)	0.1	0.1% 0.1	N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times)	0.1	0.1% 0.1 0.5	N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	0.1 1.1 0.0	0.1% 0.1 0.5 0.1	N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times)	0.1	0.1% 0.1 0.5	N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.1 1.1 0.0	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	0.1 1.1 0.0 0.1	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	0.1 1.1 0.0	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A N/A N/A N/A N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1 0.1 FY 2013-14	N/A	
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	0.1 1.1 0.0 0.1 FY 2012-13	0.1% 0.1 0.5 0.1	N/A N/A N/A N/A N/A N/A N/A N/A	

BALANCE SHE Current Assets Non-Current Assets Cash and Bank Balance

Revaluation Surplus

Revenue/ Net Sales Cost of Sales

INCOME STATEMENT

Fixed Asset Total Assets Current Liabilities Non-Current Liabilities Long Term Debt **Total Liabilities** Equity

Board of Directors

State Petroleum Refining & Petrochemical Corporation PERA				
ORMATION	B. KEY	FINANCIAL	STATISTICS	S
			Year I	End 30-Jun
1S			Not Avai	Rs. Million
nercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)

FY 2013-14 VARIANCE (%)

A. COM	IPANY INFORMATION		
Sector	Energy		
Sub-Sector	Hydrocarbons		
Entity Type	PSC - Commercial		
Year of Incorporation			
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministr	y M/o Petroleum & Natural Resources		
Nature of Business			
Group Structure	Independent Company		
Ownership Stru	icture		
Status	Unlisted Public Limited Company		
GoP Shareholding	N/A		
Major Shareholdings			
Others			

Limited Company

Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared	N/A	N/A	N/A
Dividend paid to GoP	4.5	4.5	N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A

FY 2012-13

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			
Domestic Loans			
Foreign Loans			
Guarantees			
Subsidies			
Grants			
	FY 2012-13	FY 2013-14	
Outstanding Loans]
Outstanding Guarantees			

OGDCL

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	1997	
Incorporation Structure	Listed Public Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Exploration and Production	
Group Structure	Independent Company	
Ownership Structure		

Ownership Structure			
Status	Listed Public Limited Company		
GoP Shareholding	74.97%		
Major Shareholdings	Employees Empowerment Trust: 10.05%		
	General Public: 13.36%		
Others	1.62%		

Board of Directors	
Mr. Zahid Muzaffar	Chairman
Mr. Muhammad Rafi	Managing Director /CEO
Mr. Saifullah Chattah	Director
Mr. Abid Saeed	Director
Mr. Iskander Mohammad Khan	Director
Mr. Hamid Farooq	Director
Mr. Muhammad Ali Tabba	Director
Mr. Zafar Masud	Director
Prince Ahmed Omar Ahmedzai	Director
Syed Shafqat Ali Shah	Director
Mr. Rehmat Salam Khattak	Director
Mr. Muhmmad Yawar Irfan Khan	Director
.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Director
	Director
	Director
	Director
	Director

nopment Company Limited OGDCL					
B. KEY FINANCIAL STATISTICS					
Year End 30-Jun					
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	134,247	194,160	45%		
Non-Current Assets	279,682	302,073	8%		
Cash and Bank Balance	2,710	2,852	5%		
Fixed Asset	134,532	155,771	16%		
Total Assets	413,929	496,233	20%		
Current Liabilities	58,377	48,046	-18%		
Non-Current Liabilities	43,286	52,516	21%		
Long Term Debt	0	0			
Total Liabilities	101,663	100,562	-1%		
Equity	312,266	395,671	27%		
Revaluation Surplus	0	0			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	223,365	257,014	15%		
Cost of Sales	64,933	80,941	25%		
Gross Profit/(Loss)	158,432	176,073	11%		
Operating Expenses	17,381	11,688	-33%		
Operating Profit/(Loss) (PBIT)	149,124	174,554	17%		
Net Profit/ (Loss)	91,273	123,915	36%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	75,870	146,114	93%		
Capital Employed	355,552	448,187	26%		
Dividend declared	35,483.00	38,708.00	N/A		
Dividend paid to GoP	26,602.5	21,767.1	N/A		
Total Employees	10,292	9,928	N/A		
Gross Profit Margin (%)	70.9%	68.5%	N/A		
Net Profit Margin (%)	40.9%	48.2%	N/A		
Return on Assets (%)	36.0%	35.2%	N/A		
Return on Equity (%)	29.2%	31.3%	N/A		
Debt-to-Equity (Times)	0.3	0.3	N/A		
Current Ratio (Times)	2.3	4.0	N/A		
Asset Turnover (Times)	0.5	0.5	N/A		
Fixed Asset Turnover (Times)	1.7	1.6	N/A		
Interest Cover (Times)	64.4	79.2	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

5 Pakistan Petroleum Limited		
A. COM	PANY INFORMATION	B. KEY
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	BALANCE SHEET
Year of Incorporation	1950	Current Assets
Incorporation Structure	Listed Public Limited Company	Non-Current Assets Cash and Bank Balance
Administrative Ministry	M/o Petroleum & Natural Resources	Fixed Asset Total Assets
Nature of Business	Exploration, Prospecting, Development and Production of oil and natural gas resources	Current Liabilities Non-Current Liabilities Long Term Debt
Group Structure	Holding Company with 3 Subsidiaries: (1) PPL Europe E&P Limited (100%); (2) PPL Asia E&P B.V. (100%); (3) The Pakistan Petroleum Provident Fund Trust Company (Private) Limited - (PPPFTC) (100%)	Total Liabilities Equity Revaluation Surplus INCOME STATEMENT
Ownership Stru	cture	Revenue/ Net Sales
Status	Listed Public Limited Company	Cost of Sales Gross Profit/(Loss)
GoP Shareholding	67.51%	Operating Expenses
Major Shareholdings	Employees Empowerment Trust: 7.35% Privatization Commission: 3.55%	Operating Profit/(Loss) (PBIT Net Profit/ (Loss)
_		OWITED INDICATIONS

Public Sector Companies & Corporations:

Board of Directors	
Mr. Waqar A. Malik	Chairman /Director
Syed Wamiq Bokhari	MD/ CEO
Mr. Arshad Mirza	Director
Mr. Aftab Nabi	Director
Mr. Asif Baig Mohamed	Director
Mr. Imtiaz Hussain Zaidi	Director
Mr. Muhammad Ashraf Iqbal Baluch	Director
Mr. Nadeem Mumtaz Qureshi	Director
Mr. Saeedullah Shah	Director
Mr. Shahbaz Yasin Malik	Director

3.29%

14.18%

Others

General Public: 4.12%

B. KEY FINANCIAL STATISTICS				
Year End Consolidated (Audited)				
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)	
Current Assets	87,762	92,655	6%	
Non-Current Assets	129,908	147,550	14%	
Cash and Bank Balance	9,064	3,728	-59%	
Fixed Asset	88,299	100,645	14%	
Total Assets	217,670	240,205	10%	
Current Liabilities	37,241	22,838	-39%	
Non-Current Liabilities	30,457	35,802	18%	
Long Term Debt	0	0		
Total Liabilities	67,698	58,640	-13%	
Equity	149,972	181,566	21%	
Revaluation Surplus	0	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	102,797	121,339	18%	
Cost of Sales	43,335	50,081	16%	
Gross Profit/(Loss)	59,462	71,258	20%	
Operating Expenses	3,337	4,072	22%	
Operating Profit/(Loss) (PBIT)	63,130	73,792	17%	
Net Profit/ (Loss)	42,115	50,858	21%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	50,521	69,817	38%	
Capital Employed	180,429	217,367	20%	
Dividend declared	16,800.00	18,940.00		
Dividend paid to GoP	11,909.5	13,427.4	N/A	
Total Employees	2,702	2,676		
Gross Profit Margin (%)	57.8%	58.7%		
Net Profit Margin (%)	41.0%	41.9%	N/A	
Return on Assets (%)	29.0%	30.7%	N/A	
Return on Equity (%)	28.1%	28.0%	N/A	
Debt-to-Equity (Times)	0.5	0.3	N/A	
Current Ratio (Times)	2.4	4.1	N/A	
Asset Turnover (Times)	0.5	0.5	N/A	
Fixed Asset Turnover (Times)	1.2	1.2	N/A	
Interest Cover (Times)	18.9	171.2	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	

Two Subsidiary companies (PPL-Asia and PPL-Europe) are two froign companies with no management control by GoP. Therefore, these are not covered in this report. mentioned above just for the sake of complete information.

Outstanding Loans

Outstanding Guarantees

Pagel 34

N/A

N/A

PPL

Outstanding Guarantees

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	1955	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Administration of trusts formed for the benefits of the employees of PPL	
Group Structure	Subsidiary of PPL	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	PPL: 100%	
Major Shareholdings		
Others	0.00%	
Board of Directors		

Mr. Moin Raza Khan	Chief Executive Officer / Director
Mr. Kamran Wahab Khan	Director
Mr. Masroor Ahmad	Director
Mr. Mirza Anwar Hussain	Director

B. KEY FINANCIAL STATISTICS				
Year End 30-Jun Consolidated in Holding Company Rs. Million				
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets	0		-100%	
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity	0		-100%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0	-100%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Cross Dustit Manain (0/)			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)	0.00/		N/A	
Return on Assets (%)	0.0%		N/A N/A	
Return on Equity (%)	0.0%			
Debt-to-Equity (Times)	0.0		N/A N/A	
Current Ratio (Times)	0.0		N/A	
Asset Turnover (Times)	0.0		N/A	
Fixed Asset Turnover (Times) Interest Cover (Times)			N/A	
The second secon			IV/A	
GoP Support	TTT 0010 10			
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	

Sui Southern Gas Company Limited

SSGC

Sector	Energy
Sub-Sector	Hydrocarbons
Entity Type	PSC - Commercial
Year of Incorporation	1955
Incorporation Structure	Listed Public Limited Company
Administrative Ministry	M/o Petroleum & Natural Resources
Nature of Business	Transmission and distribution of natural gas in the province of Sindh and Balochistan
Group Structure	Holding Company with 2 Subsidiaries: (i SSGC LPG (Private) Limited (100%); (ii Sui Southern Gas Provident Fund Trust Company (Private) Limited (100%)

Ownership Structure		
Status	Listed Public Limited Company	
GoP Shareholding	53.18%	
Major		
Shareholdings		
Others	46.82%	

Mr. Miftah Ismail	Chairman	
Mr. Khalid Rahman	MD/CEO	
Agha Sher Shah	Director	
Mr. Arshad Mirza	Director	
Mr. Mobin Saulat	Director	
Nawabzada Riaz Nosherwani	Director	
Sardar Rizwan Kehar	Director	
Mr. Arif Hameed	Director	
Ms. Nargis Ghaloo	Director	
Mirza Mahmood Ahmad	Director	
Mr. Saleem Zamindar	Director	
Mr. Muhammad Bilal Shaikh	Director	
Mr. Muhammad Riaz Khan	Director	
Mr. Shahzad Dada	Director	
Ms. Azra Mujtaba	Director	

B. KEY FINANCIAL STATISTICS				
Year End 30-J				
		Unconsolida	ated Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	127,185	161,326	27%	
Non-Current Assets	69,787	72,120	3%	
Cash and Bank Balance	848	1,200	42%	
Fixed Asset	67,861	70,255	4%	
Total Assets	196,971	233,446	19%	
Current Liabilities	125,519	167,100	33%	
Non-Current Liabilities	45,317	42,479	-6%	
Long Term Debt	24,771	20,860		
Total Liabilities	170,837	209,579	23%	
Equity	26,135	23,867	-9%	
Revaluation Surplus	10,333	10,375		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	151,638	153,284	1%	
Cost of Sales	148,147	162,252	10%	
Gross Profit/(Loss)	3,490	-8,968	-357%	
Operating Expenses	8,243	5,622	-32%	
Operating Profit/(Loss) (PBIT)	(4,753)	-14,590	207%	
Net Profit/ (Loss)	366	(3,753)		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	1,665	(5,774)	-447%	
Capital Employed	71,452	66,346	-7%	
Dividend declared	N/A	N/A	N/A	
Dividend paid to GoP	1,054.1	-	N/A	
Total Employees	7,391	7,225	N/A	
Gross Profit Margin (%)	2.3%	-5.9%	N/A	
Net Profit Margin (%)	0.2%	-2.4%	N/A	
	0.2% -2.4%	-2.4% -6.3%		
Net Profit Margin (%)			N/A	
Net Profit Margin (%) Return on Assets (%)	-2.4%	-6.3%	N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	-2.4% 1.4%	-6.3% -15.7%	N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	-2.4% 1.4% 6.5	-6.3% -15.7% 8.8	N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	-2.4% 1.4% 6.5 1.0	-6.3% -15.7% 8.8 1.0	N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	-2.4% 1.4% 6.5 1.0 0.8	-6.3% -15.7% 8.8 1.0 0.7	N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	-2.4% 1.4% 6.5 1.0 0.8 2.2	-6.3% -15.7% 8.8 1.0 0.7 2.2	N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-2.4% 1.4% 6.5 1.0 0.8 2.2	-6.3% -15.7% 8.8 1.0 0.7 2.2	N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A N/A N/A N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A N/A N/A N/A N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A N/A N/A N/A N/A N/A N/A N/A N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies Grants	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0)	N/A	
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	-2.4% 1.4% 6.5 1.0 0.8 2.2 (0.6)	-6.3% -15.7% 8.8 1.0 0.7 2.2 (2.0) FY 2013-14	N/A	

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	2009	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	LPG Marketing	
Group Structure	Subsidiary of SSGC	

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	SSGC:100%
Major Shareholdings	
Others	0.00%
Others	0.0070

Board of Directors	
Mr. Zuhair Siddiqui	Chairman
Mr. Sohail A. Qureshi	MD
Mr. Yusaf Jamil Ansari	Director
Mr. Abdul Malik	Director
Mr. Saleem Zameendar	Director

D VEW			
B. KEY F	INANCIAL	STATISTICS	8
		Year I	End 30-Jun
		Not Avail	able Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	33	44	N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Outstanding Guarantees

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	SSGC:100%
Major Shareholdings	
Others	0.00%
Board of Directors	

MD
Director
Director
Director
Director

Sui Southern Gas Provid	ent Fund Trust Company	(Private) Lin	nited	SSG-PFTC
Y INFORMATION	B. KEY F	INANCIAL	STATISTICS	S
rgy			Year I	End 30-Jun
lrocarbons			Not Avail	able Rs. Million
C - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
6	Current Assets	1 1 2012 13	1 1 2013 14	VIIIIIII (70)
	Non-Current Assets			
rate Limited Company	Cash and Bank Balance			
Petroleum & Natural Resources	Fixed Asset			
Totroleum & Tutturur Resources	Total Assets			
st	Current Liabilities			
	Non-Current Liabilities			
	Long Term Debt			
sidiary of SSGC	Total Liabilities			
	Equity			
	Revaluation Surplus			
	INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
	Revenue/ Net Sales			
Limited Company	Cost of Sales			
	Gross Profit/(Loss)			
100%	Operating Expenses			
	Operating Profit/(Loss) (PBIT)			
	Net Profit/ (Loss)			
	OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
	Working Capital	0	0	
	Capital Employed	0	0	
	Dividend declared			N/A
	Dividend paid to GoP			N/A
MD	Total Employees			N/A
Director	Gross Profit Margin (%)			N/A
Director	Net Profit Margin (%)			N/A
Director	Return on Assets (%)			N/A
Director	Return on Equity (%)			N/A
	Debt-to-Equity (Times)			N/A
	Current Ratio (Times)			N/A
	Asset Turnover (Times) Fixed Asset Turnover (Times)			N/A N/A
	Interest Cover (Times)			N/A N/A
				IV/A
	GoP Support			
		FY 2012-13	FY 2013-14	
	Loans			N/A
	Domestic Loans			N/A
	Foreign Loans			N/A
	Guarantees			N/A
	Subsidies			N/A
	Grants	EX 2012 12	EX 2012 11	N/A
	Outstanding Loans	FY 2012-13	FY 2013-14	N/A

Pakistan State Oil Company Limited

n	C	$\boldsymbol{\wedge}$	
r	Э	u	١

A. COM	IPANY INFORMATION	
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	1976	
Incorporation Structure	Listed Public Limited Company	
Administrative Ministr	y M/o Petroleum & Natural Resources	
Nature of Business	Oil Marketing Company	
Group Structure	Independent Company	
Ownership Stru		
Status	Listed Public Limited Company	
GoP Shareholding	22.47%	
Major	Employees Empowerment Trust: 3.04%	
Shareholdings	Public Sector Companies & Corporations: 41.26%	
Others	33.23%	
Board of Direct	ors	
Mr. Mujahid Eshai	Chairman	
Mr. Amjad Parvez Janjua	Managing Director /CEO	

Mr. Mujahid Eshai	Chairman
Mr. Amjad Parvez Janjua	Managing Director /CEO
Mr. Muhammad Naeem Malik	Director
Mr. Umar Azim Daudpota	Director
Mr. Bilal Ejaz	Director
Mr. Adeel Rauf	Director
Mr. Shahzad Saleem	Director
Mr. Salman Ansari	Director
Mr. Shahid Islam	Director
Mr. Hussain Islam	Director

B. KEY F	INANCIAL :	STATISTICS	
		Year F	End 30-Ju
		Aud	lited Rs. Millio
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (º
Current Assets	224,356	313,514	40
Non-Current Assets	57,593	58,637	2
Cash and Bank Balance	5,227	20,607	294
Fixed Asset	5,555	5,903	(
Total Assets	281,949	372,151	32
Current Liabilities	217,035	288,346	33
Non-Current Liabilities	4,271	5,184	21
Long Term Debt	0	0	
Total Liabilities	221,306	293,530	33
Equity	60,643	78,621	30
Revaluation Surplus	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (
Revenue/ Net Sales	1,100,122	1,187,639	8
Cost of Sales	1,065,961	1,150,815	8
Gross Profit/(Loss)	34,161	36,824	8
Operating Expenses	13,870	14,370	4
Operating Profit/(Loss) (PBIT)	26,230	41,972	60
Net Profit/ (Loss)	12,638	21,818	73
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (
Working Capital	7,321	25,168	244
Capital Employed	64,914	83,805	29
Dividend declared	943.35	1,605.42	N
Dividend paid to GoP		173.7	N
Total Employees	2,035	1,968	N
Gross Profit Margin (%)	3.1%	3.1%	N
Net Profit Margin (%)	1.1%	1.8%	N
Return on Assets (%)	9.3%	11.3%	N
Return on Equity (%)	20.8%	27.8%	N
Debt-to-Equity (Times)	3.6	3.7	N
Current Ratio (Times)	1.0	1.1	N
Asset Turnover (Times)	3.9	3.2	N
Fixed Asset Turnover (Times)	198.0	201.2	N
Interest Cover (Times)	3.5	4.4	N
GoP Support			
COI Dupport	FY 2012-13	FY 2013-14	
Loans			N
Domestic Loans			N
Foreign Loans			N
_			N
		317.1	N
Guarantees Subsidies		317.1	IN
Subsidies			N
	FV 2012-12	EV 2012-14	N
Subsidies	FY 2012-13	FY 2013-14	N

Sui Northern Gas Pipelines Limited

Outstanding Guarantees

SNGPL

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Hydrocarbons	
Entity Type	PSC - Commercial	
Year of Incorporation	1963	
Incorporation Structure	Listed Public Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Purchase, transmission, distribution and supply of natural gas.	
Group Structure	Independent Company	
Ownership Structure		

Ownership Structure		
Status	Listed Public Limited Company	
GoP Shareholding	31.68%	
Major Shareholdings	Employees Empowerment Trust: 4.32%	
	Public Sector Companies & Corporations: 21.10%	
	Banks, NBFCs & DFIs and Insurance Companies: 2.59%	
	General Public: 10.75%	
Others	29.56%	

Mr. Muhammad Saeed Mehdi	Chairman
Mr. Abid Saeed	Director
Mr. Ahmad Aqeel	Director
Mr. Mirza Mahmood Ahmad	Director
Mr. Manzoor Ahmed	Director
Mr. Mian Misbah-ur-Rehman	Director
Mr. Muhammad Arif Habib	Director
Mr. Mustafa Ahmad Khan	Director
Ms. Nargis Ghaloo	Director
Mr. Nauman Wazir	Director
Mr. Raza Mansha	Director
Mr. Rizwanullah Khan	Director
Mr. Shoaib Warsi	Director
Mr. Arif Hameed	MD

n Gas Pipelines Limited	1		SNGPL	
B. KEY FINANCIAL STATISTICS				
		Year H	End 30-Jun	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	63,280	65,159	3%	
Non-Current Assets	100,920	106,832	6%	
Cash and Bank Balance	967	480	-50%	
Fixed Asset	98,410	104,602	6%	
Total Assets	164,200	171,991	5%	
Current Liabilities	84,850	91,962	8%	
Non-Current Liabilities	69,317	73,961	7%	
Long Term Debt	6,104	6,432	5%	
Total Liabilities	154,167	165,923	8%	
Equity	10,033	6,068	-40%	
Revaluation Surplus	0			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	205,662	220,761	7%	
Cost of Sales	221,013	220,127	0%	
Gross Profit/(Loss)	(15,351)	634	-104%	
Operating Expenses	9,825	10,869	11%	
Operating Profit/(Loss) (PBIT)	(25,176)	-10,235	-59%	
Net Profit/ (Loss)	(9,749)	(3,965)	-59%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(21,570)	(26,803)	24%	
Capital Employed	79,351	80,029	1%	
Dividend declared	1,441.40	0.00	N/A	
Dividend paid to GoP	456.7		N/A	
Total Employees	9,294	8,984	N/A	
Gross Profit Margin (%)	-7.5%	0.3%	N/A	
Net Profit Margin (%)	-4.7%	-1.8%	N/A	
Return on Assets (%)	-15.3%	-6.0%	N/A	
Return on Equity (%)	-97.2%	-65.3%	N/A	
Debt-to-Equity (Times)	15.4	27.3	N/A	
Current Ratio (Times)	0.7	0.7	N/A	
Asset Turnover (Times)	1.3	1.3	N/A	
Fixed Asset Turnover (Times)	2.1	2.1	N/A	
Interest Cover (Times)	(4.1)	(2.0)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans	3.7	1.8	N/A	
Outstanding Co.			3.T/A	

Mr. Ali Syed

Mr. Noor Ahmad

Mr. Ahmed Ghaleb Al Muhairi

Dr. Maximilian Linskeseder

Pak-Arab Refinery Limited

PARCO

30-Jun

5%

-14%

636%

-10%

0%

2%

-19%

-36%

-3%

2%

16%

19%

-22%

13%

-25%

-21%

9%

-2%

N/A

N/A

N/A

N/A

N/A

N/A

N/A

N/A

N/A

Rs. Million

VARIANCE (%)

VARIANCE (%)

VARIANCE (%)

Year End

2.0

Audited

A. COM	PANY INFORMATION	B. KEY I	FINANCIAL	STATISTICS
Sector	Energy			Year En
Sub-Sector	Hydrocarbons			Audit
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14 V
Year of Incorporation	1974	Current Assets	103,453	108,576
Incorporation Structure	Unlisted Public Limited Company	Non-Current Assets	41,685	36,029
		Cash and Bank Balance	994	7,318
Administrative Ministry	M/o Petroleum & Natural Resources	Fixed Asset	31,023	27,790
•		Total Assets	145,138	144,605
Nature of Business	Refining, sale, transportation and	Current Liabilities	54,510	55,470
	marketing of petroleum products	Non-Current Liabilities	16,674	13,578
		Long Term Debt	6,915	4,454
Group Structure	Joint Venture Company established under	Total Liabilities	71,184	69,048
	its Memorandum and Articles of	Equity	73,955	75,557
	Association and incorporated under the Companies Ordinance, 1984. Holding	Revaluation Surplus		
	Company with 2 Subsidiaries: (i) Pak Arab Pipeline Company Limited (51%); (ii)	INCOME STATEMENT	FY 2012-13	FY 2013-14 V
	PARCO Pearl Gas (Private) Limit			
Ownership Stru	cture	Revenue/ Net Sales	359,643	417,713
Status	Unlisted Public Limited Company	Cost of Sales	337,928	400,768
		Gross Profit/(Loss)	21,715	16,945
GoP Shareholding	60.00%	Operating Expenses	1,764	1,988
	Govt of Arab Emirates: 40.00%	Operating Profit/(Loss) (PBIT)	19,950	14,958
Major Shareholdings	Govt of Arab Emirates: 40.00%	Net Profit/ (Loss)	13,118	10,397
		OTHER INDICATORS	FY 2012-13	FY 2013-14 V
		Working Capital	48,943	53,106
Others	0.00%	Capital Employed	90,628	89,135
		Dividend declared	4,000.00	9,000.00
Board of Directo		Dividend paid to GoP	2,400.0	5,400.0
Mr. Nawab Hasan Ali Khar	n Chairman	Total Employees	1,250	1,250
Mr. Mohamed Ali Mehairi	Vice Chairman	Gross Profit Margin (%)	6.0%	4.1%
Mr. Tariq Rizavi	Managing Director	Net Profit Margin (%)	3.6%	2.5%
Mr. Abid Saeed	Director	Return on Assets (%)	13.7%	10.3%
Mr. Muhammad Azam	Director	Return on Equity (%)	17.7%	13.8%
Mr. Mansour Ali Ahbabi	Director	Debt-to-Equity (Times)	1.0	0.9
Mr. Ali Cyod	Dimonton			

Director

Director

Director

Director

Asset Turnover (Times)	2.5	2.9	N/A
Fixed Asset Turnover (Times)	11.6	15.0	N/A
Interest Cover (Times)	22.1	11.6	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees	50,000.0	2,500.0	N/A

1.9

The only Joint Ventre Company, treated as a Commercial PSC here, as per definition of a 'PSC'. Since GoP has no management control in the two Subsidiary companies, these are not covered in this report. mentioned just for the sake of complete information.

Current Ratio (Times)

1. Performance Overview: Energy Sector

1.2 Power

Table 7: Power Sector: Performance Overview				
	Unit	FY 2012-13	FY 2013-14	Variance
No. of SOEs	no.	20	20	
Listed SOEs	no.	0	0	
Dividend Declared	Rs. mn	14	14	0.0%
Dividend paid to GoP	Rs. mn	12	12	0.0%
Total Employees	no.	157,092	156,155	
	FINA	NCIALS		
Current Assets	Rs. mn	1,323,353	1,655,052	1,323,353
Non-Current Assets	Rs. mn	1,494,084	1,650,152	1,494,084
Total Assets	Rs. mn	2,817,438	3,305,188	2,817,438
Current Liabilities	Rs. mn	1,450,182	1,400,323	1,450,182
Non-Current Liabilities	Rs. mn	697,316	910,259	697,316
Total Liabilities	Rs. mn	2,147,498	2,310,581	2,147,498
Capital Employed	Rs. mn	1,367,256	1,904,865	1,367,256
Working Capital	Rs. mn	(126,829)	254,730	(126,829)
Net Revenue/Turnover	Rs. mn	2,006,293	2,299,902	2,006,293
Gross Profit / (Loss)	Rs. mn	125,282	137,865	125,282
Operating Profit/(Loss)	Rs. mn	(21,983)	(9,191)	(21,983)
Net Profit / (Loss)	Rs. mn	51,882	31,469	51,882
Net Profit/(Loss) Margin	%	2.6%	1.4%	2.6%
Return on Assets	%	-0.8%	-0.3%	-0.8%
	GoP S	Support		
Total Loans	Rs. mn	29,607	57,505	
CDLs		6,485	42,909	
Foreign Loans		23,225	14,596	
Total Guarantees	Rs. mn	103,100	56,977	
Subsidies	Rs. mn	260,000	228,000	
Grants	Rs. mn	0	0	

Sr. No.*	SOE Name	Category Type
	DISCOs	
13.	Faisalabad Electric Supply Company Limited	PSC-Commercial
14.	Hyderabad Electric Supply Company Limited	PSC-Commercial
15.	Quetta Electric Supply Company Limited	PSC-Commercial
16.	Tribal Electric Supply Company Limited	PSC-Commercial
17.	Peshawar Electric Supply Company Limited	PSC-Commercial
18.	Lahore Electric Supply Company Limited	PSC-Commercial
19.	Islamabad Electric Supply Company Limited	PSC-Commercial
20.	Gujranwala Electric Power Company Limited	PSC-Commercial
21.	Multan Electric Power Company Limited	PSC-Commercial
22.	Sukkur Electric Power Company Limited	PSC-Commercial
	GENCOs	
23.	GENCO-I: Jamshoro Power Company Limited	PSC-Commercial
24.	GENCO-II: Central Power Generation Company Limited , Thermal Power Station, Guddo	PSC-Commercial
25.	GENCO-III: Northern Power Generation Company Limited, Thermal Power Station, Muzaffargarh	PSC-Commercial
26.	GENCO-IV: Lakhra Power Generation Company Limited	PSC-Commercial
	Other Power Companies	
27.	National Power Construction Corporation (Private) Limited	PSC-Commercial
28.	Lakhra Coal Development Company Limited	PSC-Commercial
29.	National Transmission and Despatch Company	PSC-Commercial
30.	Pakistan Electric Power Company (Private) Limited	PSC-Commercial
31.	Water and Power Development Authority	Federal Authority
32.	Power Information Technology Company	PSC-Commercial

^{*} It refers to sequencing of Entities in this section of the report.

Faisalabad Electric Supply Company Limited

FESCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	

Ownership Structure		
Unlisted Public Limited Company		
99.3% (WAPDA)		
0.70%		

Ar. Khurram Mukhtar	Chairman
Mr. Rashid Ahmed Aslam	CEO/Director
Chaudhary Javed Kamal	Director
Mr. Ihsan Afzal Khan	Director
Mr. Abdul Hameed Chaudhry	Director
Syed Zia Alamdar Hussain	Director
Mian Zahid Aslam	Director
Mr. Noor Ahmed	Director
Khawaja Shahid Razak Sikka	Director
Mr. Faiq Javed	Director
Syed Ali Ahsan	Director

B. KEY I	INANCIAL	STATISTICS	S
		Year F	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	61,654	55,777	-10%
Non-Current Assets	78,656	80,178	2%
Cash and Bank Balance	5,797	1,546	-73%
Fixed Asset	78,513	80,020	2%
Total Assets	140,310	135,955	-3%
Current Liabilities	54,450	8,766	-84%
Non-Current Liabilities	60,297	54,437	-10%
Long Term Debt	1,499	1,156	-23%
Total Liabilities	114,747	63,203	-45%
Equity	25,562	72,752	185%
Revaluation Surplus	29,015	28,674	-1%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	120,788	140,450	16%
Cost of Sales	95,584	117,571	23%
Gross Profit/(Loss)	25,204	22,879	-9%
Operating Expenses	12,672	11,634	-8%
Operating Profit/(Loss) (PBIT)	12,532	11,245	-10%
Net Profit/ (Loss)	24,054	29,689	23%
, ,	24,054 FY 2012-13	29,689 FY 2013-14	23% VARIANCE (%)
OTHER INDICATORS			
OTHER INDICATORS Working Capital	FY 2012-13	FY 2013-14	VARIANCE (%)
OTHER INDICATORS Working Capital Capital Employed	FY 2012-13 7,204	FY 2013-14 47,011	VARIANCE (%) 553% 48%
OTHER INDICATORS Working Capital Capital Employed Dividend declared	FY 2012-13 7,204	FY 2013-14 47,011	VARIANCE (%) 553% 48% N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP	FY 2012-13 7,204 85,860	FY 2013-14 47,011 127,189	VARIANCE (%) 553% 48% N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	FY 2012-13 7,204	FY 2013-14 47,011	VARIANCE (%) 553% 48% N/A N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	FY 2012-13 7,204 85,860 15,960	FY 2013-14 47,011 127,189	VARIANCE (%) 553% 48% N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	FY 2012-13 7,204 85,860 15,960 20.9%	FY 2013-14 47,011 127,189 15,727 16.3%	VARIANCE (%) 553% 48% N/A N/A N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	FY 2012-13 7,204 85,860 15,960 20.9% 19.9%	FY 2013-14 47,011 127,189 15,727 16.3% 21.1%	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	FY 2012-13 7,204 85,860 15,960 20.9% 19.9% 8.9%	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3%	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	FY 2012-13 7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1%	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8%	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	FY 2012-13 7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9 6.4	VARIANCE (%) 553% 48% N/A
Net Profit/ (Loss) OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5 1.1	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9 6.4 1.0	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5 1.1 0.9	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9 6.4 1.0 1.8	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5 1.1 0.9	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9 6.4 1.0 1.8	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/
OTHER INDICATORS Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	7,204 85,860 15,960 20.9% 19.9% 8.9% 94.1% 4.5 1.1 0.9 1.5 55.0	FY 2013-14 47,011 127,189 15,727 16.3% 21.1% 8.3% 40.8% 0.9 6.4 1.0 1.8 43.2	VARIANCE (%) 553% 48% N/A N/A N/A N/A N/A N/A N/A N/

	FY 2012-13	FY 2013-14	
Loans	58.0		N/A
Domestic Loans			N/A
Foreign Loans	58.0	0.0	N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	1,421.0	1,300.0	N/A
Outstanding Guarantees			N/A

Hyderabad Electric Supply Company Limited

Outstanding Guarantees

HESCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	
Ownership Structure		

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	100% (WAPDA)
Major Shareholdings	
Others	0.00%

Mr. Mohammad Mohsin Abbasi Mr. Abdul Qadeer Khan Rajput Mr. Mehmood Nawaz Shah Mr. Muhammad Hafeez Jan Sarhandi	Chairman / Director Director Director
Mr. Mehmood Nawaz Shah	
	Director
Mr. Muhammad Hafeez Jan Sarhandi	
	Director
Syed Shohail Akbar Shah (Addl Secretary Power), M/o W&P)	Director
Mr. Muhammad Hanif Siddiqui	Director
Syed Ghulam Mustafa Shah	Director
Mr. Muhammad Saleem Jat	CEO

D MEN I	UNIA NICITA I	OT A TIOTIO	7
B. KEY F	INANCIAL	STATISTICS	
		Year E	
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	65,963	72,000	9%
Non-Current Assets	26,687	29,972	12%
Cash and Bank Balance	2,039	2,569	26%
Fixed Asset	26,657	29,942	12%
Total Assets	92,650	101,972	10%
Current Liabilities	103,557	76,212	-26%
Non-Current Liabilities	23,208	27,015	16%
Long Term Debt	3,316	3,569	8%
Total Liabilities	126,765	103,227	-19%
Equity	(34,114)	(1,255)	-96%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	48,476	50,839	5%
Cost of Sales	49,323	54,971	11%
Gross Profit/(Loss)	(847)	-4,132	388%
Operating Expenses	17,365	10,591	-39%
Operating Profit/(Loss) (PBIT)	(18,212)	-14,723	-19%
Net Profit/ (Loss)	(16,474)	(12,730)	-23%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(37,594)	(4,212)	-89%
Capital Employed	(10,907)	25,760	-336%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	9,707	9,662	N/A
Gross Profit Margin (%)	-1.7%	-8.1%	N/A
Net Profit Margin (%)	-34.0%	-25.0%	N/A
Return on Assets (%)	-19.7%	-14.4%	N/A
Return on Equity (%)	-48.3%	-1014.3%	N/A
Debt-to-Equity (Times)	(3.7)	(82.3)	N/A
Current Ratio (Times)	0.6	0.9	N/A
Asset Turnover (Times)	0.5	0.5	N/A
Fixed Asset Turnover (Times)	1.8	1.7	N/A
Interest Cover (Times)	(2,964.7)	(2,153.8)	N/A
GoP Support			
**	FY 2012-13	FY 2013-14	
Loans	907.0	860.9	N/A
Domestic Loans			N/A
Foreign Loans	907.0	860.9	N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	3,718.0	4,237.0	N/A
0 11			37/4

Quetta Electric Supply Company Limited

QESCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	100% (WAPDA)
Major	
Shareholdings	
Others	0.00%

Board of Directors

Mr. Abdul Khalique Baloch	Chairman	
Mr. Baligh-Uz-Zaman	CEO/Director	
Syed Sharafuddin	Director	
Mr. Rai Umar Poonegar	Director	
Mir Kabir Khan	Director	
Mr. Wais Khan Achakzai	Director	
Mr. Hussain Islam	Director	

B. KEY F	INANCIAL	STATISTICS	S
		Year I	
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	104,638	130,454	25%
Non-Current Assets	66,174	67,667	2%
Cash and Bank Balance	2,017	2,974	47%
Fixed Asset	66,134	67,615	2%
Total Assets	170,812	198,121	16%
Current Liabilities	138,813	111,425	-20%
Non-Current Liabilities	44,586	46,390	4%
Long Term Debt	24,238	24,401	1%
Total Liabilities	183,399	157,815	-14%
Equity	(12,587)	40,306	-420%
Revaluation Surplus	36,681	35,623	-3%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	46,957	47,699	2%
Cost of Sales	49,624	53,933	9%
Gross Profit/(Loss)	(2,667)	-6,234	134%
Operating Expenses	11,300	14,745	30%
Operating Profit/(Loss) (PBIT)	(13,967)	-20,979	50%
Net Profit/ (Loss)	(13,773)	8,313	-160%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(34,175)	19,029	-156%
Capital Employed	31,999	86,696	171%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	6,989	7,012	N/A
Gross Profit Margin (%)	-5.7%	-13.1%	N/A
Net Profit Margin (%)	-29.3%	17.4%	N/A
Return on Assets (%)	-8.2%	-10.6%	N/A
Return on Equity (%)	-109.4%	20.6%	N/A
Debt-to-Equity (Times)	(14.6)	3.9	N/A
Current Ratio (Times)	0.8	1.2	N/A
Asset Turnover (Times)	0.3	0.2	N/A
Fixed Asset Turnover (Times)	0.7	0.7	N/A
Interest Cover (Times)	(5.6)	(8.1)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans	550.6	14.4	N/A
Domestic Loans			N/A
Foreign Loans	550.6	14.4	N/A

	FY 2012-13	FY 2013-14	
Loans	550.6	14.4	N/A
Domestic Loans			N/A
Foreign Loans	550.6	14.4	N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	2,814.0	2,634.0	N/A
Outstanding Guarantees			N/A

Tribal Electric Supply Company Limited

TESCO

A. COMPANY INFORMATION Sector Energy Sub-Sector Power - DISCOs Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	Sector Energy Sub-Sector Power - DISCOs Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	16	Tribal Electric
Sub-Sector Power - DISCOs Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	Sub-Sector Power - DISCOs Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	A. COM	PANY INFORMATION
Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	Entity Type PSC - Commercial Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	Sector	Energy
Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	Year of Incorporation 2003 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	Sub-Sector	Power - DISCOs
Incorporation Structure Unlisted Public Limited Company M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00%	Incorporation Structure Administrative Ministry M/o Water & Power Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Entity Type	PSC - Commercial
Administrative Ministry Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00%	Administrative Ministry Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Year of Incorporation	2003
Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	Nature of Business Electricity Distribution Group Structure Independent Company Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Incorporation Structure	Unlisted Public Limited Company
Group Structure Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00%	Group Structure Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Administrative Ministr	y M/o Water & Power
Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings Others 0.00%	Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	Nature of Business	Electricity Distribution
Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00% Board of Directors	Group Structure	Independent Company
GoP Shareholding 100% (WAPDA) Major Shareholdings Others 0.00%	GoP Shareholding Major Shareholdings Others 0.00% Board of Directors		
Major Shareholdings Others 0.00%	Major Shareholdings Others 0.00% Board of Directors	Status	Unlisted Public Limited Company
Others 0.00%	Others 0.00% Board of Directors	GoP Shareholding	100% (WAPDA)
	Board of Directors		
Board of Directors		Others	0.00%
Board of Directors			
	Not Available		ors

Supply Company Limi	neu		TESCO
B. KEY F	INANCIAL	STATISTICS	S
		Year H	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	39,782	51,580	30%
Non-Current Assets	5,619	5,765	3%
Cash and Bank Balance	1,280	2,771	116%
Fixed Asset	5,615	5,759	3%
Total Assets	45,401	57,345	26%
Current Liabilities	78,924	81,745	4%
Non-Current Liabilities	2,290	21,815	853%
Long Term Debt	233	204	-12%
Total Liabilities	81,214	103,560	28%
Equity	(35,813)	(46,215)	29%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	13,639	14,049	3%
Cost of Sales	16,949	19,574	15%
Gross Profit/(Loss)	(3,310)	-5,525	67%
Operating Expenses	1,937	5,000	158%
Operating Profit/(Loss) (PBIT)	(5,247)	-10,525	101%
Net Profit/ (Loss)	(5,085)	(10,382)	104%
, ,		FY 2013-14	VARIANCE (%)
OTHER INDICATORS	FY 2012-13		
Working Capital	(39,142)	(30,165)	-23%
Capital Employed	(33,523)	(24,400)	-27%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	1,388	1,388	
Gross Profit Margin (%)	-24.3%	-39.3%	
Net Profit Margin (%)	-37.3%	-73.9%	
Return on Assets (%)	-11.6%	-18.4%	
Return on Equity (%)	-14.2%	-22.5%	N/A
Debt-to-Equity (Times)	(2.3)	(2.2)	N/A
Current Ratio (Times)	0.5	0.6	N/A
Asset Turnover (Times)	0.3	0.2	N/A
Fixed Asset Turnover (Times)	2.4	2.4	N/A
Interest Cover (Times)	(122.6)	(280.6)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans	0.0	0.0	N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	28.0	12.0	N/A
Outstanding Guarantees			N/A
			Dogol 47

17

Peshawar Electric Supply Company Limited

Outstanding Loans

Outstanding Guarantees

PESCO

A. COM	IPANY INFORMATION
Sector	Energy
Sub-Sector	Power - DISCOs
Entity Type	PSC - Commercial
Year of Incorporation	1998
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministr	y M/o Water & Power
Nature of Business	Electricity Distribution
Group Structure	Independent Company
Ownership Stru	icture
Status	Unlisted Public Limited Company
GoP Shareholding	100% (WAPDA)

Board of Directors

0.00%

Not Available

Major Shareholdings

Others

R KEV I	TINANCIAL	STATISTICS	
D. KET I	INANCIAL	Year E	
BALANCE SHEET	FY 2012-13		Rs. Million VARIANCE (%)
Current Assets	106,170	124,009	17%
Non-Current Assets	40,028	44,279	11%
Cash and Bank Balance	629	2,304	266%
Fixed Asset	39,902	44,202	11%
Total Assets	146,198	168,288	15%
Current Liabilities	216,488	129,433	-40%
Non-Current Liabilities	76,801	185,892	142%
Long Term Debt	42,096	57,009	35%
Total Liabilities	293,288	315,325	8%
Equity	(147,090)	(147,037)	0%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	97,035	107,307	11%
Cost of Sales	107,936	118,565	10%
Gross Profit/(Loss)	(10,901)	-11,258	3%
Operating Expenses	19,187	18,541	-3%
Operating Profit/(Loss) (PBIT)	(30,088)	-29,799	-1%
Net Profit/ (Loss)	(32,507)	(34,404)	6%
OTHER INDICATORS	EV 2012 12	FY 2013-14	VARIANCE (%)
	FY 2012-13	F1 2013-14	VARIANCE (70)
Working Capital	(110,318)	(5,424)	-95%
Working Capital	(110,318)	(5,424)	-95%
Working Capital Capital Employed	(110,318)	(5,424)	-95% -155%
Working Capital Capital Employed Dividend declared	(110,318)	(5,424)	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP	(110,318) (70,290)	(5,424) 38,855	-95% -155% N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	(110,318) (70,290) 17,888	(5,424) 38,855 17,888	-95% -155% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	(110,318) (70,290) 17,888 -11.2%	(5,424) 38,855 17,888 -10.5%	-95% -155% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	(110,318) (70,290) 17,888 -11.2% -33.5%	(5,424) 38,855 17,888 -10.5% -32.1%	-95% -155% N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6%	(5,424) 38,855 17,888 -10.5% -32.1%	-95% -155% N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1%	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4%	-95% -155% N/A N/A N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0)	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4 (4.7)	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4 (3.4)	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4 (4.7) FY 2012-13	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4 (3.4) FY 2013-14	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4 (4.7) FY 2012-13 301.8	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4 (3.4) FY 2013-14	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4 (4.7) FY 2012-13 301.8	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4 (3.4) FY 2013-14 371.9	-95% -155% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	(110,318) (70,290) 17,888 -11.2% -33.5% -20.6% -22.1% (2.0) 0.5 0.7 2.4 (4.7) FY 2012-13 301.8	(5,424) 38,855 17,888 -10.5% -32.1% -17.7% 23.4% (2.1) 1.0 0.6 2.4 (3.4) FY 2013-14 371.9	-95% -155% N/A

FY 2012-13 FY 2013-14

3,314.0

3,127.0

N/A

Lahore Electric Supply Company Limited

7	70		$\boldsymbol{\wedge}$
	ES	U	u

A COMPANY INFORMATION			
A. COM	PANY INFORMATION		
Sector	Energy		
Sub-Sector	Power - DISCOs		
Entity Type	PSC - Commercial		
Year of Incorporation	1998		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Water & Power		
Nature of Business	Electricity Distribution		
Group Structure	Independent Company		
Ownership Stru			
Status	Unlisted Public Limited Company		
GoP Shareholding	100% (WAPDA)		
Major Shareholdings			
Others	00%		
Board of Directo	ors		
Not Available			

Supply Company Lim			LESCO
B. KEY F	INANCIAL	STATISTICS	\mathbf{S}
		Year F	End 30-Jun
DALANCE CHEET	EV 2012 12		KS. WIIIIIOII
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	107,359	131,926	23%
Non-Current Assets	45,479	48,175	6%
Cash and Bank Balance	12,862	18,528	44%
Fixed Asset	45,405	48,023	6%
Total Assets	152,838	180,101	18%
Current Liabilities	92,854	64,999	-30%
Non-Current Liabilities	68,511	80,571	18%
Long Term Debt	3,546	3,244	-9%
Total Liabilities	161,365	145,570	-10%
Equity Payaluation Surplus	(8,527)	34,531	-505%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	192,997	224,244	16%
Cost of Sales	163,053	195,903	20%
Gross Profit/(Loss)	29,944	28,341	-5%
Operating Expenses	19,301	22,346	16%
Operating Profit/(Loss) (PBIT)	10,643	5,995	-44%
Net Profit/ (Loss)	13,770	11,020	-20%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	14,505	66,927	361%
Capital Employed	59,984	115,102	92%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	20,736	20,736	N/A
Gross Profit Margin (%)	15.5%	12.6%	N/A
Net Profit Margin (%)	7.1%	4.9%	N/A
Return on Assets (%)	7.0%	3.3%	N/A
Return on Equity (%)	-161.5%	31.9%	N/A
Debt-to-Equity (Times)	(18.9)	4.2	N/A
Current Ratio (Times)	1.2	2.0	N/A
Asset Turnover (Times)	1.3	1.2	N/A
Fixed Asset Turnover (Times)	4.3	4.7	N/A
Interest Cover (Times)	17.9	11.6	N/A
GoP Support			
our suppose	FY 2012-13	FY 2013-14	
Loans	619.1	0.0	N/A
Domestic Loans	327.1	0.0	N/A
Foreign Loans	619.1	0.0	N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	- 1112
Outstanding Loans	3,723.0	3,389.0	N/A
Outstanding Guarantees			N/A
			1 1/11

Islamabad Electric Supply Company Limited

IESCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	100% (WAPDA)
Major	
Shareholdings	
Others	0.00%

Mr. Ghiasuddin Ahmed	Chairman / Director
Mr. Muhammad Yousaf Awan	CEO
Mr. Sheikh Tariq Sadiq	Director
Mr. Naeem Iqbal	Director
Syed Ali Murtazza	Director
Syed Hyder Sarfraz Abedi	Director
Mr. Noor Ahmed	Director
Ms. Sammar Ihsan	Director
Mr. Najam Javaid	CFO
Mr. Moazzam Hussain	Company Secretay

B. KEY I	FINANCIAL	STATISTICS	S
		Year F	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	51,194	63,028	23%
Non-Current Assets	62,804	70,999	13%
Cash and Bank Balance	4,013	1,966	-51%
Fixed Asset	62,763	70,844	13%
Total Assets	113,998	134,027	18%
Current Liabilities	53,628	22,314	-58%
Non-Current Liabilities	38,003	43,389	14%
Long Term Debt	5,119	5,526	8%
Total Liabilities	91,631	65,703	-28%
Equity	22,367	68,324	205%
Revaluation Surplus	14,452	19,679	36%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	100,264	123,619	23%
Cost of Sales	81,966	93,038	14%
Gross Profit/(Loss)	18,298	30,581	67%
Operating Expenses	9,120	9,589	5%
Operating Profit/(Loss) (PBIT)	9,178	20,992	129%
Net Profit/ (Loss)	10,190	22,658	122%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(2,434)	40,714	-1773%
Capital Employed	60,370	111,713	85%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	13,588	13,376	N/A
Gross Profit Margin (%)	18.2%	24.7%	N/A
Net Profit Margin (%)	10.2%	18.3%	N/A
Return on Assets (%)	8.1%	15.7%	N/A
Return on Equity (%)	45.6%	33.2%	N/A
Debt-to-Equity (Times)	4.1	1.0	N/A
Current Ratio (Times)	1.0	2.8	N/A
Asset Turnover (Times)	0.9	0.9	N/A
Fixed Asset Turnover (Times)	1.6	1.7	N/A
Interest Cover (Times)	11.5	23.5	N/A
GoP Support			
1.1	FY 2012-13	FY 2013-14	
*	1 005 5	650.0	27/4

GoP Support			
	FY 2012-13	FY 2013-14	
Loans	1,325.7	659.2	N/.
Domestic Loans			N/.
Foreign Loans	1,325.7	659.2	N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	5,783.0	5,961.0	N/A
Outstanding Guarantees			N/A

Pagel 50

Gujranwala Electric Power Company Limited

GEPCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	99.3% (WAPDA)
Major Shareholdings	
Others	0.70%

Board of Directors	
Mr. Baber Iqbal	Chairman
Prof. Dr. Muhammad Nizamuddin	Director
Mr. Aftab Ahmed Nadeem	Director
Mr. Muhammad Zargham Eshaq Khan	Director
Mr. Muhammad Tanveer	Director
Khawaja Amer Hassan	Director
Ch. Muhammad Ishaq Aulakh	Director
Mr. Afzal Ahmed Gondal	Director
Mr. Fawad Butt	Director
Lt. Col. Shah Jahan Khan	Director
Mr. Afzaal Bhatti	Director
Mr. Munir Ahmed Mian	CEO

and I office Company Emitted					
B. KEY F	B. KEY FINANCIAL STATISTICS				
		Year I	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	42,591	45,526	7%		
Non-Current Assets	31,562	36,104	14%		
Cash and Bank Balance	835	973	17%		
Fixed Asset	31,383	35,779	14%		
Total Assets	74,153	81,630	10%		
Current Liabilities	39,117	26,800	-31%		
Non-Current Liabilities	34,776	40,418	16%		
Long Term Debt	4,509	6,231	38%		
Total Liabilities	73,893	67,218	-9%		
Equity	260	14,412	5443%		
Revaluation Surplus	0	0			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	83,254	90,829	9%		
Cost of Sales	69,723	84,146	21%		
Gross Profit/(Loss)	13,531	6,683	-51%		
Operating Expenses	8,281	10,280	24%		
Operating Profit/(Loss) (PBIT)	5,250	-3,597	-169%		
Net Profit/ (Loss)	7,074	(1,572)	-122%		
OFFICE INDICATIONS					
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	FY 2012-13 3,474	FY 2013-14 18,726	VARIANCE (%) 439%		
Working Capital	3,474	18,726	439%		
Working Capital Capital Employed	3,474	18,726	439% 56%		
Working Capital Capital Employed Dividend declared	3,474	18,726	439% 56% N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP	3,474 35,036	18,726 54,830	439% 56% N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	3,474 35,036	18,726 54,830 12,838	439% 56% N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	3,474 35,036 13,129 16.3%	18,726 54,830 12,838 7.4%	439% 56% N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	3,474 35,036 13,129 16.3% 8.5%	18,726 54,830 12,838 7.4% -1.7%	439% 56% N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	3,474 35,036 13,129 16.3% 8.5% 7.1%	18,726 54,830 12,838 7.4% -1.7% -4.4%	439% 56% N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7%	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9%	439% 56% N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7	439% 56% N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7	439% 56% N/A N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7	439% 56% N/A N/A N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5	439% 56% N/A N/A N/A N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5	439% 56% N/A N/A N/A N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7)	439% 56% N/A N/A N/A N/A N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7)	439% 56% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7)	439% 56% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5 FY 2012-13 1,566.7	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7) FY 2013-14 630.1	439% 56% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5 FY 2012-13 1,566.7	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7) FY 2013-14 630.1	439% 56% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	3,474 35,036 13,129 16.3% 8.5% 7.1% 2720.7% 284.2 1.1 1.1 2.7 34.5 FY 2012-13 1,566.7	18,726 54,830 12,838 7.4% -1.7% -4.4% -10.9% 4.7 1.7 1.1 2.5 (15.7) FY 2013-14 630.1	439% 56% N/A		

FY 2012-13 FY 2013-14

2,973.0

2,473.0

Outstanding Loans

Outstanding Guarantees

N/A

Multan Electric Power Company Limited

Guarantees Subsidies Grants

Outstanding Loans

Outstanding Guarantees

MEPCO

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - DISCOs	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Electricity Distribution	
Group Structure	Independent Company	

Ownership Structure			
Status	Unlisted Public Limited Company		
GoP Shareholding	100% (WAPDA)		
Major			
Shareholdings			
Others	0.00%		

Board of Directors Mr. Ahsan Rasheed	Director	
Mr. Muzaffar Ali Abbasi	Director	
Mr. Sohail Akbar Shah	Director	
Khawaja Muahmmad Azam	Director	
Mr. Muneer Ahmed	Director	
Mr. Muhammad Anees Khawaja	Director	
Mian Zahid Pervaiz	Director	
Mr. Rehman Naseem	Director	
Mr. Rajan Sultan Pirzada	Director	
Mr. Khalid Masood	Director	

B. KEY FINANCIAL STATISTICS				
		Year F		
			lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	84,119	96,579	15%	
Non-Current Assets	64,157	68,845	7%	
Cash and Bank Balance	4,520	6,527	44%	
Fixed Asset	64,121	68,794	7%	
Total Assets	148,276	165,424	12%	
Current Liabilities	87,595	57,216	-35%	
Non-Current Liabilities	44,382	48,859	10%	
Long Term Debt	5,829	6,240	7%	
Total Liabilities	131,977	106,075	-20%	
Equity	16,299	59,349	264%	
Revaluation Surplus	0			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	140,240	169,134	21%	
Cost of Sales	118,277	146,299	24%	
Gross Profit/(Loss)	21,963	22,835	4%	
Operating Expenses	13,758	17,063	24%	
Operating Profit/(Loss) (PBIT)	8,205	5,772	-30%	
Net Profit/ (Loss)	11,884	9,937	-16%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(3,476)	39,363	-1233%	
Capital Employed	60,681	108,208	78%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	17,088	16,828	N/A	
Gross Profit Margin (%)	15.7%	13.5%	N/A	
Net Profit Margin (%)	8.5%	5.9%	N/A	
Return on Assets (%)	5.5%	3.5%	N/A	
Return on Equity (%)	72.9%	16.7%	N/A	
Debt-to-Equity (Times)	8.1	1.8	N/A	
Current Ratio (Times)	1.0	1.7	N/A	
Asset Turnover (Times)	0.9	1.0	N/A	
Fixed Asset Turnover (Times)	2.2	2.5	N/A	
Interest Cover (Times)	21.0	9.0	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans	2,066.0	705.6	N/A	
Domestic Loans			N/A	
Foreign Loans	2,066.0	705.6	N/A	
Cyamantaga			DT/A	

2,066.0	705.6	N/A
		N/A
		N/A
		N/A
FY 2012-13	FY 2013-14	
FY 2012-13 5,560.0	FY 2013-14 5,803.0	N/A
		N/A N/A

Page| 52

Sukkur Electric Power Company Limited

SEPCO

Energy Power - DISCOs PSC - Commercial 2010 Unlisted Public Limited Company M/o Water & Power
PSC - Commercial 2010 Unlisted Public Limited Company
2010 Unlisted Public Limited Company
Unlisted Public Limited Company
M/o Water & Power
Electricity Distribution
Independent Company

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	100% (WAPDA)	
Major		
Shareholdings		
Others	0.00%	

Mr. Iqbal Ahmed Rajput	Chairman
Mr. Khalid Mehmood Soomro	Director
Mr. Mir Muhammad Daud Khan Khoso	Director
Dr. Ahmed Ali Shah	Director
Mr. Faraz Shaikh	Director
Syed Zohaib Ali Shah	Director
Mr. Munawar Baig Mughal	Director
Dr. Prof. Perveen Shah	Director
Mr. Imam Din Khoso	Director
Mr. Agha Imtiaz Ali Khan Babar	Director
Mr. Tassadaq Hussain	Director
Mr. Mehfooz Ahmed Bhatti	Director
Mr. Farmanullah	CEO

B. KEY FINANCIAL STATISTICS				
D. KET I	INANCIAL	Year E		
			lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	77,631	96,207	24%	
Non-Current Assets	17,137	18,799	10%	
Cash and Bank Balance	1,667	2,112	27%	
Fixed Asset	17,135	18,797	10%	
Total Assets	94,768	115,006	21%	
Current Liabilities	67,038	70,016	4%	
Non-Current Liabilities	50,932	53,780	6%	
Long Term Debt	29,565	29,565	0%	
Total Liabilities	117,970	123,796	5%	
Equity	(23,202)	(8,790)	-62%	
Revaluation Surplus	0	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	46,424	47,612	3%	
Cost of Sales	45,865	46,885	2%	
Gross Profit/(Loss)	559	727	30%	
Operating Expenses	17,022	7,844	-54%	
Operating Profit/(Loss) (PBIT)	(16,463)	-7,117	-57%	
Net Profit/ (Loss)	(19,430)	(14,810)	-24%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	10,593	26,191	147%	
Capital Employed	27,730	44,990	62%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	7,523	7,759		
Gross Profit Margin (%)	1.2%	1.5%		
Net Profit Margin (%)	-41.9%	-31.1%		
Return on Assets (%)	-17.4%	-6.2%		
Return on Equity (%)	-83.7%	-168.5%	N/A	
Debt-to-Equity (Times)	(5.1)	(14.1)	N/A	
Current Ratio (Times)	1.2	1.4	N/A	
Asset Turnover (Times)	0.5	0.4	N/A	
Fixed Asset Turnover (Times)	2.7	2.5	N/A	
Interest Cover (Times)	(4.3)	(0.8)	N/A	
GoP Support				
over morphism	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	

Shareholdings

Others

GENCO-I: Jamshoro Power Company Limited

Outstanding Guarantees

GENCO-I

A. COM	PANY INFORMATION		
Sector	Energy		
Sub-Sector	Power - GENCOs		
Entity Type	PSC - Commercial		
Year of Incorporation	1998		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministr	y M/o Water & Power		
Nature of Business	Power Generation		
Group Structure	Independent Company		
Ownership Stru	icture		
Status	Unlisted Public Limited Company		
GoP Shareholding	100.00%		
Major			

Board of Directors	
Mr. Ghulam Ali Shah Pasha (Ex-Chief Secretary, Sindh)	Chairman
Syed Nazakat Ali Shah (Ex-Member Finance, Wapda)	Director
Mr. Saleem Ahmed Mughal (Ex-GM SSGC)	Director
Mr. Saifullah (Engineering Advisor, M/o W&P)	Director
Mr. Muhammad Saleem (CEO, HESCO)	Director
Mr. Muhammad Anwar Brohi	CEO / Director

0.00%

			(JPCL)	
B. KEY FINANCIAL STATISTICS				
		Year F		
DALANCE CHEET	FY 2012-13		VARIANCE (%)	
BALANCE SHEET		FY 2013-14		
Current Assets Non-Current Assets	8,943 4,551	29,683	232% -14%	
Cash and Bank Balance	380	3,920 728	92%	
Fixed Asset	4,527	3.891	-14%	
Total Assets	13,494	33,603	149%	
Current Liabilities	11,800	29,797	153%	
Non-Current Liabilities	5,785	6,632	15%	
Long Term Debt	0	157		
Total Liabilities	17,585	36,429	107%	
Equity	(4,091)	(2,827)	-31%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	37,642	64,085	70%	
Cost of Sales	36,403	62,315	71%	
Gross Profit/(Loss)	1,239	1,770	43%	
Operating Expenses	655	606	-7%	
Operating Profit/(Loss) (PBIT)	583	1,164	99%	
Net Profit/ (Loss)	671	1,470	119%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(2,857)	(114)	-96%	
Capital Employed	1,694	3,806	125%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	1,592	1,576	N/A	
C P C N : (0/)	2.20/	2.00/	DT/A	
Gross Profit Margin (%)	3.3%	2.8%	N/A	
Net Profit Margin (%)	1.8%	2.3%	N/A	
Return on Assets (%)	4.3%	3.5%	N/A	
Return on Equity (%)	-16.4%	-52.0%	N/A	
Debt-to-Equity (Times)	(4.3)	(12.9)	N/A	
Current Ratio (Times)	0.8	1.0	N/A	
Asset Turnover (Times)	2.8	1.9	N/A	
Fixed Asset Turnover (Times)	8.3	16.5	N/A	
Interest Cover (Times)	9.5	29.4	N/A	
GoP Support				
Gor Support	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans	85.0	43.0	N/A	
0				

Others

Board of Directors

GENCO-II: Central Power Generation Company Limited

GENCO-II

A. COMPANY INFORMATION				
Sector	Energy			
Sub-Sector	Power - GENCOs			
Entity Type	PSC - Commercial			
Year of Incorporation	1998			
Incorporation Structure	Unlisted Public Limited Company			
Administrative Ministry	M/o Water & Power			
Nature of Business	Power Generation			
Group Structure	Independent Company			
Ownership Structure				
Status	Unlisted Public Limited Company			
GoP Shareholding	100.00%			
Major Shareholdings				

Dr. Tabrez Aslam Shami	Chairman
Mr. Rukhsar Ahmed Qureshi	CEO/Director
Mr. Khalid Rashid	Director
Sayyed Tahir Nawazish	Director
Mr. Ahmed Hussain Mian	Director
Mr. Nazakat Ali Shah	Director
Mr. Sultan Muhammad Zaffar	Director

0.00%

			(CPGCL)	
B. KEY F	INANCIAL	STATISTICS	S	
Year End 30-Jun				
	Audited			
DATAMEN STEPPE	T77.0040.40		KS. WIIIIOII	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	10,961	14,285	30%	
Non-Current Assets	59,210	69,797	18%	
Cash and Bank Balance	862	3,343	288%	
Fixed Asset Total Assets	58,930	69,508	18% 20%	
Current Liabilities	70,171 32,826	84,082 42,554	30%	
Non-Current Liabilities	52,265	59,833	14%	
Long Term Debt	41,945	45,594	9%	
Total Liabilities	85,091	102,387	20%	
Equity	(14,920)	(18,305)	23%	
Revaluation Surplus	0	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	42,838	32,190	-25%	
Cost of Sales	45,740	34,219	-25%	
Gross Profit/(Loss)	(2,902)	-2,029	-30%	
Operating Expenses	370	435	17%	
Operating Profit/(Loss) (PBIT)	(3,272)	-2,464	-25%	
Net Profit/ (Loss)	(3,263)	(2,359)	-28%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(21,865)	(28,269)	29%	
Capital Employed	37,346	41,528	11%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	1,927	1,928	N/A	
Gross Profit Margin (%)	-6.8%	-6.3%	N/A	
Net Profit Margin (%)	-7.6%	-7.3%	N/A	
Return on Assets (%)	-4.7%	-2.9%	N/A	
Return on Equity (%)	21.9%	12.9%	N/A	
Debt-to-Equity (Times)	(5.7)	(5.6)	N/A	
Current Ratio (Times)	0.3	0.3	N/A	
Asset Turnover (Times)	0.6	0.4	N/A	
Fixed Asset Turnover (Times)	0.7	0.5	N/A	
Interest Cover (Times)	(34.2)	(39.5)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants	EV 2012-12	EV 2012-14	N/A	
Outstanding Loans	FY 2012-13 259.0	FY 2013-14 134.0	N/A	
Outstanding Guarantees	31,100.0	37,600.0	N/A	
Outstanding Quarantees	31,100.0	37,000.0	1N/A	

Others

GENCO-III: Northern Power Generation Company Limited

GENCO-III (NPGCL)

A. COMPANY INFORMATION				
Sector	Energy			
Sub-Sector	Power - GENCOs			
Entity Type	PSC - Commercial			
Year of Incorporation	1998			
Incorporation Structure	Unlisted Public Limited Company			
Administrative Ministr	stry M/o Water & Power			
Nature of Business	Power Generation			
Group Structure	Independent Company			
Ownership Structure				
Status	Unlisted Public Limited Company			
GoP Shareholding	100.00%			
Major Shareholdings				

Dr. Tabrez Aslam Shami	Chairman
Mr. Khalid Waheed Khan	Director
Mr. Muhammad Umar Khan	Director
Mr. Muhammad Irfan Akram	Director
Mr. Zargham Eshaq Khan, JS(PCFC), M/o W&P	Director
JS (Nominee of Finance Division)	Director
Mr. Muhammad Shoaib Rasheed	CEO/Director

0.00%

			(NPGCL)	
B. KEY FINANCIAL STATISTICS				
		Year E	and 30-Jun	
		Aud	ited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	19,652	37,360	90%	
Non-Current Assets	50,411	63,035	25%	
Cash and Bank Balance	978	1,056	8%	
Fixed Asset	50,013	62,662	25%	
Total Assets	70,063	100,395	43%	
Current Liabilities	46,471	69,339	49%	
Non-Current Liabilities	24,146	39,001	62%	
Long Term Debt	17,634	29,239	66%	
Total Liabilities	70,617	108,340	53%	
Equity	(554)	(7,945)	1333%	
Revaluation Surplus		0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	89,720	105,634	18%	
Cost of Sales	93,692	110,772	18%	
Gross Profit/(Loss)	(3,972)	-5,137	29%	
Operating Expenses	434	608	40%	
Operating Profit/(Loss) (PBIT)	(4,406)	-5,745	30%	
Net Profit/ (Loss)	(4,258)	(5,091)	20%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(26,819)	(31,979)	19%	
Capital Employed	23,592	31,056	32%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	2,991	2,980	N/A	
Gross Profit Margin (%)	-4.4%	-4.9%	N/A	
Net Profit Margin (%)	-4.7%	-4.8%	N/A	
Return on Assets (%)	-6.3%	-5.7%	N/A	
Return on Equity (%)	768.1%	64.1%	N/A	
Debt-to-Equity (Times)	(127.4)	(13.6)	N/A	
Current Ratio (Times)	0.4	0.5	N/A	
Asset Turnover (Times)	1.3	1.1	N/A	
Fixed Asset Turnover (Times)	1.8	1.7	N/A	
Interest Cover (Times)	(100.1)	(129.2)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees		37,650.0	N/A	
Subsidies			N/A	
			N/A	
Grants			1V/ A	
Grants	FY 2012-13	FY 2013-14	IV/A	
Grants Outstanding Loans Outstanding Guarantees	FY 2012-13 10.0 5,300.0	FY 2013-14 7.0 26,700.0	N/A N/A N/A	

Others

GENCO-IV: Lakhra Power Generation Company Limited

Outstanding Guarantees

GENCO-IV (LPGCL)

A. COMPANY INFORMATION				
Sector	Energy			
Sub-Sector	Power - GENCOs			
Entity Type	PSC - Commercial			
Year of Incorporation	2002			
Incorporation Structure	Unlisted Public Limited Company			
Administrative Ministry	M/o Water & Power			
Nature of Business	Power Generation			
Group Structure	Independent Company			
Ownership Stru	cture			
Status	Unlisted Public Limited Company			
GoP Shareholding	100.00%			
Major Shareholdings				

Board of Directors	
Mr. Munawar Opel	Chairman
Mr. Waqar Ahmed	Director
Mr. Saifullah	Director
Mr. Noor Ilahi Shaikh	Director
Mr. Sikandar Ali Hakro	Director/CEO

0.00%

(LPGCL)				
B. KEY FINANCIAL STATISTICS				
	Year End Audited		P/ 1	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets			` '	
Non-Current Assets	8,967	8,911	-1%	
Cash and Bank Balance	1,595 56	1,348 22	-15% -60%	
Fixed Asset	1,592	1,337	-16%	
Total Assets	10,562	10,258	-3%	
Current Liabilities	12,544	13,189	5%	
Non-Current Liabilities	1,169	1,568	34%	
Long Term Debt	1,109	1,300	-4%	
Total Liabilities	13,713	14,757	8%	
Equity	(3,151)	(4,499)	43%	
Revaluation Surplus	(3,131)	(4,499)	4370	
	TY 40/4 / 4			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	439	1,306	197%	
Cost of Sales	951	1,398	47%	
Gross Profit/(Loss)	(512)	-92	-82%	
Operating Expenses	178	213	19%	
Operating Profit/(Loss) (PBIT)	(690)	-305	-56%	
Net Profit/ (Loss)	(1,150)	(1,068)	-7%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(3,577)	(4,278)	20%	
Capital Employed	(1,982)	(2,931)	48%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	538	513		
Gross Profit Margin (%)	-116.6%	-7.0%	N/A	
Net Profit Margin (%)	-262.0%	-81.8%	N/A	
Return on Assets (%)	-6.5%	-3.0%	N/A	
Return on Equity (%)	36.5%	23.7%	N/A	
Debt-to-Equity (Times)	(4.4)	(3.3)	N/A	
Current Ratio (Times)	0.7	0.7	N/A	
Asset Turnover (Times)	0.0	0.1	N/A	
Fixed Asset Turnover (Times)	0.3	1.0	N/A	
Interest Cover (Times)	(0.9)	(0.4)	N/A	
	, ,			
GoP Support	EV 2012 12	FY 2013-14		
T	FY 2012-13	r 1 2013-14	27.1	
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14	>=/	
Outstanding Loans			N/A	

National Power Construction Corporation (Private) Limited

NPCC

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - Others	
Entity Type	PSC - Commercial	
Year of Incorporation	1974	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Turnkey execution of power projects in KSA	
Group Structure	Independent Company	

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	88.00%
Major	Employees Empowerment Trust: 12.0%
Shareholdings	
Others	0.00%

Chairman
Director
Director
MD / CEO
Director
Director
Director

ction Corporation (Pri	vate) Limited		NPCC
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	4,657	6,005	29%
Non-Current Assets	434	545	26%
Cash and Bank Balance	1,389	1,269	-9%
Fixed Asset	433	545	26%
Total Assets	5,091	6,550	29%
Current Liabilities	3,397	4,720	39%
Non-Current Liabilities	61	82	35%
Long Term Debt	0	0	
Total Liabilities	3,458	4,802	39%
Equity	1,633	1,748	7%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	7,052	5,712	-19%
Cost of Sales	6,731	5,458	-19%
Gross Profit/(Loss)	321	254	-21%
Operating Expenses			
Operating Profit/(Loss) (PBIT)	321	254	-21%
Net Profit/ (Loss)	191	128	-33%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	1,260	1,285	2%
Capital Employed	1,694	1,830	8%
Dividend declared	14.00	14.00	N/A
Dividend paid to GoP	12.3	12.3	N/A
Total Employees	36	33	
Total Employees	50		1771
Gross Profit Margin (%)	4.5%	4.4%	N/A
Net Profit Margin (%)	2.7%	2.2%	N/A
Return on Assets (%)	6.3%	3.9%	N/A
Return on Equity (%)	11.7%	7.3%	N/A
Debt-to-Equity (Times)	2.1	2.7	N/A
Current Ratio (Times)	1.4	1.3	N/A
Asset Turnover (Times)	1.4	0.9	N/A
Fixed Asset Turnover (Times)	16.3	10.5	N/A
Interest Cover (Times)	4.6	3.2	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Lakhra Coal Development Company Limited

LCDC

A. COMPANY INFORMATION		
Energy		
Power - Others		
PSC - Commercial		
1990		
Unlisted Public Limited Company		
M/o Petroleum & Natural Resources		
Develop and operate Coal Mines and Limestone quarries		
Independent Company		

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	WAPDA: 25.0%
Major	PMDC: 50.0%
Shareholdings	Govt. of Sindh: 25.0%
Others	0.00%

Board of Directors	
S. Qasim Ali Shah	Chairman
Mr. Ejaz Ahmed Khan	Director
Mr. M. Saifullah Qureshi	Director
Mr. Anwar-ul-Haq	Director
Mr. Ghulam Rasool Akhund	Director
Mr. Irshad Ali Khokhar	Director
Mian M. Qamar Zia	Director
Mr. Lal Khan Mastoi	Director

B. KEY FINANCIAL STATISTICS			
	Year E		
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	434	507	17%
Non-Current Assets	9	13	35%
Cash and Bank Balance	167	144	-13%
Fixed Asset	7	5	-20%
Total Assets	443	520	17%
Current Liabilities	111	109	-2%
Non-Current Liabilities	0	0	
Long Term Debt			
Total Liabilities	111	109	-2%
Equity	332	411	24%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	212	591	179%
Cost of Sales	162	386	139%
Gross Profit/(Loss)	50	205	305%
Operating Expenses	81	132	62%
Operating Profit/(Loss) (PBIT)	(31)	73	-334%
Net Profit/ (Loss)	55	87	58%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	323	398	23%
Capital Employed	332	411	24%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	79	79	N/A
Gross Profit Margin (%)	23.8%	34.6%	N/A
Net Profit Margin (%)	25.9%	14.7%	N/A
Return on Assets (%)	-7.0%	14.0%	N/A
Return on Equity (%)	16.6%	21.1%	N/A
Debt-to-Equity (Times)	0.3	0.3	N/A
Current Ratio (Times)	3.9	4.7	N/A
Asset Turnover (Times)	0.5	1.1	N/A
Fixed Asset Turnover (Times)	32.1	112.3	N/A
Interest Cover (Times)		330.0	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

National Transmission and Despatch Company Limited

NTDC

A. COMPANY INFORMATION		
Sector	Energy	
Sub-Sector	Power - Others	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Procurement of electricity from generation projects and IPPs and transmission to DISCOs through its transmission infrastructure and network facilities	
Group Structure	Independent Company	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	88.00%	
Major Shareholdings	Employees Empowerment Trust: 12.0%	
Others	0.00%	

Mr. Waqar Zakariya	Chairman	
Mr. Arshad Chaudhary	MD	

B. KEY FINANCIAL STATISTICS					
		Year Ei			
		Aud	Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	378,259	533,140	41%		
Non-Current Assets	128,555	151,525	18%		
Cash and Bank Balance	17,232	25,499	48%		
Fixed Asset	127,321	150,263	18%		
Total Assets	506,814	684,665	35%		
Current Liabilities	363,733	533,961	47%		
Non-Current Liabilities	59,311	59,971	1%		
Long Term Debt	37,604	32,095	-15%		
Total Liabilities	423,044	593,933	40%		
Equity	83,770	90,732	8%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	894,923	1,016,965	14%		
Cost of Sales	878,088	997,128	14%		
Gross Profit/(Loss)	16,835	19,837	18%		
Operating Expenses	14,771	12,683	-14%		
Operating Profit/(Loss) (PBIT)	2,064	7,154	247%		
Net Profit/ (Loss)	59,424	7,342	-88%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	14,526	(821)	-106%		
Capital Employed	143,081	150,704	-100%		
Dividend declared	143,061	130,704	N/A		
Dividend paid to GoP			N/A		
Total Employees	8,495	8,028	N/A		
Gross Profit Margin (%)	1.9%	2.0%	N/A		
Net Profit Margin (%)	6.6%	0.7%	N/A		
Return on Assets (%)	0.4%	1.0%	N/A		
Return on Equity (%)	70.9%	8.1%	N/A		
Debt-to-Equity (Times)	5.1	6.5	N/A		
Current Ratio (Times)	1.0	1.0	N/A		
Asset Turnover (Times)	1.8	1.5	N/A		
Fixed Asset Turnover (Times)	7.0	6.8	N/A		
Interest Cover (Times)	2.8	5.2	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans	8,231.0	8,893.0	N/A		
Domestic Loans			N/A		
Foreign Loans	8,231.0	8,893.0	N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans	27,878.0	34,053.0	N/A		
Outstanding Guarantees			N/A		

Pagel 60

Pakistan Electric Power Company (Private) Limited

Outstanding Loans

Outstanding Guarantees

PEPCO

A. COMPANY INFORMATION			
Sector	Energy		
Sub-Sector	Power - Others		
Entity Type	PSC - Commercial		
Year of Incorporation	1998		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Water & Power		
Nature of Business	Management of restructuring, corporatization and privatization process of 14 corporate entities of WAPDA.		
Group Structure	Independent Company		

Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	100% (WAPDA)
Major	
Shareholdings	
Others	0.00%

Board of Directors

Not Available

ower Company (Private	<i>,</i> 211111000				
B. KEY FINANCIAL STATISTICS					
		Year I	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	24	15	-39%		
Non-Current Assets	3	2	-15%		
Cash and Bank Balance	24	14	-41%		
Fixed Asset	1	1	-21%		
Total Assets	26		-100%		
Current Liabilities	18	8	-56%		
Non-Current Liabilities	2	2	17%		
Long Term Debt		0			
Total Liabilities	19	10	-50%		
Equity	7	7	0%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	37	43	15%		
Cost of Sales	0	0			
Gross Profit/(Loss)	37	43	15%		
Operating Expenses	37	44	17%		
Operating Profit/(Loss) (PBIT)	0	-1	333%		
Net Profit/ (Loss)	0	0			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
		7	110/		
Working Capital	6	/	11%		
Working Capital Capital Employed	6	(8)	11% -190%		
• .			-190%		
Capital Employed Dividend declared			-190% N/A		
Capital Employed Dividend declared Dividend paid to GoP			-190% N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees	9	(8)	-190% N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	9	100.0%	-190% N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	9 100.0% 0.0%	(8)	-190% N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	100.0% 0.0% -1.2%	100.0% 0.0%	-190% N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	100.0% 0.0% -1.2% 0.0%	100.0% 0.0% 0.0%	-190% N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7	100.0% 0.0% 0.0%	-190% N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3	100.0% 0.0% 0.0%	-190% N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4	100.0% 0.0% 0.0% 1.4 1.9	-190% N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2	100.0% 0.0% 0.0% 1.4 1.9	-190% N/A N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4	100.0% 0.0% 0.0% 1.4 1.9	-190% N/A N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2	100.0% 0.0% 0.0% 1.4 1.9	-190% N/A N/A N/A N/A N/A N/A N/A N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A		
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	9 100.0% 0.0% -1.2% 0.0% 2.7 1.3 1.4 34.2 (157.5)	100.0% 0.0% 0.0% 1.4 1.9 49.7 (340.8)	-190% N/A N/A N/A N/A N/A N/A N/A		

FY 2012-13 FY 2013-14

N/A

Water and Power Development Authority

WAPDA

A. COMPANY INFORMATION			
Sector	Energy		
Sub-Sector	Power - Others		
Entity Type	Federal Authority		
Year of Incorporation	1958		
Incorporation Structure	Federal Authority		
Administrative Ministry	M/o Water & Power		
Nature of Business	Power Generation		
Group Structure	Independent Authority with 1 Subsidiary: Power Information Technology Company (PITC) - (100%)		

Ownership Structure			
Status	Federal Authority		
GoP Shareholding	99.00%		
Major Shareholdings			
Others	1.00%		

Board of Directors		
Mr. Zafar Mehmood	Chairman	

wer Development Autho	Tity		WAPDA				
B. KEY FINANCIAL STATISTICS							
	Year End 30-3						
	Audited (Consolidated)						
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)				
Current Assets	150,356	158,060	5%				
Non-Current Assets	811,014	889,186	10%				
Cash and Bank Balance	5,048	31,787	530%				
Fixed Asset	217,047	234,974	8%				
Total Assets	961,370	1,047,246	9%				
Current Liabilities	46,819	57,720	23%				
Non-Current Liabilities	110,792	140,603	27%				
Long Term Debt	95,107	110,019	16%				
Total Liabilities	157,611	198,323	26%				
Equity	803,759	848,923	6%				
Revaluation Surplus	51,075	41,090	-20%				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)				
Revenue/ Net Sales	43,355	57,595	33%				
Cost of Sales	20,943	19,475	-7%				
Gross Profit/(Loss)	22,412	38,120	70%				
Operating Expenses	796	4,704	491%				
Operating Profit/(Loss) (PBIT)	21,616	33,416	55%				
Net Profit/ (Loss)	20,510	23,241	13%				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)				
Working Capital	103,537	100,340	-3%				
Capital Employed	914,551	989,526	8%				
Dividend declared			N/A				
Dividend paid to GoP			N/A				
Total Employees	17,438	17,804	N/A				
Gross Profit Margin (%)	51.7%	66.2%	N/A				
Net Profit Margin (%)	47.3%	40.4%	N/A				
Return on Assets (%)	2.2%	3.2%	N/A				
Return on Equity (%)	2.6%	2.7%	N/A				
Debt-to-Equity (Times)	0.2	0.2	N/A				
Current Ratio (Times)	3.2	2.7	N/A				
Asset Turnover (Times)	0.0	0.1	N/A				
Fixed Asset Turnover (Times)	0.2	0.2	N/A				
Interest Cover (Times)	4.5	7.9	N/A				
GoP Support							
	FY 2012-13	FY 2013-14					
Loans	13,981.0	45,369.9	N/A				
Domestic Loans	6,485.0	42,908.9	N/A				
Foreign Loans	7,496.0	2,461.0	N/A				
Guarantees		19,327.0	N/A				
Subsidies	260,000.0	228,000.0	N/A				
Grants			N/A				
	FY 2012-13	FY 2013-14					
Outstanding Loans	96,901.9	137,258.4	N/A				
Outstanding Guarantees	14,600.0	31,300.0	N/A				

Power Information Technology Company

Outstanding Guarantees

PITC

Sub-Sector Power - Others Entity Type PSC - Commercial Year of Incorporation 2010 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings	32	Power Info
Sub-Sector Power - Others Entity Type PSC - Commercial Year of Incorporation 2010 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings	A. COM	PANY INFORMATION
Entity Type PSC - Commercial Year of Incorporation 2010 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings	Sector	Energy
Year of Incorporation 2010 Incorporation Structure Unlisted Public Limited Company Administrative Ministry M/o Water & Power Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings	Sub-Sector	Power - Others
Incorporation Structure Administrative Ministry M/o Water & Power Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company Ownership Structure Status Unlisted Public Limited Company 100% (WAPDA) Major Shareholdings	Entity Type	PSC - Commercial
Administrative Ministry Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings	Year of Incorporation	2010
Nature of Business Providing IT Services to power sector Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings	Incorporation Structure	Unlisted Public Limited Company
Group Structure Subsidiary of WAPDA Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings	Administrative Ministry	y M/o Water & Power
Ownership Structure Status Unlisted Public Limited Company GoP Shareholding Major Shareholdings	Nature of Business	Providing IT Services to power sector
Status Unlisted Public Limited Company GoP Shareholding 100% (WAPDA) Major Shareholdings	Group Structure	Subsidiary of WAPDA
Major Shareholdings		
Shareholdings	GoP Shareholding	100% (WAPDA)
Others 0.00%		
	Others	0.00%
Board of Directors Not Available		ors

ation Technology Comp	any		PITC
B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 30-Jun
		Not Avail	able Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	VARIANCE (70)
Capital Employed	0	0	
Dividend declared	0	O	N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support	TIV 0040-40	T77.0040-4-1	
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A

2. Performance Overview: Financial Sector

Table 8: Financial Sector: Performance Overview						
	Unit	FY 2012-13	FY 2013-14	Variance		
No. of SOEs	no.	33	33			
Listed SOEs	no.	3	3			
Dividend Declared	Rs. mn	15,046	5,451	-63.8%		
Dividend paid to GoP	Rs. mn	1,403	1,665	18.7%		
Total Employees	no.	33,156	33,288			
	FINA	NCIALS				
Current Assets	Rs. mn	441,911	518,767	17.4%		
Non-Current Assets	Rs. mn	3,249	3,297	1.5%		
Total Assets	Rs. mn	2,145,713	2,434,119	13.4%		
Current Liabilities	Rs. mn	41,609	44,695	7.4%		
Non-Current Liabilities	Rs. mn	389,911	462,391	18.6%		
Total Liabilities	Rs. mn	1,898,966	2,062,593	8.6%		
Capital Employed	Rs. mn	2,104,103	2,389,424	13.6%		
Working Capital	Rs. mn	400,301	474,072	18.4%		
Net Revenue/Turnover	Rs. mn	100,898	119,172	18.1%		
Gross Profit / (Loss)	Rs. mn	94,857	80,493	-15.1%		
Operating Profit/(Loss)	Rs. mn	21,270	41,605	95.6%		
Net Profit / (Loss)	Rs. mn	19,320	32,570	68.6%		
Net Profit/(Loss) Margin	%	19.1%	27.3%			
Return on Assets	%	1.0%	1.7%			
GoP Support						
Total Loans	Rs. mn	0	0	0		
CDLs		0	0	0		
Foreign Loans		0	0	0		
Total Guarantees	Rs. mn	0	0	0		
Subsidies	Rs. mn	0	0	0		
Grants	Rs. mn	0	0	0		

NICL submitted unaudited figures of Profit & Loss Statement for FY 2013-14 as currently, it is in the process of finalization of audit for the FY 2010-11.

Sr. No.*	SOE Name	Structure	
	BANKS		
33.	Zarai Taraqiati Bank Limited	PSC-Commercial	
34.	- Kissan Support Services (Private) Limited	PSC-Commercial	
35.	SME Bank	PSC-Commercial	
36.	- SME Leasing Limited	PSC-Commercial	
37.	Industrial Development Bank Limited	PSC-Commercial	
38.	- Pakistan Industrial Development Financial Services (Private) Limited	PSC-Commercial	
39.	National Bank of Pakistan	PSC-Commercial	
40.	- NBP Leasing Limited	PSC-Commercial	
41.	- CJSC Subsidiary Bank of NBP in Kazakistan	PSC-Commercial	
42.	- CJSC Subsidiary Bank of NBP in Tajikistan	PSC-Commercial	
43.	- First National Bank Modaraba, Pakistan	PSC-Commercial	
44.	- NBP Exchange Company Limited	PSC-Commercial	
45.	- NBP Modarabah Management Company Limited	PSC-Commercial	
46.	- Taurus Securities Limited	PSC-Commercial	
47.	- NBP Fullerton Asset Management Limited	PSC-Commercial	
48.	- Cast-N-Link Products Limited	PSC-Commercial	
49.	First Women Bank Limited	PSC-Commercial	
	DFIs		
50.	House Building Finance Company Limited	PSC-Commercial	
51.	Pak China Investment Company Limited	DFI	
52.	Pak Iran Investment Company	DFI	
53.	Pak Libya Holding Company (Private) Limited	DFI	
54.	Pak Oman Investment Company	DFI	
55.	Pak Kuwait Investment Company (Private) Limited	DFI	
56.	Pak Brunei Investment Company	DFI	
57.	Saudi Pak Industrial and Agricultural Investment Company Limited	DFI	
58.	Investment Corporation of Pakistan	DFI	
INSURANCE			
59.	State Life Insurance Corporation	PSC-Commercial	
60.	Alpha Insurance Company Limited	PSC-Commercial	
61.	State Life (Lakie Road) Properties (Private) Limited	PSC-Commercial	
62.	State Life (Abdullah Haroon Road) Properties (Private) Limited	PSC-Commercial	
63.	National Insurance Company Limited	PSC-Commercial	
64.	Civic Centre Company (Private) Limited	PSC-Commercial	
65.	Pakistan Reinsurance Company Limited	PSC-Commercial	

^{*} It refers to sequencing of Entities in this section of the report.

Zarai Taraqiati Bank Limited

ZTBL

A. COMPA	ANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2002
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Specialized bank
Group Structure	Holding Company with 1 Subsidiary: Kissan Support Services (Private) Limited (100%)

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	at :
Syed Yawar Ali	Chairman
Syed Talat Mahmood	President / CEO/ Director
Mr. Zia-ul-Mustafa Awan	Director
Mr. Majeed Aziz Balagamwala	Director
Mr. Mohsin Aziz	Director
Mr. Abdul Bari Tareen	Director
Mr. Saeed Ahmad	Director
Mr. Asif Sharif	Director

B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 31-Dec
		Unconsolid	ated Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	12,742	10,085	-21%
Fixed Asset	1,347	1,581	17%
Total Assets	148,448	163,563	10%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	115,965	38,931	-66%
Equity	32,483	124,632	284%
Revaluation Surplus	2,856	3,475	22%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	13,963	17,609	26%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	8,797	9,282	6%
Operating Profit/(Loss) (PBIT)	5,167	8,327	61%
Net Profit/ (Loss)	3,377	5,417	60%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed	148,448		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	5,628	5,803	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	24.2%	30.8%	N/A
Return on Assets (%)	3.5%	5.1%	N/A
Return on Equity (%)	10.4%	4.3%	N/A
Debt-to-Equity (Times)	3.6	0.3	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	10.4	11.1	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Logna			

Gor Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Page| 66

Kissan Support Services (Private) Limited

KSSL

A. COMP.	ANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2005
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Providing consultancy, advisory and other agency services/support services and tp provide all kind of support staff and ancilliary services to ZTBL etc.
Group Structure	Subsidiary of ZTBL

Ownership Stru	icture
Status	Private Limited Company
GoP Shareholding	ZTBL: 100%
Major	
Shareholdings	
Others	0.00%

Sheikh Amanullah Director Mr. Abdul Ghaffar Bhatti Director Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Sheikh Amanullah Director Mr. Abdul Ghaffar Bhatti Director Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Board of Directors	
Mr. Abdul Ghaffar Bhatti Director Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Abdul Ghaffar Bhatti Director Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Syed Talat Mahmood	Chairman
Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Rana Nazeer Ahmed Khan Director Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Sheikh Amanullah	Director
Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Younus Kamran Director Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Abdul Ghaffar Bhatti	Director
Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Group Captain ® Tariq Javed Kamboh Director Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Rana Nazeer Ahmed Khan	Director
Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Syed Akbar Shah Director Lt. Col. ® Khalid Rafique Shah MD/CEO	Mr. Younus Kamran	Director
Lt. Col. ® Khalid Rafique Shah MD/CEO	Lt. Col. ® Khalid Rafique Shah MD/CEO	Group Captain ® Tariq Javed Kamboh	Director
•	•	Syed Akbar Shah	Director
Mr. Saeed Akhtar Company Secretary	Mr. Saeed Akhtar Company Secretary	Lt. Col. ® Khalid Rafique Shah	MD/CEO
		Mr. Saeed Akhtar	Company Secretary

B. KEY F	INANCIAL	STATISTICS	S
		Year F	End 31-Dec
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	351	392	12%
Non-Current Assets	35	56	62%
Cash and Bank Balance	9	8	-3%
Fixed Asset	2	3	89%
Total Assets	386	448	16%
Current Liabilities	30	10	-68%
Non-Current Liabilities	96	151	57%
Long Term Debt			
Total Liabilities	126	161	27%
Equity	260	288	11%
Revaluation Surplus		0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	596	557	-7%
Cost of Sales	525	482	-8%
Gross Profit/(Loss)	71	75	6%
Operating Expenses	50	50	1%
Operating Profit/(Loss) (PBIT)	21	25	20%
Net Profit/ (Loss)	29	39	35%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	321	382	19%
Capital Employed	356	438	23%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	2,164	2,474	N/A
Gross Profit Margin (%)	11.9%	13.5%	N/A
Net Profit Margin (%)	4.8%	7.0%	N/A
Return on Assets (%)	5.4%	5.6%	N/A
Return on Equity (%)	11.1%	13.5%	N/A
Debt-to-Equity (Times)	0.5	0.6	N/A
Current Ratio (Times)	11.7	40.8	N/A
Asset Turnover (Times)	1.5	1.2	N/A
Fixed Asset Turnover (Times)	363.4	179.7	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A

	F 1 2012-13	1 1 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Pagel 67

SME Bank Limited SME 35

A. COMPA	ANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2002
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Banking Services
Group Structure	Holding Company with 1 Subsidiary: SME Leasing Limited (100%)

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	93.89%
Major	NBP: 2.56%
Shareholdings	IDBL: 0.12%
Others	3.43%

Mr. Muhammad Adnan Jalil	
M., Th 1 III IZh	Director
Mr. Ihsan -ul-Haq Khan	CEO
Mr. Muhammad Tanvir Butt (Joint Secretary M/o Finance)	Director
Mr. Zarar Haider (Joint Secretary M/o Industries & Production)	Director
Mr. Muhammad Alamgir Chaudhry	Director

IE Bank Limited			SME
B. KEY FINANCIAL STATISTICS			
		Year E	End 31-Dec
	Audited (Unconsolidated) Rs. Milli		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	317	370	17%
Fixed Asset	128	131	2%
Total Assets	7,024	5,300	-25%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	6,020	4,611	-23%
Equity	1,004	689	-31%
Revaluation Surplus	(2)	63	-3250%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	263	334	27%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	689	712	3%
Operating Profit/(Loss) (PBIT)	(426)	-378	-11%
Net Profit/ (Loss)	(431)	(387)	-10%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed	7,024		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	392	373	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-163.6%	-116.0%	N/A
Return on Assets (%)	-6.1%	-7.1%	N/A
Return on Equity (%)	-42.9%	-56.2%	N/A
Debt-to-Equity (Times)	6.0	6.7	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.0	0.1	N/A
Fixed Asset Turnover (Times)	2.1	2.5	N/A
Interest Cover (Times)			N/A
GoP Support			
••	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	

Outstanding Loans

Outstanding Guarantees

N/A

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	Banks	
Entity Type	PSC - Commercial	
Year of Incorporation	2002	
Incorporation Structure	Listed Public Limited Company	
Administrative Ministry	y M/o Finance	
Nature of Business	Leasing	
Group Structure	Subsidiary of SME	
Ownership Stru	cture	
Status	Listed Public Limited Company	

Status	Listed Public Limited Company
GoP Shareholding	SME: 100%
Major	
Shareholdings	
Others	0.00%
Roard of Directors	

Ms. Mehnaz Kaludi	Chairman
Mr. Ihsan -ul-Haq Khan	Director
Mian Tahir Bashir	Director
Mr. Ateeq-ur-Rehman	Director
Mr. Ali Rahim	Director
Mr. Junaid Mohmand	Director
Mr. Masroor Zulfiqar	CEO

B. KEY FINANCIAL STATISTICS			
		Year I	End 31-Dec
		Aud	dited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	421	434	3%
Non-Current Assets	121	225	86%
Cash and Bank Balance	6	6	-9%
Fixed Asset	14	10	-26%
Total Assets	542	659	21%
Current Liabilities	279	395	41%
Non-Current Liabilities	63	73	15%
Long Term Debt	1		-100%
Total Liabilities	342	468	37%
Equity	200	190	-5%
Revaluation Surplus	1	2	151%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	26	46	76%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	29	38	29%
Operating Profit/(Loss) (PBIT)	(3)	8	-351%
Net Profit/ (Loss)	(8)	(11)	43%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	142	39	-72%
Capital Employed	263	264	0%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	40	40) N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-29.4%	-24.0%	N/A
Return on Assets (%)	-0.6%	1.2%	N/A
Return on Equity (%)	-3.9%	-5.8%	N/A
Debt-to-Equity (Times)	1.7	2.5	N/A
Current Ratio (Times)	1.5	1.1	N/A
Asset Turnover (Times)	0.0	0.1	N/A
Fixed Asset Turnover (Times)	1.8	4.4	N/A
Interest Cover (Times)	(0.4)	0.5	N/A
GoP Support	GoP Support		
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A

FY 2012-13 FY 2013-14

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

Foreign Loans

Page| 69

N/A

N/A

N/A

N/A

N/A

N/A

SME-LL

Industrial Development Bank Limited

IDBL

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	Banks	
Entity Type	PSC - Commercial	
Year of Incorporation	2012	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Banking	
Group Structure	Holding Company with 1 Subsidiary: Pakistan Industrial Development Financial Services (Private) Limited (100%)	
O		

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors

Dual u di Dil ectuls	
Mr. Jamal Nasim	CEO
Mr. Arshad Ahmed	Director
Mr. Mohammad Aslam	Director
Mr. Sohbat Ali Talpur	Director
Mr. Pervez Hanif	Director

B. KEY FINANCIAL STATISTICS			
Year End 31-De			End 31-Dec
	Audited (Unconsolidated) Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	78	54	-31%
Fixed Asset	51	49	-4%
Total Assets	3,797	4,238	12%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	30,870	30,881	0%
Equity	(27,073)	(26,644)	-2%
Revaluation Surplus	302	365	21%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	265	345	30%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	161	(25)	-116%
Operating Profit/(Loss) (PBIT)	104	370	255%
Net Profit/ (Loss)	102	367	259%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed	3,797		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	86	72	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	38.4%	106.4%	N/A
Return on Assets (%)	2.7%	8.7%	N/A
Return on Equity (%)	-0.4%	-1.4%	N/A
Debt-to-Equity (Times)	(1.1)	(1.2)	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	5.2	7.0	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A

FY 2012-13

6,810.0

FY 2013-14

6,810.0

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Guarantees

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

Page| 70

N/A

N/A

N/A

N/A

Pakistan Industrial Development Financial Services (Private) Limited

PIDFSL

ial
Commercial
Limited Company
nance
abah Management Company
iary of IDBL

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	IDBL: 100%	
Major Shareholdings		
Others	0.00%	

CEO
CEO
Director

B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
		Aud	dited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	10	10	3%
Non-Current Assets	8	8	0%
Cash and Bank Balance	0	1	352%
Fixed Asset			
Total Assets	18	18	1%
Current Liabilities	14	14	2%
Non-Current Liabilities	0		
Long Term Debt			
Total Liabilities	14	14	2%
Equity	4	4	13%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	0	0	
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	0	0	-5%
Operating Profit/(Loss) (PBIT)	0	0	-5%
Net Profit/ (Loss)	0	0	73%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(4)	(4)	2%
Capital Employed	4	4	-1%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)	-0.4%	-0.4%	N/A
Return on Equity (%)	7.4%	11.4%	N/A
Debt-to-Equity (Times)	3.9	3.5	N/A
Current Ratio (Times)	0.7	0.7	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
•	FY 2012-13	FY 2013-14	
Loans			N/A

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/.
Domestic Loans			N/.
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/.
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/
Outstanding Guarantees			N/.

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'Operating expenses show sum of 'provisions' and 'non Mark-up/interest

Page| 71

National Bank of Pakistan NBP

A. COMPA	ANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	1949
Incorporation Structure	Listed Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Commercial Banking
Group Structure	Holding Company established under National Bank of Pakistan Ordinance, 19499 Subsidiaries: 1. NBP Leasing Limited, Pakistan (NBP-LL) - 100%2. Taurus Securities Limited, Pakistan (TSL) - 58%3. NBP Exchange Company Limited, Pakistan (NBP-ECL) - 100%4. N

Ownership Structure	
Status	Listed Public Limited Company
GoP Shareholding	GoP: 0.4%; SBP: 75.2%
Major Shareholdings	Public Sector Companies & Corporations: 3.21%
Č	Banks, NBFCs & DFIs and Insurance Companies: 1.66%
	General Public: 4.27%
Others	15.26%

Mr. Muneer Kamal	Chairman	
Mr. Syed Ahmed Iqbal Ashraf	President	
Mr. Tariq Kirmani	Director	
Mr. Shahid Aziz Siddiqui	Director	
Mr. Farrakh Qayyum	Director	
Mr. Rana Asad Amin	Director	
Mr. Muhammad Naeem	Director	
Mr. Iftikhar A. Allawala	Director	

al Bank of Pakistan			NBP
B. KEY FINANCIAL STATISTICS			
		Year F	End 31-Dec
	Aud	lited (Unconsolida	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	175,388	110,080	-37%
Fixed Asset	32,702	31,796	-3%
Total Assets	1,364,926	1,543,054	13%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	1,208,639	1,364,725	13%
Equity	156,287	178,329	14%
Revaluation Surplus	55,427	67,973	23%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Davanua/ N-t C-1	(2.554	75.620	100/
Revenue/ Net Sales	63,774	75,639	19%
Cost of Sales	62.774	75.620	
Gross Profit/(Loss) Operating Expenses	63,774 56,696	75,639 53,638	-5%
Operating Expenses Operating Profit/(Loss) (PBIT)	7,078	22,001	211%
Net Profit/ (Loss)	5,500	15,028	173%
Tet Fond (Loss)	3,300	13,020	17370
OTHER INDICATORS	EX7.0010.10	ES7 2012 14	TADIANGE (0/)
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	FY 2012-13	FY 2013-14	VARIANCE (%)
	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	12,950.00	4,255.00	
Working Capital Capital Employed Dividend declared			N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP	12,950.00	4,255.00	N/A N/A
Working Capital Capital Employed Dividend declared	12,950.00 38.0	4,255.00 12.5	N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	12,950.00 38.0 16,619	4,255.00 12.5 16,190	N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	12,950.00 38.0 16,619 100.0%	4,255.00 12.5 16,190 100.0%	N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	12,950.00 38.0 16,619 100.0% 8.6%	4,255.00 12.5 16,190 100.0% 19.9%	N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	12,950.00 38.0 16,619 100.0% 8.6% 0.5%	4,255.00 12.5 16,190 100.0% 19.9% 1.4%	N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5%	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4%	N/A N/A N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5%	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4%	N/A N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7	N/A N/A N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies Grants	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	12,950.00 38.0 16,619 100.0% 8.6% 0.5% 3.5% 7.7 0.0 2.0	4,255.00 12.5 16,190 100.0% 19.9% 1.4% 8.4% 7.7 0.0 2.4	N/A N/A N/A N/A N/A

NBP Leasing Limited NBP-LL

Outstanding Loans

Outstanding Guarantees

A. COMPANY INFORMATION	
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	1995
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Leasing
Group Structure	Subsidiary of NBP
Ownership Structure	
_	nligted Dublic Limited Company

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 100%
Major Shareholdings	
Others	0.00%

Board of Directors Mr. Tariq Jamali	Chairman
Mr. Shahzad Enver Murad	CEO & MD
Mr. Nasir Husain	Director
Mr. Muhammad Naeemuddin	Director
Mr. Hamid Hussain	Director
Mr. Rehman Ghani	Director
Syed Altaf Hussain Mashadi	Director

B. KEY FINANCIAL STATISTICS			
		Year I	End 31-Dec
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	472	522	11%
Non-Current Assets	781	775	-1%
Cash and Bank Balance	3	1	-62%
Fixed Asset	7	8	11%
Total Assets	1,253	1,296	3%
Current Liabilities	215	274	27%
Non-Current Liabilities	297	256	-14%
Long Term Debt	100	50	
Total Liabilities	512	530	4%
Equity	741	766	3%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	100	116	15%
Cost of Sales	0	0	
Gross Profit/(Loss)	100	116	15%
Operating Expenses	60	55	
Operating Profit/(Loss) (PBIT)	41	61	51%
Net Profit/ (Loss)	26	26	2%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	257		-100%
Capital Employed	1,038		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	24	23	N/A
Gross Profit Margin (%)	100.0%		N/A
Net Profit Margin (%)	25.8%		N/A
Return on Assets (%)	3.2%		N/A
Return on Equity (%)	3.5%		N/A
Debt-to-Equity (Times)	0.7		N/A
Current Ratio (Times)	2.2		N/A
Asset Turnover (Times)	0.1		N/A
Fixed Asset Turnover (Times)	13.8		N/A
Interest Cover (Times)	1.4		N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
O			BT/A

Page| 73

N/A

JSC Subsidiary Bank of NBP in Kazakhstan

JSC SBK

A. COMPANY INFORMATION	
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2001
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Commercial Banking
Group Structure	Subsidiary of NBP

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 100%
Major	
Shareholdings	
Others	0.00%

Mr. Abdul Majid Sheikh	
,	Director
Mr. Gul Nawaz	Director
Mr. Abdul Hakeem	Chief Executive Officer
vii. Abdui Hakeeiii	Chief Executive Officer

Bank of NBP in Kazaki			JSC SBK
B. KEY FINANCIAL STATISTICS			
		Year I	
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)
	F 1 2012-13	F 1 2013-14	VARIANCE (70)
Current Assets			
Non-Current Assets Cash and Bank Balance	1	0	-60%
Fixed Asset	0	0	-00%
Total Assets	6	6	-23% -1%
Current Liabilities	O	0	-170
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	1	1	-18%
Equity	5	5	3%
Revaluation Surplus	3	3	370
_	EX. 2012 12	T77.0010.11	TIA DIA NICE (O/)
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1	1	-6%
Cost of Sales	0	0	-119%
Gross Profit/(Loss)	1	1	-10%
Operating Expenses	0	0	2504
Operating Profit/(Loss) (PBIT)	0	0	-36%
Net Profit/ (Loss)	0	0	-35%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0		
Capital Employed	6		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	71	71	N/A
Gross Profit Margin (%)	103.5%		N/A
Net Profit Margin (%)	43.3%		N/A
Return on Assets (%)	5.5%		N/A
Return on Equity (%)	5.7%		N/A
Debt-to-Equity (Times)	0.2		N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1		N/A
Fixed Asset Turnover (Times)	30.4		N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page| 74

CJSC Subsidiary Bank of NBP in Tajikistan

Outstanding Guarantees

CJSC SBT

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	Banks	
Entity Type	PSC - Commercial	
Year of Incorporation	2011	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Banking	
Group Structure	Subsidiary of NBP	

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 100%
Major	
Shareholdings	
Others	0.00%

Board of Directors	
Mr. Moin Uddin Khan.	Chairman
Ms. Gul Chehra Ahmedzhanova (Chief Accountant)	Director
Mr. Khushvakhtmurod Alievich Sharifov (Deputy Chairman)	Director
ruy - u v	

y Bank of NBP in Tajik	astan		CJSC SBT
B. KEY FINANCIAL STATISTICS			
		Year I	End 31-Dec
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	447	210	-53%
Fixed Asset	12	9	-30%
Total Assets	1,257	1,237	-2%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	157	289	84%
Equity	1,100	948	-14%
Revaluation Surplus		0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	81	71	-12%
Cost of Sales	6	4	-34%
Gross Profit/(Loss)	75	67	-11%
Operating Expenses	79	75	
Operating Profit/(Loss) (PBIT)	(4)	-8	90%
Net Profit/ (Loss)	1	0	-86%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0		
Capital Employed	1,257		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	20	20	N/A
Gross Profit Margin (%)	92.7%		N/A
Net Profit Margin (%)	1.6%		N/A
Return on Assets (%)	-0.3%		N/A
Return on Equity (%)	0.1%		N/A
Debt-to-Equity (Times)	0.1		N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1		N/A
Fixed Asset Turnover (Times)	6.5		N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A

First National Bank Modaraba, Pakistan

FNBM

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	Banks	
Entity Type	PSC - Commercial	
Year of Incorporation	2003	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Islamic Financial Institution	
Group Structure	Subsidiary of NBP	
Ownership Stru	cture	
Status	Unlisted Public Limited Company	

Ownership Stru	Ownership Structure	
Status	Unlisted Public Limited Company	
GoP Shareholding	NBP: 30%	
Major		
Shareholdings		
Others	70.00%	

Board of Directors Hafiz Muhammad Fayyaz	CEO/MD	
Mr.Wajahat A.Baqai	Chiarman	
Mr.Khawaja Waheed Raza	Director	
Syed Kamal Mustafa	Director	
Mr. Jamal Naseem	Director	
Mr. Muhammad Iqbal Hussain	Director	

Dalik Wibuai aba, 1 akis			FINDIAL
B. KEY FINANCIAL STATISTICS			
		Year F	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	877	627	-29%
Non-Current Assets	1,126	1,073	-5%
Cash and Bank Balance	20	43	109%
Fixed Asset	1,021	980	-4%
Total Assets	2,004	1,701	-15%
Current Liabilities	1,190	905	-24%
Non-Current Liabilities	516	532	3%
Long Term Debt	251	302	
Total Liabilities	1,706	1,437	-16%
Equity	298	264	-11%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	558	553	-1%
Cost of Sales	69	56	-18%
Gross Profit/(Loss)	489	497	2%
Operating Expenses	382	416	
Operating Profit/(Loss) (PBIT)	108	82	-24%
Net Profit/ (Loss)	(17)	(34)	103%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(313)		-100%
Capital Employed	814		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	22	23	N/A
Gross Profit Margin (%)	87.7%		N/A
Net Profit Margin (%)	-3.0%		N/A
Return on Assets (%)	5.4%		N/A
Return on Equity (%)	-5.7%		N/A
Debt-to-Equity (Times)	5.7		N/A
Current Ratio (Times)	0.7		N/A
Asset Turnover (Times)	0.3		N/A
Fixed Asset Turnover (Times)	0.5		N/A
Interest Cover (Times)	0.8		N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pagel 76

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

NBP Exchange Company Limited

NBP-ECL

A. COMPANY INFORMATION	
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2002
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Exchange Company
Group Structure	Subsidiary of NBP

Ownership Stru	icture
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 100%
Major	
Shareholdings	
Others	0.00%

Board of Directors Mr. Khalid Bin Shaheen	Chairman
Mr. Nousherwan Adil	Director
Mr. Asad Azhar Siddiqui	Director
Mr. Tahir Naz Siddiqui	Director
Mr. Yasir Masood	Director
Ms. Neelofar Hameed	Director
Mr. Abdul Wahab	Managing Director - Acting

Year End Un-audited Rs. Millio
BALANCE SHEET
Current Assets 746 729 -2 Non-Current Assets 21 23 10 Cash and Bank Balance 270 219 -19 Fixed Asset 19 21 9 Total Assets 767 752 -2 Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Non-Current Assets 21 23 10 Cash and Bank Balance 270 219 -19 Fixed Asset 19 21 9 Total Assets 767 752 -2 Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt -75 -75 Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Cash and Bank Balance 270 219 -19 Fixed Asset 19 21 9 Total Assets 767 752 -2 Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt -75 -75 Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Fixed Asset 19 21 9 Total Assets 767 752 -2 Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Total Assets 767 752 -2 Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Current Liabilities 74 19 -75 Non-Current Liabilities 2 0 -73 Long Term Debt -75 -75 Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Non-Current Liabilities 2 0 -73 Long Term Debt -75 -75 -75 -75 Equity 691 733 6 Revaluation Surplus 2 11 -75
Long Term Debt 76 19 -75 Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Total Liabilities 76 19 -75 Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Equity 691 733 6 Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Revaluation Surplus 2 11 INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANCE (% Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Revenue/ Net Sales 182 135 -26 Cost of Sales 82 90 10
Cost of Sales 82 90 10
Gross Profit/(Loss) 100 46 -54
Operating Expenses
Operating Profit/(Loss) (PBIT) 100 46 -54
Net Profit/ (Loss) 96 33 -66
OTHER INDICATORS FY 2012-13 FY 2013-14 VARIANCE (%
Working Capital 672 -100
Capital Employed 693 -100
Dividend declared N/
Dividend paid to GoP
Total Employees 83 82 N/
Gross Profit Margin (%) 55.2%
Net Profit Margin (%) 52.5%
Return on Assets (%) 13.1%
Return on Equity (%) 13.8%
Debt-to-Equity (Times) 0.1
Current Ratio (Times) 10.1
Asset Turnover (Times) 0.2
Fixed Asset Turnover (Times) 9.6
Interest Cover (Times) 5.8
GoP Support
FY 2012-13 FY 2013-14
Loans
Domestic Loans
Foreign Loans

FY 2012-13 FY 2013-14

N/A N/A Page| 77

N/A

Others

NBP Modarabah Management Company Limited

NBP-MMCL

A. COM	PANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	1992
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Managing the Modarabah
Group Structure	Subsidiary of NBP
Ownership Strue	cture
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 100%
Major Shareholdings	

Mr.Wajahat A.Baqai	Chiarman	
Mr.Khawaja Waheed Raza	Director	
Syed Kamal Mustafa	Director	
Mr. Jamal Naseem	Director	
Mr. Muhammad Iqbal Hussain	Director	

0.00%

			WINICE
B. KEY F	INANCIAL	STATISTICS	8
		Year E	End 31-Dec
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	113	113	0%
Non-Current Assets	82	30	-64%
Cash and Bank Balance	6	4	-37%
Fixed Asset	2	1	-47%
Total Assets	195	143	-27%
Current Liabilities	55	77	39%
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	55	77	39%
Equity	139	66	-53%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	17	10	-43%
Cost of Sales	22	33	50%
Gross Profit/(Loss)	(4)	-23	413%
Operating Expenses	· · · · · · · · · · · · · · · · · · ·		
Operating Profit/(Loss) (PBIT)	(4)	-23	413%
Net Profit/ (Loss)	(23)	(23)	1%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	58		-100%
Capital Employed	139		-100%
Dividend declared	10,		N/A
			N/A
Dividend paid to GoP Total Employees	3	3	
Gross Profit Margin (%)	-25.8%	3	N/A
Net Profit Margin (%)	-130.3%		N/A
Return on Assets (%)	-2.3%		N/A
Return on Equity (%)	-16.2%		N/A
Debt-to-Equity (Times)	0.4		N/A
Current Ratio (Times)	2.0		N/A
Asset Turnover (Times)	0.1		N/A
Fixed Asset Turnover (Times)	8.9		N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Support	EV 2012 12	EV 2012 14	
	FY 2012-13	FY 2013-14	27/4
Loans Domestic Loans			N/A N/A
Foreign Loans			N/A N/A
Guarantees			N/A N/A
Subsidies			N/A N/A
Grants			N/A N/A
Grants	FY 2012-13	FY 2013-14	IN/A
Outstanding Loans	1 2012-13	1 1 2013-14	N/A
Outstanding Guarantees			N/A
			- 1/11

Taurus Securities Limited TSL

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

cial s Commercial
S
Commercial
ted Public Limited Company
Finance
orate Brokerage House

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	NBP: 58%
Major	
Shareholdings	
Others	42.00%

Nadeem A. Ilyas	Chiarman
Muhammad Ismail Usuf	Director
Muzaffar S. Khan	Director
Imran Samad	Director
Syed Akhter Ali Shah	Director
Sheikh Aftab Ahmad	Director
Syed Zain Hussain	Director

Securities Limited			ISL
B. KEY F	INANCIAL	STATISTICS	S
		Year E	End 31-Dec
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	814	392	-52%
Non-Current Assets	31	28	-10%
Cash and Bank Balance	80	134	68%
Fixed Asset	17	11	-34%
Total Assets	846	421	-50%
Current Liabilities	535	121	-77%
Non-Current Liabilities	1	1	-29%
Long Term Debt			
Total Liabilities	537	121	-77%
Equity	309	299	-3%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	92	83	-10%
Cost of Sales	80	91	13%
Gross Profit/(Loss)	12	-8	-162%
Operating Expenses	2	1	
Operating Profit/(Loss) (PBIT)	11	-9	-181%
Net Profit/ (Loss)	26	16	-40%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	279		-100%
Capital Employed	310		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	56	55	N/A
Gross Profit Margin (%)	13.4%		N/A
Net Profit Margin (%)	28.5%		N/A
Return on Assets (%)	1.2%		N/A
Return on Equity (%)	8.5%		N/A
Debt-to-Equity (Times)	1.7		N/A
Current Ratio (Times)	1.5		N/A
Asset Turnover (Times)	0.1		N/A
Fixed Asset Turnover (Times)	5.4		N/A
Interest Cover (Times)	6.8		N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Cyamontosa			T/A

FY 2012-13 FY 2013-14

Page| 79

N/A

N/A

N/A

N/A

GoP Shareholding

Major Shareholdings

Others

NBP Fullerton Asset Management Limited

NBP-FAML

A. COMP	ANY INFORMATION
Sector	Financial
Sub-Sector	Banks
Entity Type	PSC - Commercial
Year of Incorporation	2005
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Finance
Nature of Business	Asset Management Services
Group Structure	Subsidiary of NBP
Ownership Struc	ture
Status	Inlisted Public Limited Company

NBP: 54%

46.00%

Mr. Aamir Sattar Director	
Mr. Abdul Hadi Palekar Director	
Mr. Koh Boon San Director	
Mr. Who Geok Sum Director	
Mr. Shehryar Faruque Director	
Mr. Kamal Amir Chinoy Director	
Dr. Amjad Waheed Chief Executive O	fficer

			FAML
B. KEY F	INANCIAL	STATISTICS	S
		Year F	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	336	509	52%
Non-Current Assets	269	362	35%
Cash and Bank Balance	3	10	188%
Fixed Asset	88	89	1%
Total Assets	605	872	44%
Current Liabilities	80	220	173%
Non-Current Liabilities	49	62	26%
Long Term Debt			
Total Liabilities	129	282	118%
Equity	475	590	24%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	615	635	3%
Cost of Sales	297	390	31%
Gross Profit/(Loss)	318	245	-23%
Operating Expenses	53	134	
Operating Profit/(Loss) (PBIT)	266	112	-58%
Net Profit/ (Loss)	197	114	-42%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	255		-100%
Capital Employed	524		-100%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	435	686	N/A
Gross Profit Margin (%)	51.8%		N/A
Net Profit Margin (%)	32.1%		N/A
Return on Assets (%)	43.9%		N/A
Return on Equity (%)	41.5%		N/A
Debt-to-Equity (Times)	0.3		N/A
Current Ratio (Times)	4.2		N/A
Asset Turnover (Times)	1.0		N/A
Fixed Asset Turnover (Times)	7.0		N/A
Interest Cover (Times)	175.9		N/A
GoP Support			
•	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Cast-N-Link Products Limited

CLPL

A. COMI	PANY INFORMATION		
Sector	Financial		
Sub-Sector	Banks		
Entity Type	PSC - Commercial		
Year of Incorporation			
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Finance		
Nature of Business Group Structure	Subsidiary of NBP		
Ownership Structure			
Status	Unlisted Public Limited Company		
GoP Shareholding	NBP: 76.5%		
Major Shareholdings			

Dould of Directors	В	oard	of	Dire	ectors
--------------------	---	------	----	------	--------

23.50%

Not Available

Others

Ank Products Limited			CLPL
B. KEY FINANCIAL STATISTICS			
Year End 31-Dec			
	Acc	ounts not finalize	d yet Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants	TX7.4044	TIV. 2012 11	N/A
O-+-+ 1: I -	FY 2012-13	FY 2013-14	37/4
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Received exemption from SECP for not consolidating in Holding Company

Page| 81

First Women Bank Limited

FWBL

A. COMPANY INFORMATION			
Sector	Financial		
Sub-Sector	Banks		
Entity Type	PSC - Commercial		
Year of Incorporation	1989		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Finance		
Nature of Business	Commercial Banking and related services		
Group Structure	Independent Company		

Ownership Structure			
Status	Unlisted Public Limited Company		
GoP Shareholding	72.21%		
Major Shareholdings	NBP: 3.09%		
Others	24.70%		

Chairman President/CEO Director Director Director Director
Director Director
Director Director
Director
Director

omen Dank Limited			TWDE
B. KEY FINANCIAL STATISTICS			
		Year F	End 31-Dec
			lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			(70)
Non-Current Assets			
Cash and Bank Balance	1,849	1,704	-8%
Fixed Asset	288	383	33%
Total Assets	20,761	18,787	-10%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	19,127	16,575	-13%
Equity	1,635	2,212	35%
Revaluation Surplus	(77)	(25)	-68%
		` '	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	784	763	-3%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	1,006	1,430	42%
Operating Profit/(Loss) (PBIT)	(222)	-666	200%
Net Profit/ (Loss)	(206)	(500)	143%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	661	573	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-26.3%	-65.5%	N/A
Return on Assets (%)	-1.1%	-3.5%	N/A
Return on Equity (%)	-12.6%	-22.6%	N/A
Debt-to-Equity (Times)	11.7	7.5	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)	2.7	2.0	N/A
Interest Cover (Times)			N/A
GoP Support			
**	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

House Building Finance Company Limited

HBFC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	PSC - Commercial	
Year of Incorporation	2006	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Housing Finance	
Group Structure	Independent Company	
Ownership Structure		

Ownership Structure			
Status	Unlisted Public Limited Company		
GoP Shareholding	62.50%		
Major			
Shareholdings			
Others	37.50%		

Board of Directors	
Mr. Saeed Ahmad (Deputy Governor, SBP)	Chairman
Mr. Rana Assad Amin (Advisor to Finance Division)	Director
Mr. Muhammad Younus Dagha (Secretary MoWP)	Director
Mr. Zaigham Mahmood Rizvi	Director
Mr. Arif Hasan	Director
Mr. Tasneem Ahmad Siddiqui	Director
Mr. Pervez Said	Director

B. KEY FINANCIAL STATISTICS			
Year End 31-Do			
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	307	315	2%
Fixed Asset	344	364	6%
Total Assets	21,842	21,560	-1%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	19,014	17,418	-8%
Equity	2,828	4,142	46%
Revaluation Surplus	(7)	126	-1900%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,734	2,201	27%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	1,242	1,262	2%
Operating Profit/(Loss) (PBIT)	492	939	91%
Net Profit/ (Loss)	464	911	97%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	764	746	
Gross Profit Margin (%)	0.0%	0.0%	
	0.070	0.070	1,11
Net Profit Margin (%)	26.7%	41.4%	N/A
Return on Assets (%)	2.3%	4.4%	N/A
Return on Equity (%)	16.4%	22.0%	N/A
Debt-to-Equity (Times)	6.7	4.2	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	5.0	6.0	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A

11,200.0

11,200.0

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Outstanding Guarantees

Page| 83

Pak China Investment Company Limited

PCIC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	2007	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to invest in the financial sector and infrastructure projects	
Group Structure	Independent Company	

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	50.00%
Major Shareholdings	Govt. of China: 50%
Others	0.00%

Board of DirectorsNot Available

B. KEY FINANCIAL STATISTICS			
		Year I	End 31-Dec
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	1,925	1,934	0%
Fixed Asset	219	199	-9%
Total Assets	12,731	20,008	57%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	418	7,060	1589%
Equity	12,313	12,948	5%
Revaluation Surplus	23	186	709%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,288	1,131	-12%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	433	512	18%
Operating Profit/(Loss) (PBIT)	855	619	-28%
Net Profit/ (Loss)	564	469	-17%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	38	37	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	43.8%	41.5%	N/A
Return on Assets (%)	6.7%	3.1%	N/A
Return on Equity (%)	4.6%	3.6%	N/A
Debt-to-Equity (Times)	0.0	0.5	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	5.9	5.7	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A

Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

 $Net\ Revenue\ shows\ sum\ of\ 'Net\ Mark-up/Interest\ Income'\ and\ 'Non\ Mark-up/interest\ income'\ Operating\ expenses\ show\ sum\ of\ 'provisions'\ and\ 'non\ Mark-up/interest\ expenses'$

Page| 84

n Investment Company

PAIR

A. COM	PANY INFORMATION
Sector	Financial
Sub-Sector	NBFCs & DFIs
Entity Type	DFI
Year of Incorporation	2007
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministr	y M/o Finance
Nature of Business	Development Finance Institution to promote financing for industrial and commercial projects, capital and money market operations and other investment banking activities
Group Structure	Independent Company
Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	50.00%
Major Shareholdings	Govt. of Iran: 50%
Others	0.00%
Board of Direct	ors

investment company			THIR	
B. KEY FINANCIAL STATISTICS				
		Year E	End 31-Dec	
		Un-aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
	T 1 2012-13	FT 2013-14	VARIANCE (70)	
Current Assets Non-Current Assets				
Cash and Bank Balance	186	294	58%	
Fixed Asset	196	210	7%	
Total Assets	17,282	18,744	8%	
Current Liabilities	17,202	10,711	070	
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	8,841	9,951	13%	
Equity	8,441	8,793	4%	
Revaluation Surplus	176	176	0%	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	952	1,098	15%	
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses	495	634	28%	
Operating Profit/(Loss) (PBIT)	456	464	2%	
Net Profit/ (Loss)	339	352	4%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital				
Capital Employed				
Dividend declared	100.0		N/A	
Dividend paid to GoP	25.0	50.0	N/A	
Total Employees	53	49	N/A	
Gross Profit Margin (%)	0.0%	0.0%	N/A	
Net Profit Margin (%)	35.7%	32.1%	N/A	
Return on Assets (%)	2.6%	2.5%	N/A	
Return on Equity (%)	4.0%	4.0%	N/A	
Debt-to-Equity (Times)	1.0	1.1	N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)	0.1	0.1	N/A	
Fixed Asset Turnover (Times)	4.9	5.2	N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	

FY 2012-13

FY 2013-14

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income' Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Outstanding Loans

Outstanding Guarantees

N/A

Pak Libya Holding Company (Private) Limited

PLHC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	1978	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to promote economic development in Pakistan	
Group Structure	Independent Company	
0 11 0		

Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	50.00%
Major Shareholdings	Govt. of Libya: 50%
Others	0.00%

Board of Directors

Not Available

B. KEY FINANCIAL STATISTICS				
B. KEY I	INANCIAL			
		Year I		
			Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance	245	133	-46%	
Fixed Asset	87	88	1%	
Total Assets	12,121	12,436	3%	
Current Liabilities				
Non-Current Liabilities				
Long Term Debt	0.001	0.040	10/	
Total Liabilities	8,801	8,849	1%	
Equity Payalystican Surplus	3,320	3,587 18	8% -240%	
Revaluation Surplus	(13)		,.	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	438	551	26%	
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses	242	233	-4%	
Operating Profit/(Loss) (PBIT)	196	318	62%	
Net Profit/ (Loss)	182	233	28%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital				
Capital Employed				
~ .			N/A	
Capital Employed			N/A N/A	
Capital Employed Dividend declared	87	87	N/A	
Capital Employed Dividend declared Dividend paid to GoP	87 0.0%	87 0.0%	N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	0.0% 41.4%		N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	0.0% 41.4% 1.6%	0.0% 42.3% 2.6%	N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	0.0% 41.4%	0.0% 42.3% 2.6% 6.5%	N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	0.0% 41.4% 1.6%	0.0% 42.3% 2.6%	N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.0% 41.4% 1.6% 5.5% 2.7	0.0% 42.3% 2.6% 6.5% 2.5	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A N/A N/A N/A N/A N/A N/A N/A N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A	
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	0.0% 41.4% 1.6% 5.5% 2.7 0.0 5.0	0.0% 42.3% 2.6% 6.5% 2.5 0.0 6.3	N/A	

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'. Operating expenses show sum of 'provisions' and 'non Mark-up/interest expenses'

Outstanding Loans

Outstanding Guarantees

Page| 86

N/A

Pak Oman Investment Company

POIC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	2001	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to promote economic growth of Pakistan andOman through industrial development and agro-based industries on commercial basis	
Group Structure	Holding Company with 1 Subsidiary: Pak Oman Asset Management Company Limited	

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	50.00%
Major Shareholdings	Govt. of Oman: 50%
Others	0.00%

Board of Directors

Not Available

B. KEY FINANCIAL STATISTICS			
		Year F	End 31-De
	Aud	lited (Unconsolida	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Current Assets			
Non-Current Assets			
Cash and Bank Balance	285	369	30
Fixed Asset	51	69	34
Total Assets	17,728	23,366	32
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	10,527	15,654	49
Equity	7.201	7,712	7
Revaluation Surplus	(83)	293	-452
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales	954	1,159	22
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	466	614	32
Operating Profit/(Loss) (PBIT)	488	545	12
Net Profit/ (Loss)	376	384	2
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital			
Capital Employed			
Dividend declared	246.0	246.0	N
Dividend paid to GoP	123.0	123.0	N
Total Employees	68	72	N
	0.004		N
Gross Profit Margin (%)	0.0%	0.0%	IN.
	39.4%	0.0% 33.1%	2 1/
Net Profit Margin (%)			N
Net Profit Margin (%) Return on Assets (%)	39.4%	33.1%	N.
Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	39.4% 2.8%	33.1% 2.3%	N. N.
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	39.4% 2.8% 5.2%	33.1% 2.3% 5.0%	N. N. N.
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	39.4% 2.8% 5.2%	33.1% 2.3% 5.0%	N/ N/ N/ N/
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	39.4% 2.8% 5.2% 1.5	33.1% 2.3% 5.0% 2.0	N/ N/ N/ N/ N/
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	39.4% 2.8% 5.2% 1.5	33.1% 2.3% 5.0% 2.0	N/ N/ N/ N/ N/ N/
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	39.4% 2.8% 5.2% 1.5	33.1% 2.3% 5.0% 2.0	N/ N/ N/ N/ N/ N/
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	39.4% 2.8% 5.2% 1.5	33.1% 2.3% 5.0% 2.0	N/ N/ N/ N/ N/
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	39.4% 2.8% 5.2% 1.5 0.1 18.7	33.1% 2.3% 5.0% 2.0 0.0 16.9	117

GoP has no management control in subsidiary company. Therefore, it is not covered in this report. mentioned above just for the sake of complete information. Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'.

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

Foreign Loans

FY 2012-13

Pagel 87

FY 2013-14

N/A

N/A

N/A

N/A

N/A

Pak Kuwait Investment Company (Private) Limited

PKIC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	1979	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to profitably promote industrial investments in Pakistan	
Group Structure	Holding Company with 1 Subsidiary: First Choice Securities Limited (100%)	

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	50.00%
Major Shareholdings	Govt. of Kuwait: 50%
Others	0.00%

Board of Directors

Not Available

B. KEY FINANCIAL STATISTICS			
Year End 31-Dec			
	Audited (Unconsolidated) Rs. Millio		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	58	74	27%
Fixed Asset	204	189	-7%
Total Assets	22,291	24,634	11%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	6,022	5,018	-17%
Equity	16,269	19,616	21%
Revaluation Surplus	589	1,104	87%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	3,414	3,591	5%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	607	396	-35%
Operating Profit/(Loss) (PBIT)	2,807	3,195	14%
Net Profit/ (Loss)	2,360	2,678	13%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	65	66	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	69.1%	74.6%	N/A
Return on Assets (%)	12.6%	13.0%	N/A
Return on Equity (%)	14.5%	13.7%	N/A
Debt-to-Equity (Times)	0.4	0.3	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.2	0.1	N/A
Fixed Asset Turnover (Times)	16.7	19.0	N/A
Interest Cover (Times)			N/A
GoP Support			
11	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A

FY 2012-13 FY 2013-14

GoP has no management control in subsidiary company. Therefore, it is not covered in this report. mentioned above just for the sake of complete information. Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'.

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

Page| 88

N/A

N/A

N/A

Pak Brunei Investment Company

PBIC

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	2006	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to make investments in the industrial and agro based industrial fields in Pakistan on commercial basis	
Group Structure	Holding Company with 1 Subsidiary: Primus Investment Management Limited (100%)	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	50.00%	
Major Shareholdings	Govt. of Brunei: 50%	
Others	0.00%	

Board of Directors

Not Available

	1-Dec Million EE (%)
BALANCE SHEET FY 2012-13 FY 2013-14 VARIANCE	
	E (%)
Current Assets	
Current Assets	
Non-Current Assets	
Cash and Bank Balance 330 200	-39%
Fixed Asset 45	-100%
Total Assets 35,508 32,901	-7%
Current Liabilities	
Non-Current Liabilities	
Long Term Debt	
Total Liabilities 27,261 23,761	-13%
Equity 8,246 9,139	11%
Revaluation Surplus (39)	-489%
INCOME STATEMENT FY 2012-13 FY 2013-14 VARIANC	E (%)
Revenue/ Net Sales 1,144 1,375	20%
Cost of Sales	
Gross Profit/(Loss)	
Operating Expenses 227 269	18%
Operating Profit/(Loss) (PBIT) 917 1,106	21%
Net Profit/ (Loss) 706 905	28%
OTHER INDICATORS FY 2012-13 FY 2013-14 VARIANCE	E (%)
Working Capital	
Capital Employed	
Dividend declared 1,000.0 200.0	N/A
Dividend paid to GoP 600.0	N/A
Total Employees 68 77	N/A
Gross Profit Margin (%) 0.0% 0.0%	N/A
Net Profit Margin (%) 61.7% 65.8%	N/A
Return on Assets (%) 2.6% 3.4%	N/A
Return on Equity (%) 8.6% 9.9%	N/A
Debt-to-Equity (Times) 3.3 2.6	N/A
Current Ratio (Times)	N/A
Asset Turnover (Times) 0.0 0.0	N/A
Fixed Asset Turnover (Times) 25.6	N/A
Interest Cover (Times)	N/A
GoP Support	
FY 2012-13 FY 2013-14	
Loans	N/A
Domestic Loans	N/A
Foreign Loans	N/A

FY 2012-13

FY 2013-14

GoP has no management control in subsidiary company. Therefore, it is not covered in this report. mentioned above just for the sake of complete information. Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'.

Guarantees

Outstanding Loans
Outstanding Guarantees

Subsidies

Grants

Pagel 89

N/A

N/A

N/A

N/A

Saudi Pak Industrial and Agricultural Investment Company Limited

SPIAICL

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	NBFCs & DFIs	
Entity Type	DFI	
Year of Incorporation	1981	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Development Finance Institution to inves in the industrial and agro-based industrial projects in Pakistan on commercial basis	
Group Structure	Holding Company with 2 Subsidiaries: (i Saudi Pak Leasing Company Limited (35.06%); (ii) Saudi Pak Real Estate Limited (100%)	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	50.00%	
Major	Govt. of Saudi Arabia: 50%	
Shareholdings		
Others	0.00%	
Oulers	0.0070	

Board of Directors

Not Available

B. KEY FINANCIAL STATISTICS			
Year End 31-Dec			End 31-Dec
	Audited (Unconsolidated) Rs. Millio		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance	141	742	427%
Fixed Asset	2,328	2,255	-3%
Total Assets	14,774	22,173	50%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	5,782	11,782	104%
Equity	8,992	10,391	16%
Revaluation Surplus	1,635	1,805	10%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	838	1,438	72%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	404	36	-91%
Operating Profit/(Loss) (PBIT)	435	1,402	223%
Net Profit/ (Loss)	765	1,159	52%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			
Dividend deciared			N/A
Dividend declared Dividend paid to GoP			
	60	53	N/A
Dividend paid to GoP	60 0.0%	53 0.0%	N/A N/A
Dividend paid to GoP Total Employees			N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%)	0.0%	0.0%	N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	0.0% 91.2%	0.0% 80.6%	N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	0.0% 91.2% 2.9%	0.0% 80.6% 6.3%	N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	0.0% 91.2% 2.9% 8.5%	0.0% 80.6% 6.3% 11.2%	N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	0.0% 91.2% 2.9% 8.5%	0.0% 80.6% 6.3% 11.2%	N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2%	N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1	N/A N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1	N/A N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1	N/A N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1 0.1	N/A N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1 0.1	N/A N/A N/A N/A N/A N/A N/A N/A N/A
Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	0.0% 91.2% 2.9% 8.5% 0.6	0.0% 80.6% 6.3% 11.2% 1.1 0.1	N/A

FY 2012-13 FY 2013-14

Outstanding Guarantees

GoP has no management control in subsidiary companies. Therefore, these are not covered in this report. Mentioned above just for the sake of complete information. Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'.

Subsidies Grants

Outstanding Loans

Page| 90

N/A

N/A

N/A

58		Investmen
	A. COM	PANY INFORMATION
Sector		Financial
Sub-Sect	tor	NBFCs & DFIs
Entity Ty	ype	DFI
Year of I	Incorporation	1966
Incorpora	ation Structure	Unlisted Public Limited Company
Adminis	trative Ministry	M/o Finance
Nature o	f Business	To support the development of the Capital market in Pakistan
Group St	tructure	Independent Company
Owne	rship Stru	cture
Status	-	Unlisted Public Limited Company
GoP Sh	areholding	N/A
Major Shareho		
Others		
Board	of Directo	ors
Not Availa		

B. KEY FINANCIAL STATISTICS			
		Year l Not Avai	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital			
Capital Employed			
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Figure (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
our support	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	11/11
Outstanding Loans	1 1 2012-13	112013-14	N/A
Outstanding Guarantees			N/A
ncome'.			1 1/11

Net Revenue shows sum of 'Net Mark-up/Interest Income' and 'Non Mark-up/interest income'.

State Life Insurance Corporation

SLIC

A. COM	PANY INFORMATION	
Sector	Financial	
Sub-Sector	Insurance	
Entity Type	PSC - Commercial	
Year of Incorporation	1972	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministr	y M/o Commerce & Textile Industry	
Nature of Business	Life Insurance	
Group Structure	Holding Company with 3 Subsidiaries: (i) Alpha Insurance Company Limited (AICL) - 92.01%; (ii) State Life (Lakie Road) Properties (Private.) Limited- SL(LR)PL - 100%; (iii) State Life (Abdullah Haroon Road) Properties (Private.) Limited - SL(AHR)PL - 100%	
Ownership Stru	cture	
Status	Unlisted Public Limited Company	
GoP Shareholding	95.60%	
Major Shareholdings		
Others	4.40%	
Board of Direct	ors	
Ms. Nargis Ghaloo	Chairman	
Mr. Saad Amanullah	Director	
Mr. Azher Ali Choudhry	Director	
Mr. Saeed Chaman	Director	

nsurance Corporation			SLIC	
B. KEY FINANCIAL STATISTICS				
		Year I	End 31-Dec	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	420,410	496,358	18%	
Non-Current Assets	397	332	-16%	
Cash and Bank Balance	33,112	20,261	-39%	
Fixed Asset	397	332	-16%	
Total Assets	420,807	496,690	18%	
Current Liabilities	37,010	40,359	9%	
Non-Current Liabilities	380,764	452,490	19%	
Long Term Debt				
Total Liabilities	417,774	492,849	18%	
Equity	3,032	3,840	27%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
INCOME STATEMENT	F F 2012-13	11 2013-14	VARIANCE (70)	
Revenue/ Net Sales	136	151	11%	
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses	4	4	2%	
Operating Profit/(Loss) (PBIT)	132	147	11%	
Net Profit/ (Loss)	810	905	12%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	383,400	455,999	19%	
Capital Employed	383,797	456,330	19%	
Dividend declared			N/A	
Dividend paid to GoP	5.002	5.062	N/A	
Total Employees	5,293	5,263		
Gross Profit Margin (%)	0.0%	0.0%		
Net Profit Margin (%)	594.6%	599.6%	N/A	
Return on Assets (%)	0.0%	0.0%	N/A	
Return on Equity (%)	26.7%	23.6%	N/A	
Debt-to-Equity (Times)	137.8	128.3	N/A	
Current Ratio (Times)	11.4	12.3	N/A	
Asset Turnover (Times)	0.0	0.0	N/A	
Fixed Asset Turnover (Times)	0.3	0.5	N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	
- · · · · · · · · · · · · · · · · · · ·				

Alpha Insurance Company Limited

AICL

A. COMPANY INFORMATION			
Sector	Financial		
Sub-Sector	Insurance		
Entity Type	PSC - Commercial		
Year of Incorporation	1951		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Commerce & Textile Industry		
Nature of Business	General Insurance		
Group Structure	Subsidiary of SLIC		
Ownership Structure			
-	aliata d Dahlia I imita d Camarana		

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	SLIC: 92.01%	
Major		
Shareholdings		
Others	7.99%	

Board of Directors

Mr. Muhammad Raeesuddin Paracha	Director
Mr. Muhammad Izqar Khan	Director
Mr. Nadeem Bessey	Director
Mr. Muhammad Rashid	Director
Mr. Muhammad Faisal Mumtaz	Director
Mr. Umair Khan	MD & CEO

B. KEY FINANCIAL STATISTICS			
		Year H	End 31-Dec
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	994	993	0%
Non-Current Assets	34	37	8%
Cash and Bank Balance	76	64	-15%
Fixed Asset	15	14	-8%
Total Assets	1,028	1,030	0%
Current Liabilities	189	188	0%
Non-Current Liabilities	255	238	-7%
Long Term Debt			
Total Liabilities	444	426	-4%
Equity	584	603	3%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	273	179	-35%
Cost of Sales	146	134	-8%
Gross Profit/(Loss)	128	45	-65%
Operating Expenses	29	28	-2%
Operating Profit/(Loss) (PBIT)	99	17	-83%
Net Profit/ (Loss)	98	20	-80%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	805	805	0%
Capital Employed	839	842	0%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	53	61	N/A
Gross Profit Margin (%)	46.7%	25.2%	N/A
Net Profit Margin (%)	35.7%	10.9%	N/A
Return on Assets (%)	9.6%	1.6%	N/A
Return on Equity (%)	16.7%	3.2%	N/A
Debt-to-Equity (Times)	0.8	0.7	N/A
Current Ratio (Times)	5.3	5.3	N/A
Asset Turnover (Times)	0.3	0.2	N/A
Fixed Asset Turnover (Times)	18.2	12.9	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A
			D 1 00

Net Revenue shows 'Net premium revenue' and 'Net investment Income'

Page| 93

State Life (Lakie Road) Properties (Private) Limited

SL(LR)PL

A. COMPANY INFORMATION		
Sector	Financial	
Sub-Sector	Insurance	
Entity Type	PSC - Commercial	
Year of Incorporation	1979	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Commerce & Textile Industry	
Nature of Business	Property Insurance	
Group Structure	Subsidiary of SLIC	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	SLIC: 100%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Nasim-ul-Haq	CEO/Chairman
Mr. Muhammad Rashid	Director
Mr. Ataullah A. Rasheed	Director

au) i roperties (i rivate)				L(LK)I L
B. KEY FINANCIAL STATISTICS				
		Year I	End	30-Jun
		Aud	lited	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Current Assets	0	0		
Non-Current Assets	4	3		-2%
Cash and Bank Balance				
Fixed Asset		3		
Total Assets	4	3		-14%
Current Liabilities	4	4		6%
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	4	4		6%
Equity	0	0		450%
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Revenue/ Net Sales	0	0		0%
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses	0	0		14%
Operating Profit/(Loss) (PBIT)	0	0		32%
Net Profit/ (Loss)	0	0		41%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Working Capital	(4)	(4)		6%
Capital Employed	0	0		-177%
Dividend declared				N/A
Dividend paid to GoP				N/A
Total Employees	0	0		N/A
Gross Profit Margin (%)	0.0%	0.0%		N/A
Net Profit Margin (%)	-80.0%	-112.5%		N/A
Return on Assets (%)	-4.8%	-7.2%		N/A
Return on Equity (%)	320.0%	81.8%		N/A
Debt-to-Equity (Times)	(59.5)	(11.5)		N/A
Current Ratio (Times)	0.0	0.0		N/A
Asset Turnover (Times)	0.1	0.1		N/A
Fixed Asset Turnover (Times)		0.1		N/A
Interest Cover (Times)				N/A
GoP Support				
Gor Support	FY 2012-13	FY 2013-14		
Loans				N/A
Domestic Loans				N/A
Foreign Loans				N/A
Guarantees				N/A
Subsidies				N/A
Grants				N/A
	FY 2012-13	FY 2013-14		
Outstanding Loans				N/A
Outstanding Guarantees				N/A
0				

Page| 94

Shareholdings

Others

State Life (Abdullah Haroon Road) Properties (Private) Limited

Outstanding Guarantees

SL(AHR)P

A. COM	PANY INFORMATION	
Sector	Financial	
Sub-Sector	Insurance	
Entity Type	PSC - Commercial	
Year of Incorporation	1979	
Incorporation Structure	Private Limited Company	
Administrative Ministr	y M/o Commerce & Textile Industry	
Nature of Business	Property Insurance	
Group Structure	Subsidiary of SLIC	
Ownership Stru	icture	
Status	Private Limited Company	
GoP Shareholding	SLIC: 100%	
Major		

Board of Directors	
Mr. Nasim-ul-Haq	CEO/Chairman
Mr. Muhammad Rashid	Director
Mr. Ataullah A. Rasheed	Director

0.00%

			L
B. KEY F	INANCIAL	STATISTICS	S
		Year F	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	0	0	
Non-Current Assets	7	7	-3%
Cash and Bank Balance			
Fixed Asset			
Total Assets	7	7	5%
Current Liabilities	6	3	-52%
Non-Current Liabilities		0	
Long Term Debt			
Total Liabilities	6	3	-52%
Equity	1	4	406%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	0	4	2600%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	1	0	-59%
Operating Profit/(Loss) (PBIT)	0	4	-939%
Net Profit/ (Loss)	0	3	-860%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(6)	(3)	-56%
Capital Employed	1	4	610%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	0	0	
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-300.0%	84.4%	N/A
Return on Assets (%)	-6.5%	51.7%	N/A
Return on Equity (%)	-53.6%	80.4%	N/A
Debt-to-Equity (Times)	7.6	0.7	N/A
Current Ratio (Times)	0.0	0.1	N/A
Asset Turnover (Times)	0.0	0.6	N/A
Fixed Asset Turnover (Times)	0.0	0.0	N/A
Interest Cover (Times)			N/A
GoP Support			
OUL Dupport	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	- 111
Outstanding Loans			N/A
Outstanding Guarantees			NI/A

National Insurance Company Limited

NICL

A. COMPANY INFORMATION		
Financial		
Insurance		
PSC - Commercial		
2000		
Unlisted Public Limited Company		
M/o Commerce & Textile Industry		
Life Insurance business of public property, comprising fire, marine, aviation and transportation, engineering etc.		
Holding Company with 1 Subsidiary: Civic Center Company (Private) Limited - 100%		

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	88.00%	
Major	Employees Empowerment Trust: 12.0%	
Shareholdings		
Others	0.00%	

Board of Directors

Not Available

runce Company Emmed				
B. KEY FINANCIAL STATISTICS				
	Year End 31-D			
		Un-aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	2,514	3,468	38%	
Cost of Sales	544	1,320	143%	
Gross Profit/(Loss)	1,970	2,148	9%	
Operating Expenses	1,343	848	-37%	
Operating Profit/(Loss) (PBIT)	626	1,300	108%	
Net Profit/ (Loss)	2,668	3,221	21%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital			(/*/	
Capital Employed				
Dividend declared	N/A	N/A	N/A	
Dividend paid to GoP	880.0	880.0	N/A	
Total Employees	669	669		
Gross Profit Margin (%)	78.4%	61.9%		
Net Profit Margin (%)	106.2%	92.9%		
Return on Assets (%)	100.270	72.770	N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
Gor Dupport	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14	11/21	
Outstanding Loans	1 1 2012-13	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	N/A	
Outstanding Guarantees			N/A	
13.			Page 96	

Others

Civic Centre Company (Private) Limited

Outstanding Loans

Outstanding Guarantees

CCCL

A. COM	PANY INFORMATION	
Sector	Financial	
Sub-Sector	Insurance	
Entity Type	PSC - Commercial	
Year of Incorporation	1994	
Incorporation Structure	Private Limited Company	
Administrative Ministry	y M/o Commerce & Textile Industry	
Nature of Business	Real estate activities	
Group Structure	Subsidiary of NICL	
Ownership Stru	cture	
Status	Private Limited Company	
GoP Shareholding	NICL: 100%	
Major Shareholdings		

Board of Directors	
Mr. Nazeer Sheikh	MD/CEO

0.00%

B. KEY FINANCIAL STATISTICS						
	Year End 30-Jun					
		Aud	Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	118	115	-2%			
Non-Current Assets	333	337	1%			
Cash and Bank Balance	4	4	-10%			
Fixed Asset	301	305	1%			
Total Assets	451	452	0%			
Current Liabilities	53	51	-3%			
Non-Current Liabilities	8	10	25%			
Long Term Debt						
Total Liabilities	60	61	0%			
Equity	391	391	0%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	17	17	2%			
Cost of Sales						
Gross Profit/(Loss)						
Operating Expenses	32	30	-5%			
Operating Profit/(Loss) (PBIT)	(15)	-13	-14%			
Net Profit/ (Loss)	(2)	0	-108%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	65	64	-2%			
Capital Employed	398	401	1%			
Dividend declared			N/A			
Dividend paid to GoP			N/A			
Total Employees	42	44	N/A			
Gross Profit Margin (%)	0.0%	0.0%	N/A			
Net Profit Margin (%)	-11.5%	0.8%	N/A			
Return on Assets (%)	-3.3%	-2.8%	N/A			
Return on Equity (%)	-0.5%	0.0%	N/A			
Debt-to-Equity (Times)	0.2	0.2	N/A			
Current Ratio (Times)	2.2	2.3	N/A			
Asset Turnover (Times)	0.0	0.0	N/A			
Fixed Asset Turnover (Times)	0.1	0.1	N/A			
Interest Cover (Times)	(514.3)	(752.0)	N/A			
GoP Support						
	FY 2012-13	FY 2013-14				
Loans			N/A			
Domestic Loans			N/A			
Foreign Loans			N/A			
Guarantees			N/A			
Subsidies			N/A			
Grants			N/A			
	FY 2012-13	FY 2013-14				
O-+-+ 1: I			DT/A			

Page| 97

N/A

Pakistan Reinsurance Company Limited

PRCL

Financial
Insurance
PSC - Commercial
1952
Listed Public Limited Company
M/o Commerce & Textile Industry
Providing reinsurance services to the Government and Private Insurance Companies in Pakistan
Independent Company

Ownership Structure				
Status	Listed Public Limited Company			
GoP Shareholding	44.88%			
Major Shareholdings	SLIC: 24.41%			
Others	30.71%			

Board of Directors	
Mr. Attaullah A. Rasheed (Govt. Nominee)	Director
Mr. Zafarullah (Js (Insurance), M/o Commerce (Govt. Nominee))	Director
Mr. Kamal Afsar (Ex-Secretary, M/o Commerce)	Director
Syed Arshad Ali	Director
Mr. Faisal Mumtaz	Director
Mr. Abdul Sami Kehar	Director
Mr. Taufique Habib	Director
Mr. Mumtaz Ali Rajpar	Chairman

B. KEY FINANCIAL STATISTICS						
		Year E				
		Aud	lited Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	16,249	17,572	8%			
Non-Current Assets						
Cash and Bank Balance	2,706	3,081	14%			
Fixed Asset	56	49	-13%			
Total Assets	16,306	17,621	8%			
Current Liabilities	1,874	2,055	10%			
Non-Current Liabilities	7,861	8,579	9%			
Long Term Debt						
Total Liabilities	9,734	10,634	9%			
Equity	6,571	6,987	6%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	5,876	5,913	1%			
Cost of Sales	4,271	4,269	0%			
Gross Profit/(Loss)	1,605	1,644	2%			
Operating Expenses	59	30	-48%			
Operating Profit/(Loss) (PBIT)	1,547	1,614	4%			
Net Profit/ (Loss)	1,321	1,244	-6%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	14,375	15,517	8%			
Capital Employed	14,432	15,567	8%			
Dividend declared	750.00	750.00	N/A			
Dividend paid to GoP	336.6		N/A			
Total Employees	261	245	N/A			
Gross Profit Margin (%)	27.3%	27.8%	N/A			
Net Profit Margin (%)	22.5%	21.0%	N/A			
Return on Assets (%)	9.5%	9.2%	N/A			
Return on Equity (%)	20.1%	17.8%	N/A			
Debt-to-Equity (Times)	1.5	1.5	N/A			
Current Ratio (Times)	8.7	8.6	N/A			
Asset Turnover (Times)	0.4	0.3	N/A			
Fixed Asset Turnover (Times)	104.1	120.2	N/A			
Interest Cover (Times)			N/A			
GoP Support						
	FY 2012-13	FY 2013-14				
Loans			N/A			
Domestic Loans			N/A			
Foreign Loans			N/A			
Guarantees			N/A			
Subsidies			N/A			
Grants			N/A			
	FY 2012-13	FY 2013-14				
Outstanding Loans			N/A			
Outstanding Guarantees			N/A			

3. Performance Overview: Industrial & Engineering

Table 9: Industrial & Engineering Sector: Performance Overview						
	Unit	FY 2012-13	FY 2013-14	Variance		
No. of SOEs	no.	21	21			
Listed SOEs	no.	2	2			
Dividend Declared	Rs. mn	2,000	1,500	-25.0%		
Dividend paid to GoP	Rs. mn	2,000	1,500	-25.0%		
Total Employees	no.	21,849	20,793			
	FINA	NCIALS				
Current Assets	Rs. mn	54,563	58,849	7.9%		
Non-Current Assets	Rs. mn	106,508	168,213	57.9%		
Total Assets	Rs. mn	161,072	227,062	41.0%		
Current Liabilities	Rs. mn	79,554	132,090	66.0%		
Non-Current Liabilities	Rs. mn	71,710	45,433	-36.6%		
Total Liabilities	Rs. mn	151,263	177,523	17.4%		
Capital Employed	Rs. mn	81,518	94,972	16.5%		
Working Capital	Rs. mn	(24,990)	(73,241)	193.1%		
Net Revenue/Turnover	Rs. mn	48,010	44,770	-6.7%		
Gross Profit / (Loss)	Rs. mn	(13,041)	(15,258)	17.0%		
Operating Profit/(Loss)	Rs. mn	(23,121)	(22,551)	-2.5%		
Net Profit / (Loss)	Rs. mn	(24,564)	(23,386)	-4.8%		
Net Profit/(Loss) Margin	%	-51.2%	-52.2%			
Return on Assets	%	-14.4%	-9.9%			
GoP Support						
Total Loans	Rs. mn	3,000	11,330			
CDLs		3,000	11,330			
Foreign Loans		0	0			
Total Guarantees	Rs. mn	20,500	4,150			
Subsidies	Rs. mn	0	0			
Grants	Rs. mn	2,000	0			

Sr. No.*	SOE Name	Structure			
ENGINEERING & INDUSTRIAL METALS & MINING					
66.	State Engineering Corporation (Private) Limited	PSC-Commercial			
67.	- Heavy Electrical Complex (Private) Limited	PSC-Commercial			
68.	- ENAR Petrotech Services (Private) Limited	PSC-Commercial			
69.	- Pakistan Machine Tool Factory (Private) Limited	PSC-Commercial			
70.	- Pakistan Engineering Company Limited	PSC-Commercial			
71.	Heavy Mechanical Complex (Private) Limited	PSC-Commercial			
72.	Karachi Shipyard and Engineering Works Limited	PSC-Commercial			
73.	Telephone Industries of Pakistan	PSC-Commercial			
74.	Pak Datacom Limited	PSC-Commercial			
75.	Pakistan Communication Industries (Private) Limited	PSC-Commercial			
76.	TF Pipes Limited	PSC-Commercial			
77.	Pakistan Steel Mills Corporation (Private) Limited	PSC-Commercial			
78.	- Pakistan Steel Fabricating Company (Private) Limited	PSC-Commercial			
79.	Peoples Steel Mills Limited	PSC-Commercial			
80.	Saindak Metals Limited	PSC-Commercial			
	CHEMICALS				
81.	National Fertilizer Corporation of Pakistan (Private) Limited	PSC-Commercial			
82.	- National Fertilizer Marketing Limited	PSC-Commercial			
83.	- NFC Institute of Engineering and Technological Training	PSC-Commercial			
	(Private) Limited				
84.	- NFC Institute of Engineering and Fertilizer Research	PSC-Commercial			
	(Private) Limited				
85.	Plastics Technology Centre	PSC-Non Commercial			
86.	Synthetic Fibre Development and Application Centre	PSC-Non Commercial			

^{*} It refers to sequencing of Entities in this section of the report.

State Engineering Corporation (Private) Limited

Outstanding Loans

Outstanding Guarantees

SEC

Sector	Industrial & Engineering
sector	Industrial & Engineering
Sub-Sector	Engineering & Industrial Metals and
	Mining
Entity Type	PSC - Commercial
Year of Incorporation	1973
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Industries and Production
Nature of Business	Managing investment in subsidiary companies
Group Structure	Holding Company with 4 Subsidiaries: HECL; ENAR; PMTF; PECO

Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	100.00%		
Major Shareholdings			
Others	0.00%		

Roard of Directors

Duaru of Directors	
Mr. Muhammad Arif Azim	Chairman
Mr. Arif Ibrahim	Director
Mr. Zahoor Ahmed (JS (CF-I) MoF)	Director
Maj. Gen ® Zaheer Ahmed Khan	Director
CEO (EDB)	Director
Mr. Imtiaz ur Raheem	Director
Mr. Saleem Rajput	Director
Engineer Abdul Muneem Khan	Director
Syed Kaukab Mohyuddin	Director

corporation (1111att) Emilieu						
B. KEY FINANCIAL STATISTICS						
		Year E	End 30-Jun			
		Aud	lited Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	126	131	4%			
Non-Current Assets	1,871	1,907	2%			
Cash and Bank Balance	3	3	-2%			
Fixed Asset	1	1	-6%			
Total Assets	1,997	2,038	2%			
Current Liabilities	31	37	20%			
Non-Current Liabilities	4	4	-2%			
Long Term Debt						
Total Liabilities	35	41	17%			
Equity	1,962	1,997	2%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	29	34	17%			
Cost of Sales	0	0				
Gross Profit/(Loss)	29	34	17%			
Operating Expenses	37	38	3%			
Operating Profit/(Loss) (PBIT)	(8)	-4	-47%			
Net Profit/ (Loss)	(8)	(4)	-50%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	95	94	-1%			
Capital Employed	1,966	2,001	2%			
Capital Employed Dividend declared	1,966	2,001	2% N/A			
Dividend declared	1,966	2,001	N/A			
Dividend declared Dividend paid to GoP			N/A N/A			
Dividend declared Dividend paid to GoP Total Employees	29	31	N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)			N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	29 100.0%	31 100.0%	N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	29 100.0% -28.3%	31 100.0% -12.1%	N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	29 100.0% -28.3% -0.4%	31 100.0% -12.1% -0.2%	N/A N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	29 100.0% -28.3% -0.4% -0.4%	31 100.0% -12.1% -0.2% -0.2%	N/A N/A N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	29 100.0% -28.3% -0.4% -0.4%	31 100.0% -12.1% -0.2% -0.2% 0.0	N/A N/A N/A N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	29 100.0% -28.3% -0.4% -0.4% 0.0 4.1	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	29 100.0% -28.3% -0.4% -0.4% 0.0 4.1	31 100.0% -12.1% -0.2% -0.2% 0.0	N/A N/A N/A N/A N/A N/A N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	29 100.0% -28.3% -0.4% -0.4% 0.0 4.1	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	29 100.0% -28.3% -0.4% -0.4% 0.0 4.1	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			
Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	29 100.0% -28.3% -0.4% -0.49 0.0 4.1 0.0 20.9	31 100.0% -12.1% -0.2% -0.2% 0.0 3.5 0.0 26.2	N/A			

Page| 101

N/A

Heavy Electrical Complex (Private) Limited

HECL

67		Heavy Electric	cal Complex (Private) Lir	nited		HECL
A. COMPANY INFORMATION B. KEY FINANCIAL STATISTICS						
Sector	Industrial &	& Engineering			Year E	End 30-Jun
Sub-Sector	_	g & Industrial Metals and			Aud	lited Rs. Million
Entity Type	Mining PSC - Con	nmercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1991		Current Assets	956	753	-21%
Incorporation Structure	e Private Lin	nited Company	Non-Current Assets	759	753	-1%
1		1 7	Cash and Bank Balance	5	4	-17%
Administrative Ministr	ry M/o Indust	tries and Production	Fixed Asset	750	741	-1%
Nature of Business	ture of Business Manufacturing and rehabilitation of Po		Total Assets	1,715	1,506	-12%
Tutture of Business	Transformers		Current Liabilities Non-Current Liabilities	507 29	420 32	-17% 13%
			Long Term Debt	29	32	1370
Group Structure	Subsidiary	of SEC	Total Liabilities	536	452	-16%
•			Equity	1,179	1,054	-11%
			Revaluation Surplus			
			INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Stru	ucture		Revenue/ Net Sales	704	251	-64%
Status	Private Limited Company		Cost of Sales	626	251	-60%
			Gross Profit/(Loss)	78	1	-99%
GoP Shareholding	SEC: 100%		Operating Expenses	87	105	21%
Major			Operating Profit/(Loss) (PBIT)	(9)	-105	1105%
Shareholdings			Net Profit/ (Loss)	(11)	(125)	1040%
			OTHER INDICATORS	FY 2012-13		VARIANCE (%)
0.1	0.000/		Working Capital	449	333	-26%
Others	0.00%		Capital Employed Dividend declared	1,208	1,086	-10% N/A
Board of Direct	tors					
Mr. Kamal Akhtar Abbasi		Director	Dividend paid to GoP Total Employees	227	221	N/A N/A
Mr. Muhammad Arif Azee	em	Director	Gross Profit Margin (%)	11.1%	0.2%	N/A
Mr. Fazeel Ahmad		Managing Director	Net Profit Margin (%)	-1.6%	-50.0%	N/A
Mr. Arif Ibrahim (Sr. JS M	1/o I&P)	Director	Return on Assets (%)	-0.5%	-7.0%	N/A
Mr. Saif Ullah (JS-Power,	M/o W&P)	Director	Return on Equity (%)	-0.9%	-11.9%	N/A
			Debt-to-Equity (Times)	0.5	0.4	N/A
			Current Ratio (Times)	1.9	1.8	N/A
			Asset Turnover (Times)	0.4	0.2	N/A
			Fixed Asset Turnover (Times)	0.9	0.3	N/A
			Interest Cover (Times)	(0.5)	(3.5)	N/A
			GoP Support			
				FY 2012-13	FY 2013-14	
			Loans			N/A
			Domestic Loans			N/A
			Foreign Loans			N/A
			Guarantees			N/A
			Subsidies Grants			N/A N/A
			Grants	777.0040.40	777.0010.11	14/74

Outstanding Loans

Outstanding Guarantees

N/A

N/A

FY 2012-13 FY 2013-14 357.0

357.0

ENAR Petrotech Services (Private) Limited

Outstanding Guarantees

EPSL

A. COMPANY INFORMATION			
Sector	Industrial & Engineering		
Sub-Sector	Engineering & Industrial Metals and Mining		
Entity Type	PSC - Commercial		
Year of Incorporation	1974		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Industries and Production		
Nature of Business	Design, Engineering, Project Management Construction, Supervision services to Oil & Gas sector		
Group Structure	Subsidiary of SEC		

Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	SEC: 100%		
Major Shareholdings			
Others	0.00%		

Board of Directors

Mr. Muhammad Arif Azim (Chairman HECL)	Chairman
Mr. Arif Ibrahim	Director
Mr. Najam-ul-Kamal Hyder	Director
Mr. Sanaullah Shah	MD

is Set vices (1 fivate) Elimited				
B. KEY FINANCIAL STATISTICS				
		Year E	20-Jun	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets Non-Current Assets	263	217	-18%	
Cash and Bank Balance	27 33	21 5	-23% -84%	
Fixed Asset	18	14	-84% -24%	
Total Assets	290	238	-24%	
Current Liabilities	153	97	-37%	
Non-Current Liabilities	8	97	15%	
Long Term Debt	0	9	1370	
Total Liabilities	161	106	-34%	
Equity	129	132	3%	
Revaluation Surplus	129	132	370	
_	EV 2012 12	EX 2012 14	VARIANCE (%)	
INCOME STATEMENT	FY 2012-13	FY 2013-14		
Revenue/ Net Sales	226	193	-15%	
Cost of Sales	205	170	-17%	
Gross Profit/(Loss)	21	23	8%	
Operating Expenses	28	27	-4%	
Operating Profit/(Loss) (PBIT)	(7)	-4	-37%	
Net Profit/ (Loss)	3	3	-7%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	110	120	9%	
Capital Employed	137	141	3%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	188	141	N/A	
Gross Profit Margin (%)	9.4%	11.8%	N/A	
Net Profit Margin (%)	1.3%	1.4%	N/A	
Return on Assets (%)	-2.4%	-1.9%	N/A	
Return on Equity (%)	2.3%	2.1%	N/A	
Debt-to-Equity (Times)	1.3	0.8	N/A	
Current Ratio (Times)	1.7	2.2	N/A	
Asset Turnover (Times)	0.8	0.8	N/A	
Fixed Asset Turnover (Times)	12.6	14.2	N/A	
Interest Cover (Times)	(9.0)	(53.0)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			NI/A	

Pakistan Machine Tool Factory (Private) Limited

PMTF

A. COMPANY INFORMATION		
Sector	Industrial & Engineering	
Sub-Sector	Engineering & Industrial Metals and Mining	
Entity Type	PSC - Commercial	
Year of Incorporation	1971	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Industries and Production	
Nature of Business	Manufacturing / Engineering	
Group Structure	Subsidiary of SEC	
Ownership Structure		

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	SEC: 100%	
Major		
Shareholdings		
Others	0.00%	

Mr. Muhammad Arif Azeem	Chairman	
Mr. Ahmed	Director	
Mr. Tariq Ejaz Chaudhary	Director	
Brig. Shahid Latif	Director	
Mr. Arif Ibrahim	Director	
Major Gen. Zaheer Ahmad Khan	Director	
Mr. Jawaid Sheikh	Director	

B. KEY FINANCIAL STATISTICS				
		Year F	End 30-Jun	
	Audited		lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	1,558	1,375	-12%	
Non-Current Assets	2,955	4,791	62%	
Cash and Bank Balance	32	2	-94%	
Fixed Asset	2,854	4,689	64%	
Total Assets	4,513	6,167	37%	
Current Liabilities	2,877	3,232	12%	
Non-Current Liabilities	389	425	9%	
Long Term Debt	7	7	0%	
Total Liabilities	3,266	3,657	12%	
Equity	1,247	2,510	101%	
Revaluation Surplus	2,634	4,479	70%	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	440	410	-7%	
Cost of Sales	683	625	-9%	
Gross Profit/(Loss)	(243)	-215	-11%	
Operating Expenses	159	155	-2%	
Operating Profit/(Loss) (PBIT)	(402)	-370	-8%	
Net Profit/ (Loss)	(528)	(542)	2%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(1,319)	(1,857)	41%	
Capital Employed	1,636	2,935	79%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	591	741	N/A	
Gross Profit Margin (%)	-55.2%	-52.6%	N/A	
Net Profit Margin (%)	-120.1%	-132.2%	N/A	
Return on Assets (%)	-8.9%	-6.0%	N/A	
Return on Equity (%)	-42.4%	-21.6%	N/A	
Debt-to-Equity (Times)	2.6	1.5	N/A	
Current Ratio (Times)	0.5	0.4	N/A	
Asset Turnover (Times)	0.1	0.1	N/A	
Fixed Asset Turnover (Times)	0.2	0.1	N/A	
Interest Cover (Times)	(3.1)	(2.2)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees	1,000.0		N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees	1,000.0	958.0	N/A	

Pakistan Engineering Company Limited

Outstanding Guarantees

PECO

A. COMPANY INFORMATION				
Sector	Industrial & Engineering			
Sub-Sector	Engineering & Industrial Metals and Mining			
Entity Type	PSC - Commercial			
Year of Incorporation	1952			
Incorporation Structure	Listed Public Limited Company			
Administrative Ministry	M/o Industries and Production			
Nature of Business	Manufacturing and sale of engineering products			
Group Structure	Subsidiary of SEC			

Ownership Structure				
Status	Listed Public Limited Company			
GoP Shareholding	SEC: 24.88%			
Major	SLIC: 2.90%			
Shareholdings	PRCL: 0.77%			
Others	71.45%			

Board of Directors		
Mr. Muhammad Arif Azim	Chairman	
Mr. Shafqat-ur-Rehman Ranjha	CEO	
Mr. Arif Ibrahim	Director	
Mr. Muhammad Arif Habib	Director	
Mr. Rashid Ali Khan	Director	
Mr. Liaqat Mohammad	Director	
Mr. Muhammad Iqbal	Director	
Mirza Mahmood Ahmad	Director	
Mr. Muhammad Iqbal Awan	Director	

neering Company Limited				
B. KEY FINANCIAL STATISTICS				
		Year E	End 30-Jun	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	606	690	14%	
Non-Current Assets	8,980	8,947	0%	
Cash and Bank Balance	71	7	-90%	
Fixed Asset	8,663	8,631	0%	
Total Assets	9,586	9,637	1%	
Current Liabilities	226	405	79%	
Non-Current Liabilities	1,901	1,836	-3%	
Long Term Debt	0	0		
Total Liabilities	2,127	2,241	5%	
Equity	7,459	7,396	-1%	
Revaluation Surplus	8,596	8,582	0%	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	386	220	-43%	
Cost of Sales	465	278	-40%	
Gross Profit/(Loss)	(79)	-58	-27%	
Operating Expenses	55	55	0%	
Operating Profit/(Loss) (PBIT)	(134)	-113	-16%	
Net Profit/ (Loss)	(83)	(69)	-17%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	380	285	-25%	
Capital Employed	9,360	9,232	-1%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	335	432	N/A	
Gross Profit Margin (%)	-20.5%	-26.5%	N/A	
Net Profit Margin (%)	-21.5%	-31.4%	N/A	
Return on Assets (%)	-1.4%	-1.2%	N/A	
Return on Equity (%)	-1.1%	-0.9%	N/A	
Debt-to-Equity (Times)	0.3	0.3	N/A	
Current Ratio (Times)	2.7	1.7	N/A	
Asset Turnover (Times)	0.0	0.0	N/A	
Fixed Asset Turnover (Times)	0.0	0.0	N/A	
Interest Cover (Times)	(5.0)	(5.5)	N/A	
GoP Support				
Gor Support	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
			- 1/11	

Heavy Mechanical Complex (Private) Limited

HMCL

A. COMPANY INFORMATION		
Sector	Industrial & Engineering	
Sub-Sector	Engineering & Industrial Metals and Mining	
Entity Type	PSC - Commercial	
Year of Incorporation	1975	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Industries and Production	
Nature of Business	Manufacturers of Cement, Sugar, Boilers and Power Plants, Road Rollers, Cranes, Heavy casting and forging	
Group Structure	Independent Company	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	88.00%	
Major Shareholdings	Employees Empowerment Trust: 12.0%	
Others	0.00%	

Board of Directors	
Lt. Gen ® Shahid Niaz	Chairman
Brig. ® Sajjad Ahmed	Director
Mr. Waqar Murtaza Butt (PAEC)	Director
Secretary Finance (Rep. Finance Division)	Director
Mr. Khizar Hayat Khan (Add. Secretary, M/o I&P)	Director
Dr. Muhammad Ashraf Butt	MD/CEO

B. KEY FINANCIAL STATISTICS				
D. KET I	ITAITCIAL	Year E		
			lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	2,343	2,388	2%	
Non-Current Assets	1,773	1,861	5%	
Cash and Bank Balance	93	238	154%	
Fixed Asset	1,651	1,630	-1%	
Total Assets	4,116	4,249	3%	
Current Liabilities	2,450	2,448	0%	
Non-Current Liabilities	448	424	-5%	
Long Term Debt	80	64	-20%	
Total Liabilities	2,898	2,872	-1%	
Equity	1,218	1,377	13%	
Revaluation Surplus	1,464	1,454	-1%	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	2,634	2,984	13%	
Cost of Sales	2,396	2,674	12%	
Gross Profit/(Loss)	238	310	30%	
Operating Expenses	226	246	9%	
Operating Profit/(Loss) (PBIT)	12	64	412%	
Net Profit/ (Loss)	(24)	7	-127%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(107)	(60)	-44%	
Capital Employed	1,666	1,801	8%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	701	625	N/A	
Gross Profit Margin (%)	9.1%	10.4%	N/A	
Net Profit Margin (%)	-0.9%	0.2%	N/A	
Return on Assets (%)	0.3%	1.5%	N/A	
Return on Equity (%)	-2.0%	0.5%	N/A	
Debt to Equity (Times)	2.4	2.1	N/A	
Debt-to-Equity (Times) Current Ratio (Times)	1.0	1.0	N/A	
Asset Turnover (Times)	0.6	0.7	N/A	
Fixed Asset Turnover (Times)	1.6	1.8	N/A	
Interest Cover (Times)	0.1	0.7	N/A	
GoP Support				
Got Support	FY 2012-13	FY 2013-14		
Loans	1 1 2012 10	11201011	N/A	
Domestic Loans			N/A	
			N/A	
Foreign Loans				
Foreign Loans Guarantees			N/A	
Guarantees			N/A	
Guarantees Subsidies	FY 2012-13	FY 2013-14	N/A	
Guarantees Subsidies	FY 2012-13	FY 2013-14	N/A N/A N/A	

Karachi Shipyard and Engineering Works Limited

Outstanding Guarantees

KSY&EWL

A. COMPANY INFORMATION			
Sector	Industrial & Engineering		
Sub-Sector	Engineering & Industrial Metals and Mining		
Entity Type	PSC - Commercial		
Year of Incorporation	1957		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Defence Production		
Nature of Business	Ship-building, Ship repairs and general engineering		
Group Structure	Independent Company		
Ownership Structure			
Status	Unlisted Public Limited Company		

Board of Directors	
Mr. M. Zakaullah (Chief of Naval Staff)	Chairman
Maj. Gen. Tariq Ghafoor	Director
Rear Admiral Nasir Mahmood	Director
Rear Admiral Syed Imdad Imam Jafri	Director
Rear Admiral Syed Hasan Nasir Shah	MD
Mr. Khurram Humayun	Director
Brig. Muhammad Zakir Jaffri	Director
Syed Munsif Raza	Director
Mr. Naveed A. Khan	Director

81.86%

0.00%

Pak Navy: 18.14%

GoP Shareholding

Shareholdings

Major

Others

and Engineering works	Limited		KST&EWL	
B. KEY FINANCIAL STATISTICS				
		Year E	End 30-Jun	
		1200	Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	5,122	5,677	11%	
Non-Current Assets	2,451	2,508	2%	
Cash and Bank Balance	2,219	2,337	5%	
Fixed Asset	2,440	2,496	2%	
Total Assets	7,572	8,185	8%	
Current Liabilities	897	663	-26%	
Non-Current Liabilities	4,050	4,546	12%	
Long Term Debt	32	7	-79%	
Total Liabilities	4,947	5,209	5%	
Equity	2,625	2,976	13%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	2,761	2,712	-2%	
Cost of Sales	1,850	2,082	13%	
Gross Profit/(Loss)	911	630	-31%	
Operating Expenses	683	472	-31%	
Operating Profit/(Loss) (PBIT)	228	158	-31%	
Net Profit/ (Loss)	523	429	-18%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	4,225	5,014	19%	
Capital Employed	6,675	7,522	13%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	2,300	2,482	N/A	
Gross Profit Margin (%)	33.0%	23.2%	N/A	
Net Profit Margin (%)	18.9%	15.8%		
Return on Assets (%)	3.0%	1.9%		
Return on Equity (%)	19.9%	14.4%	N/A	
Debt-to-Equity (Times)	1.9	1.8	N/A	
Current Ratio (Times)	5.7	8.6	N/A	
Asset Turnover (Times)	0.4	0.3	N/A	
Fixed Asset Turnover (Times)	1.1	1.1	N/A	
Interest Cover (Times)	29.7	27.8	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantage			NT/A	

Telephone Industries of Pakistan (Private) Limited

A. COM	PANY INFORMATION	B. KEY I	FINANCIAL	STATISTICS	5
Sector	Industrial & Engineering			Year E	2nd 30-Jun
Sub-Sector	Engineering & Industrial Metals and Mining			Provision	onal Rs. Million
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1953	Current Assets	334	359	7%
Incorporation Structure	Private Limited Company	Non-Current Assets	1,366	1,367	0%
r	T. J	Cash and Bank Balance	61	78	27%
Administrative Ministr	M/o Information Technology &	Fixed Asset	32	32	2%
	Telecommunication	Total Assets	1,700	1,726	2%
Nature of Business	Manufacturing of telecommunication	Current Liabilities	462	504	9%
	equipment	Non-Current Liabilities	3,593	3,675	2%
		Long Term Debt	1,552	1,693	9%
Group Structure	Independent Company	Total Liabilities	4,055	4,179	3%
		Equity	(2,355)	(2,453)	4%
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Stru	cture	Revenue/ Net Sales	27	21	-22%
Status	Private Limited Company	Cost of Sales	371	104	-72%
		Gross Profit/(Loss)	(344)	-83	-76%
GoP Shareholding	100.00%	Operating Expenses	401	491	22%
		Operating Profit/(Loss) (PBIT)	(745)	-574	-23%
Major Shareholdings		Net Profit/ (Loss)	(293)	(99)	-66%
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
		Working Capital	(128)	(145)	13%
Others	0.00%	Capital Employed	1,238	1,222	-1%
		Dividend declared			N/A
Board of Direct	ors	Dividend declared Dividend paid to GoP			N/A N/A
Board of Direct Mrs. Anusha Rahman Ahm			897	338	N/A
		Dividend paid to GoP	897 -1273.7%	338 -395.2%	N/A N/A
Mrs. Anusha Rahman Ahm	ad Khan Chairman	Dividend paid to GoP Total Employees			N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain	ad Khan Chairman Director Director Director	Dividend paid to GoP Total Employees Gross Profit Margin (%)	-1273.7%	-395.2%	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza	ad Khan Chairman Director Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	-1273.7% -1085.0%	-395.2% -470.0%	N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail	ad Khan Chairman Director Director Director Director Director Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	-1273.7% -1085.0% -43.8%	-395.2% -470.0% -33.2%	N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba	ad Khan Chairman Director Director Director Director Director Director Director Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	-1273.7% -1085.0% -43.8% 12.4%	-395.2% -470.0% -33.2% 4.0%	N/A N/A N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7)	-395.2% -470.0% -33.2% 4.0% (1.7)	N/A N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7	N/A N/A N/A N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0	N/A N/A N/A N/A N/A N/A N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A
Mrs. Anusha Rahman Ahm Mr. Azmat Ali Ranjha Mr. Syed Khalid Ali Raza Mr. Mudassar Hussain Mr. Sheikh Zia ul Haq Mrs. Amina Sohail Mrs. Azra Mujtaba Mr. Hammad Uwais Agha	ad Khan Chairman Director	Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	-1273.7% -1085.0% -43.8% 12.4% (1.7) 0.7 0.0 0.9 (8.0)	-395.2% -470.0% -33.2% 4.0% (1.7) 0.7 0.0 0.7 (6.0)	N/A

Outstanding Loans

Outstanding Guarantees

1,100.0

1,100.0

N/A

Pak Datacom Limited PDL **74**

A. COMPANY INFORMATION				
Sector	Industrial & Engineering			
Sub-Sector	Engineering & Industrial Metals and Mining			
Entity Type	PSC - Commercial			
Year of Incorporation	1992			
Incorporation Structure	e Listed Public Limited Company			
Administrative Ministr	M/o Information Technology & Telecommunication			
Nature of Business	To set up, operate and maintain a network of data communication and to serve the needs of the subscribers against approved tariff charges			
Group Structure	Subsidiary of Telecom Foundation (TF)			
Ownership Stru	ucture			
Status	Listed Public Limited Company			
GoP Shareholding	Telecom Foundation: 55%			
Major	SLIC: 7.7%			
Shareholdings	NBP: 7.7%			

Board of Directors	
Maj. Gen. (R) Muhammad Khalid Rao	Chairman
Mr. Muhammad Arshad Khan Kayani	CEO
Mr. Iftikhar Ahmed Raja	Director
Mr. Muhammad Arif	Director
Mr. Muhammad Amir Malik	Director
Mr. Amjad Hussain Qureshi	Director
Mr. Nessar Ahmed	Director
Mr. Muhammad Yaqoob	Director

29.60%

Others

Datacom Limited			PDL		
B. KEY FINANCIAL STATISTICS					
		Year E	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	903	844	-7%		
Non-Current Assets	319	276	-13%		
Cash and Bank Balance	60	66	11%		
Fixed Asset	311	269	-13%		
Total Assets	1,222	1,120	-8%		
Current Liabilities	433	287	-34%		
Non-Current Liabilities	38	35	-8%		
Long Term Debt					
Total Liabilities	471	322	-32%		
Equity	751	798	6%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	772	733	-5%		
Cost of Sales	539	530	-2%		
Gross Profit/(Loss)	233	203	-13%		
Operating Expenses	104	106	2%		
Operating Profit/(Loss) (PBIT)	129	97	-25%		
Net Profit/ (Loss)	96	100	4%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	470	557	18%		
Capital Employed	789	833	6%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	235	236	N/A		
Gross Profit Margin (%)	30.2%	27.7%	N/A		
Net Profit Margin (%)	12.4%	13.6%	N/A		
Return on Assets (%)	10.6%	8.6%	N/A		
Return on Equity (%)	12.8%	12.5%	N/A		
Debt-to-Equity (Times)	0.6	0.4	N/A		
Current Ratio (Times)	2.1	2.9	N/A		
Asset Turnover (Times)	0.6	0.7	N/A		
Fixed Asset Turnover (Times)	2.5	2.7	N/A		
Interest Cover (Times)	98.1	54.2	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

Pakistan Communication Industries (Private) Limited

PCI

A. COM	PANY INFORMATION
Sector	Industrial & Engineering
Sub-Sector	Engineering & Industrial Metals and Mining
Entity Type	PSC - Commercial
Year of Incorporation	1995
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Information Technology & Telecommunication
Nature of Business	Manufacturing of CLI and non CLI telephone sets, CDMA telephone sets, DP boxes and other electronic telecom equipment.
Group Structure Ownership Stru	Subsidiary of Telecom Foundation (TF)
Status	Private Limited Company
GoP Shareholding	Telecom Foundation: 90%
Major Shareholdings	
Others	10.00%
Board of Directo Not Available	ors

Others	10.00%	
Board of D	irectors	
Not Available		

		Year I	End	30-Jun
		Not Avail	lable	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARI	IANCE (%)
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VAR	IANCE (%)
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VAR	IANCE (%)
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared				N/A
Dividend paid to GoP				N/A
Total Employees				N/A
Gross Profit Margin (%)				N/A
Net Profit Margin (%)				N/A
Return on Assets (%)				N/A
Return on Equity (%)				N/A
Debt-to-Equity (Times)				N/A
Current Ratio (Times)				N/A
Asset Turnover (Times)				N/A
Fixed Asset Turnover (Times)				N/A
Interest Cover (Times)				N/A
GoP Support				
	FY 2012-13	FY 2013-14		
Loans				N/A
Domestic Loans				N/A
Foreign Loans				N/A
Guarantees				N/A
Subsidies				N/A
Grants				N/A
	FY 2012-13	FY 2013-14		
Outstanding Loans				N/A
Outstanding Guarantees				N/A
				Page 110

B. KEY FINANCIAL STATISTICS

PERFORMANCE REVIEW FY 2013-14

76	ר	TF Pipes Limited				TF-PL
A. COM	PANY INFORMATION	B. KEY I	INANCIAL	STATISTIC	S	
Sector	Industrial & Engineering			Year	End	30-Jun
Sub-Sector	Engineering & Industrial Metals and Mining			Not Avai	ilable	Rs. Million
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VAR	RIANCE (%)
Year of Incorporation	1992	Current Assets				
Incorporation Structure	Unlisted Public Limited Company	Non-Current Assets				
neosporation su acture	Cimisted Lucito Emitted Company	Cash and Bank Balance				
Administrative Ministry	M/o Information Technology &	Fixed Asset				
	Telecommunication	Total Assets				
Nature of Business	To maintain high quality standards of	Current Liabilities				
	UPVC pipes & products, as per national & international specification	Non-Current Liabilities				
	mornar specification	Long Term Debt				
Group Structure	Subsidiary of Telecom Foundation (TF)	Total Liabilities				
		Equity				
		Revaluation Surplus				
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VAR	RIANCE (%)
Ownership Stru	cture	Revenue/ Net Sales				
Status	Unlisted Public Limited Company	Cost of Sales				
		Gross Profit/(Loss)				
GoP Shareholding	Telecom Foundation: 60%	Operating Expenses				
		Operating Profit/(Loss) (PBIT)				
Major Shareholdings	PTCL: 40%	Net Profit/ (Loss)				
Sharenordings		OTHER INDICATORS	FY 2012-13	FY 2013-14	VAR	RIANCE (%)
		Working Capital	0	0		
Others	0.00%	Capital Employed	0	0		
		Dividend declared				N/A
Board of Directo	ors	Dividend paid to GoP				N/A
Not Available		Total Employees				N/A
		Gross Profit Margin (%)				N/A
		Net Profit Margin (%)				N/A
		Return on Assets (%)				N/A
		Return on Equity (%)				N/A
		Debt-to-Equity (Times)				N/A
		Current Ratio (Times)				N/A
		Asset Turnover (Times)				N/A
		Fixed Asset Turnover (Times)				N/A
		Interest Cover (Times)				N/A
		GoP Support				
			FY 2012-13	FY 2013-14		
		Loans				N/A
		Domestic Loans				N/A
		Foreign Loans				N/A
		Guarantees				N/A
		Subsidies				N/A
		Grants				N/A

Outstanding Loans

Outstanding Guarantees

N/A

N/A

FY 2012-13 FY 2013-14

Pakistan Steel Mills Corporation (Private) Limited

A. COM	PANY INF	ORMATION	B. KEY I	FINANCIAL	STATISTICS	S
Sector	Industrial &	Engineering			Year I	End 30-Jun
Sub-Sector	Engineering Mining	& Industrial Metals and			Auc	dited Rs. Million
Entity Type	PSC - Comn	nercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1968		Current Assets	11,305	7,842	-31%
Incorporation Structure	Private Limi	ted Company	Non-Current Assets	78,190	138,197	77%
1		1 4	Cash and Bank Balance	280	374	34%
Administrative Ministry	y M/o Industri	es and Production	Fixed Asset	77,980	138,035	77%
N. CD.	D 1 :	C	Total Assets	89,495	146,039	63%
Nature of Business		nufacturing, preparing and of iron steel and metals of all	Current Liabilities	62,042	108,083	74%
		ptions, shapes and dimensions	Non-Current Liabilities	42,781	17,911	-58%
		ferrous or non-ferrous and all	Long Term Debt	24,782	0	-100%
Carran Standards		by-products thereof	T-4-1 T (-1-1)(4)	104 922	125.004	200/
Group Structure		npany with 1 Subsidiary: el Fabricating Company	Total Liabilities	104,823	125,994 20.045	20% -231%
	(Private) Lin		Equity Revaluation Surplus	(15,328) 62,377	121,282	-231% 94%
			1			
			INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Stru			Revenue/ Net Sales	10,191	7,674	-25%
Status	Private Limited	Company	Cost of Sales	30,435	25,940	-15%
			Gross Profit/(Loss)	(20,244)	-18,266	-10%
GoP Shareholding	100.00%		Operating Expenses	3,936	3,980	1%
Major			Operating Profit/(Loss) (PBIT)	(24,180)	-22,246	-8%
Shareholdings			Net Profit/ (Loss)	(28,398)	(25,835)	-9%
			OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
			Working Capital	(50,737)	(100,241)	98%
Others	0.00%		Capital Employed	27,453	37,956	38%
			Dividend declared			N/A
Board of Directo	ors		Dividend paid to GoP			N/A
Mr. Asad Ali Khan		Chairman	Total Employees	14,848	14,036	N/A
Sardar Ahmad Nawaz Sukh Secretary, Privatization Con		Director	Gross Profit Margin (%)	-198.6%	-238.0%	N/A
Mr. Zahoor Ahmed (JS (CF		Director	Not Duofit Mousin (0/)	-278.7%	226 70/	N/A
Mr. Zaheer Ahmad Khan		CEO	Net Profit Margin (%) Return on Assets (%)	-27.0%	-336.7%	
Engr. Memon Abdul Jabbar		Director	Return on Assets (%) Return on Equity (%)	-27.0% 185.3%	-15.2% -128.9%	
Mr.Shah M. Saad Hussain		Director	Debt-to-Equity (Times)		6.3	N/A
Raja Hasan Abbas (Secreta	ry M/o I&P)	Director	Current Ratio (Times)	(6.8)	0.3	N/A
Mr. Mansur Khan		Director	Asset Turnover (Times)	0.2	0.1	N/A
			Fixed Asset Turnover (Times)	0.1	0.1	N/A
			Interest Cover (Times)	(4.9)	(3.6)	
				(4.7)	(3.0)	14/11
			GoP Support			
				FY 2012-13	FY 2013-14	

Loans

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

N/A

N/A

N/A

N/A

N/A

N/A

N/A

N/A

3,000.0

3,000.0

19,500.0

2,000.0

6,000.0

38,600.0

FY 2012-13

Domestic Loans

Foreign Loans

11,330.0

11,330.0

4,150.0

17,330.0

40,770.0

FY 2013-14

PSM

Pakistan Steel Fabricating Company (Private) Limited

Outstanding Loans

Outstanding Guarantees

PSFCL

A. COMPANY INFORMATION	
Sector	Industrial & Engineering
Sub-Sector	Engineering & Industrial Metals and Mining
Entity Type	PSC - Commercial
Year of Incorporation	1975
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Industries and Production
Nature of Business	Fabrication and paint manufacturing
Group Structure	Subsidiary of PSM

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	PSM: 100%
Major	
Shareholdings	
Others	0.00%

Board of Directors

Mr. Zaheer Ahmad Khan	CEO	
Mr. Wasif Mehmood	Chairman	
Mr. Zahid Aziz	Director	
Mr. Hamid Pervaiz	Director	
Mr. Absar Nabi	Director	
Capt. Shamsi Hasan	Director	

B. KEY FINANCIAL STATISTICS					
		Year E	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	237	223	-6%		
Non-Current Assets	720	712	-1%		
Cash and Bank Balance	3	1	-69%		
Fixed Asset	718	711	-1%		
Total Assets	957	935	-2%		
Current Liabilities	507	529	5%		
Non-Current Liabilities	224	226	1%		
Long Term Debt	209	209	0%		
Total Liabilities	731	755	3%		
Equity	226	180	-20%		
Revaluation Surplus	663	657	-1%		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	110	98	-11%		
Cost of Sales	101	123	23%		
Gross Profit/(Loss)	9	-25	-369%		
Operating Expenses	26	26	-1%		
Operating Profit/(Loss) (PBIT)	(17)	-51	205%		
Net Profit/ (Loss)	(11)	(46)	305%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
OTHER INDICATORS Working Capital	FY 2012-13 (270)	FY 2013-14 (306)	VARIANCE (%)		
Working Capital	(270)	(306)	14% -10%		
Working Capital Capital Employed	(270)	(306)	14% -10% N/A		
Working Capital Capital Employed Dividend declared	(270)	(306)	14% -10% N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP	(270) 450	(306) 406	14% -10% N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	(270) 450	(306) 406	14% -10% N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	(270) 450 75 8.6%	(306) 406 66 -25.8%	14% -10% N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	(270) 450 75 8.6% -10.3%	(306) 406 66 -25.8% -46.9%	14% -10% N/A N/A N/A N/A N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	(270) 450 75 8.6% -10.3% -1.8% -5.0%	(306) 406 66 -25.8% -46.9% -5.5%	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1 0.2 (275.7)	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1 0.1 (2,847.4)	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1 0.2 (275.7)	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1 0.1 (2,847.4)	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1 0.2 (275.7)	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1 0.1 (2,847.4)	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1 0.2 (275.7)	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1 0.1 (2,847.4)	14% -10% N/A		
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	(270) 450 75 8.6% -10.3% -1.8% -5.0% 3.2 0.5 0.1 0.2 (275.7)	(306) 406 66 -25.8% -46.9% -5.5% -25.5% 4.2 0.4 0.1 0.1 (2,847.4)	14% -10% N/A N/A N/A N/A N/A		

FY 2012-13 FY 2013-14

N/A

PERFORMANCE REVIEW FY 2013-14

79 Peoples Steel Mills Limited PSML

	A. COMPANY INFORMATION		
Sector	Industrial & Engineering		
Sub-Sector	Engineering & Industrial Metals and Mining		
Entity Type	PSC - Commercial		
Year of Incorporation			
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Industries and Production		
Nature of Business			
Group Structure	Independent Company		
Ownership Stru	cture		
	Unlisted Public Limited Company		
GoP Shareholding	100.00%		
Major			
Shareholdings			
Others	0.00%		
Board of Directo	ors		
Not Available			

s Steel Mills Limited			PSML
B. KEY I	FINANCIAL	STATISTICS	S
		Year I	End 30-Jun
			Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0		
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
* *	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

80 Saindak Metals Limited SML

A. COMPANY INFORMATION		
Sector	Industrial & Engineering	
Sub-Sector	Engineering & Industrial Metals and Mining	
Entity Type	PSC - Commercial	
Year of Incorporation	1974	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Petroleum & Natural Resources	
Nature of Business	Metals mining	
Group Structure	Independent Company	
Ownership Stru	cture	
Status	Unlisted Public Limited Company	
GoP Shareholding	100.00%	
Major Shareholdings		

Board of Directors	
Mr. Abid Saeed (Secretary M/o P&NR)	Chairman
Mr. Mohammad Raziq Sanjrani	MD
Mr. Azhar Khan (DG, M/o P&NR)	Director
Dr. Imran Ahmed Khan	Director
Mr. Mushtaq Ahmed Raisani	Director
Mr. Aslam Shakir Baloch	Director
Mr. Mohammad Naeem Malik (MD, PMDC)	Director

0.00%

Others

B. KEY F	INANCIAL	STATISTICS	<u> </u>
		Year E	End 30-Jui
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Current Assets	7,340	8,030	9
Non-Current Assets	5,171	4,748	-8'
Cash and Bank Balance	448	35	-92
Fixed Asset	5,164	4,738	-8
Total Assets	12,511	12,777	2
Current Liabilities	486	1,101	127
Non-Current Liabilities	17,234	15,234	-12
Long Term Debt	17,234	15,233	-12
Total Liabilities	17,720	16,335	-8
Equity	(5,209)	(3,557)	-32
Revaluation Surplus	· · · /	, ,	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales	3,004	1,806	-40
Cost of Sales	0	0	
Gross Profit/(Loss)	3,004	1,806	-40
Operating Expenses	627	583	-7
Operating Profit/(Loss) (PBIT)	2,377	1,223	-49
Net Profit/ (Loss)	2,778	1,694	-39
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital	6,854	6,929	1
Capital Employed	12,025	11,676	-3
Dividend declared	2,000.0	1,500.0	N
Dividend paid to GoP	2,000.0	1,500.0	N
Total Employees	54	54	N
Gross Profit Margin (%)	100.0%	100.0%	N
Net Profit Margin (%)	92.5%	93.8%	N
Return on Assets (%)	19.0%	9.6%	N
Return on Equity (%)	-53.3%	-47.6%	N
Debt-to-Equity (Times)	(3.4)	(4.6)	N
Current Ratio (Times)	15.1	7.3	N
Asset Turnover (Times)	0.2	0.1	N
Fixed Asset Turnover (Times)	0.6	0.4	N
Interest Cover (Times)	84,893.4	42,183.1	N
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N
Domestic Loans			N
Foreign Loans			N
Guarantees			N
Subsidies			N
Grants			N
	EX7 2012 12	EX7 2012 14	
Outstanding Loans	FY 2012-13 0.0	FY 2013-14 29,237.0	N

National Fertilizer Corporation of Pakistan (Private) Limited

NFC

Chemicals PSC - Commercial 973 Private Limited Company M/o Industries and Production Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
Private Limited Company Mo Industries and Production Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
Private Limited Company Mo Industries and Production Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
Private Limited Company M/o Industries and Production Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
M/o Industries and Production Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
Managing Subsidiary companies Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
Holding Company with 3 Subsidiaries: (i) National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
National Fertilizer Marketing Limited 100%); (ii) NFC Institute of Engineering and Technological Training (Private) Limited (100%); (iii) NFC Institute of Engineering and Fertilizer Research Private) Limited (1	
.00%	
Others 0.00%	
Chairman/CEO	
Director	

B. KEY I	FINANCIAL	STATISTICS	5
		Year E	End 30-Jun
		Consolid	ated Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	23,456	30,280	29%
Non-Current Assets	1,658	1,875	13%
Cash and Bank Balance	8,643	3,819	-56%
Fixed Asset	1,399	1,523	9%
Total Assets	25,114	32,155	28%
Current Liabilities	8,436	14,231	69%
Non-Current Liabilities	1,006	1,073	7%
Long Term Debt			
Total Liabilities	9,442	15,304	62%
Equity	15,672	16,851	8%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	26,704	27.572	3%
	1	27,573	
Cost of Sales	23,356	27,226	17%
Gross Profit/(Loss)	3,348	347	-90%
Operating Expenses	3,690	982	-73%
Operating Profit/(Loss) (PBIT)	(342)	-635	86%
Net Profit/ (Loss)	1,406	1,085	-23%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	15,020	16,049	7%
Capital Employed	16,678	17,924	7%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	80	84	N/A
Total Employees Gross Profit Margin (%)	80 12.5%	84 1.3%	- 11 - 1
Gross Profit Margin (%) Net Profit Margin (%)			N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	12.5%	1.3%	N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	12.5% 5.3% -1.4% 9.0%	1.3% 3.9% -2.0% 6.4%	N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	12.5% 5.3% -1.4% 9.0% 0.6	1.3% 3.9% -2.0% 6.4% 0.9	N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8	1.3% 3.9% -2.0% 6.4% 0.9 2.1	N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8	1.3% 3.9% -2.0% 6.4% 0.9 2.1	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8	1.3% 3.9% -2.0% 6.4% 0.9 2.1	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5)	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5)	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A N/A N/A N/A N/A N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A
Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	12.5% 5.3% -1.4% 9.0% 0.6 2.8 1.1 19.1 (2,374.5) FY 2012-13	1.3% 3.9% -2.0% 6.4% 0.9 2.1 0.9 18.1 (2,530.8)	N/A

National Fertilizer Marketing Limited

NFML

A. COM	PANY INFORMATION
Sector	Industrial & Engineering
Sub-Sector	Chemicals
Entity Type	PSC - Commercial
Year of Incorporation	1976
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministr	y M/o Industries and Production
Nature of Business	Managing Subsidiary companies
Group Structure	Subsidiary of NFC
Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	NFC: 100%
Major Shareholdings	
Others	0.00%

В	oard	l of 1	Direct	tors

Not Available

tilizer Marketing Limit	eu		NEWIL
B. KEY I	FINANCIAL	STATISTICS	S
		Year F	End 30-Jun
	Consolidated	d in Holding Comp	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0		
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	589	589	N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pagel 117

NFC Institute of Engineering and Technological Training (Private) Limited

NFC-IET

A. COMPANY INFORMATION	
Sector	Industrial & Engineering
Sub-Sector	Chemicals
Entity Type	PSC - Commercial
Year of Incorporation	1984
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Industries and Production
Nature of Business	Provides education and training services particularly in the field of Engineering
Group Structure	Subsidiary of NFC
Ownership Structure	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	NFC: 100%	
Major Shareholdings		
Others	0.00%	

Board of Directors

Not Available

		~	~
B. KEY F	INANCIAL	STATISTICS	5
		Year I	End 30-Jun
	Consolidated	l in Holding Com	Pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0		
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			(13)
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	VARIANCE (70)
Capital Employed	0	0	
Dividend declared	U	0	N/A
Dividend paid to GoP			N/A
Total Employees	261	261	N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

NFC Institute of Engineering and Fertilizer Research (Private) Limited

NFC-IEFR

trial & Engineering icals Commercial
Commercial
e Limited Company
ndustries and Production
des education and training services ularly in the field of Engineering
diary of NFC

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	NFC: 100%
Major	
Shareholdings	
Others	0.00%

Board of Directors		
Sardar Ahmad Nawaz Sukhera	Chairman	

and Fertilizer Researci	I (I IIVate) Li	iiiiteu	NFC-IEFK
B. KEY FINANCIAL STATISTICS			
		Year I	
	Consolidated	d in Holding Com	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0		
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	11 2012-13	1 1 2013-14	VARIANCE (70)
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
. ,	777.0040.40	TTT 0010 11	*** D*********************************
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	377	377	N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page| 119

Plastics Technology Centre

A. COM	PANY INF	FORMATION	B. KEY I	FINANCIAL	STATISTICS	S
Sector	Industrial &	Engineering			Year I	End 30-Jun
Sub-Sector	Chemicals				Aud	lited Rs. Million
Entity Type	PSC - Non (Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1996		Current Assets	10	10	2%
Incorporation Structure	Guarantee I	imited Company under	Non-Current Assets	244	225	-8%
meorporation structure	Section-42	annica company anaci	Cash and Bank Balance	0	1	18%
Administrative Ministry	y M/o Commo	erce & Textile Industry	Fixed Asset	243	224	-8%
		·	Total Assets	254	235	-8%
Nature of Business		d Training activities for testing ment of plastics products	Current Liabilities	34	44	30%
	and develop	ment of plastics products	Non-Current Liabilities	3	3	-3%
			Long Term Debt		0	
Group Structure	Independent	Company	Total Liabilities	37	47	27%
			Equity	217	187	-14%
			Revaluation Surplus			
			INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Stru	cture		Revenue/ Net Sales	16	11	-31%
Status		ited Company under Section-	Cost of Sales	15	14	-6%
	42		Gross Profit/(Loss)	1	-3	-330%
GoP Shareholding	100.00%		Operating Expenses	10	10	0%
Major			Operating Profit/(Loss) (PBIT)	(9)	-13	46%
Shareholdings			Net Profit/ (Loss)	(4)	(11)	158%
~8"			OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
			Working Capital	(24)	(34)	41%
Others	0.00%		Capital Employed	220	191	-13%
			Dividend declared			N/A
Board of Directo	ors		Dividend paid to GoP			N/A
Secretary, M/o Textile Indu	ıstry	Chairman	Total Employees	27	36	N/A
Secretary, M/o Industries &	ż Production	Director	Gross Profit Margin (%)	7.9%	-26.4%	N/A
Prof. Dr. M.D. Shami		Director	Net Profit Margin (%)	-25.9%	-97.1%	N/A
Rector National Textile Un	ivfersity Faisalaba	d Director	Return on Assets (%)	-3.6%	-5.7%	N/A
Chairman Pakistan Plastics Association	Manufacturers	Director	Return on Equity (%)	-1.9%	-5.7%	N/A
Director Engineering Dev.	Board	Director	Debt-to-Equity (Times)	0.2	0.3	N/A
CEO PTC		Director	Current Ratio (Times)	0.3	0.2	N/A
Mr. Saleemuddin		Director	Asset Turnover (Times)	0.1	0.0	N/A
Mr. Rashid Aziz		Director	Fixed Asset Turnover (Times)	0.1	0.0	N/A
			Interest Cover (Times)	(760.8)	(1,334.5)	N/A
			GoP Support			
				FY 2012-13	FY 2013-14	
			Loans			N/A
			Domestic Loans			N/A
			Foreign Loans			N/A
			Guarantees			N/A
			Subsidies			N/A
			Grants			N/A
				FY 2012-13	FY 2013-14	

Outstanding Loans

Outstanding Guarantees

Equity shows "General Fund" balance and "Grant in Aid"

N/A

N/A

PTC

86

Synthetic Fibre Development and Application Centre

SFDAC

A. COMPANY INFORMATION		
Sector	Industrial & Engineering	
Sub-Sector	Chemicals	
Entity Type	PSC - Non Commercial	
Year of Incorporation	1997	
Incorporation Structure	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Commerce & Textile Industry	
Nature of Business	Research and Training activities for development of synthetic fiber, cotton, polyester blend, textile fiber etc.	
Group Structure	Independent Company	

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Secretary, M/o Textile Industry	Chairman
Secretary, Trade Development Authority of Pakistan	Director
Textile Commissioner, Govt. of Pak	Director
Dr. M.D. Shami	Director
Dr. Arshad Vohra	Director
Dr. Zubair Banduka	Director
Dr. Syed Ishrat Ali	Director
Dr. Khalid Pasha	Director
Mr. Shabbir Diwan	Director
CEO SFDAC	CEO

B. KEY FINANCIAL STATISTICS					
		Year F	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	4	30	686%		
Non-Current Assets	26	25	-5%		
Cash and Bank Balance	2	24	1069%		
Fixed Asset	26	24	-7%		
Total Assets	30	55	85%		
Current Liabilities	13	8	-34%		
Non-Current Liabilities	2	2	-3%		
Long Term Debt	0				
Total Liabilities	15	10	-34%		
Equity	15	45	197%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	8	51	552%		
Cost of Sales	13	13	0%		
Gross Profit/(Loss)	(5)	38	-895%		
Operating Expenses	10	15	48%		
Operating Profit/(Loss) (PBIT)	(15)	23	-254%		
Net Profit/ (Loss)	(8)	29	-444%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	(9)	22	-342%		
Capital Employed	17	47	174%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	35	43	N/A		
Gross Profit Margin (%)	-61.6%	75.2%	N/A		
Net Profit Margin (%)	-107.0%	56.4%	N/A		
Return on Assets (%)	-50.6%	42.0%	N/A		
Return on Equity (%)	-55.8%	64.7%	N/A		
Debt-to-Equity (Times)	1.0	0.2	N/A		
Current Ratio (Times)	0.3	3.6	N/A		
Asset Turnover (Times)	0.3	0.9	N/A		
Fixed Asset Turnover (Times)	0.3	2.1	N/A		
Interest Cover (Times)	(5,024.0)	3,864.8	N/A		
GoP Support					
our warp	FY 2012-13	FY 2013-14			
Loans			N/A		

	FY 2012-13	FY 2013-14	
Loans			N/.
Domestic Loans			N/.
Foreign Loans			N/.
Guarantees			N/
Subsidies			N/.
Grants			N/.
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/.
Outstanding Guarantees			N/

Equity shows "General Fund" balance

Pagel 121

4. Performance Overview: Trading Sector

Table 10: Trading Sector: Performance Overview						
J	Unit	FY 2012-13	FY 2013-14	Variance		
No. of SOEs	no.	3	3			
Listed SOEs	no.	0	0			
Dividend Declared	Rs. mn	0	0			
Dividend paid to GoP	Rs. mn	0	0			
Total Employees	no.	18,196	15,703			
	FINANCIALS					
Current Assets	Rs. mn	265,639	271,805	2.3%		
Non-Current Assets	Rs. mn	9,640	9,166	-4.9%		
Total Assets	Rs. mn	275,278	280,971	2.1%		
Current Liabilities	Rs. mn	251,202	249,735	-0.6%		
Non-Current Liabilities	Rs. mn	1,920	1,950	1.6%		
Total Liabilities	Rs. mn	253,122	251,685	-0.6%		
Capital Employed	Rs. mn	24,077	31,236	29.7%		
Working Capital	Rs. mn	14,437	22,070	52.9%		
Net Revenue/Turnover	Rs. mn	130,665	128,942	-1.3%		
Gross Profit / (Loss)	Rs. mn	7,952	5,669	-28.7%		
Operating Profit/(Loss)	Rs. mn	4,573	4,438	-2.9%		
Net Profit / (Loss)	Rs. mn	3,355	7,050	110.1%		
Net Profit/(Loss) Margin	%	2.6%	5.5%			
Return on Assets	%	1.7%	1.6%			
GoP Support						
Total Loans	Rs. mn	0	0			
CDLs		0	0			
Foreign Loans		0	0			
Total Guarantees	Rs. mn	0	0			
Subsidies	Rs. mn	21,200	43,500			
Grants	Rs. mn	0	0			

Sr. No.*	SOE Name	Structure
87.	Trading Corporation of Pakistan (Private) Limited – TCP	PSC-Commercial
88.	Utility Stores Corporation (Private) Limited – USC	PSC-Commercial
89.	Pakistan Agricultural Storage & Services Corporation Limited – PASSCO	PSC-Commercial

^{*} It refers to sequencing of Entities in this section of the report.

Trading Corporation of Pakistan (Private) Limited

Outstanding Loans

Outstanding Guarantees

on of Lakistan (Litvate)			
B. KEY F	INANCIAL	STATISTICS	\mathbf{S}
		Year E	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	139,932	136,896	-2%
Non-Current Assets	1,191	751	-37%
Cash and Bank Balance	6,657	2,112	-68%
Fixed Asset	528	522	-1%
Total Assets	141,123	137,647	-2%
Current Liabilities	129,637	125,207	-3%
Non-Current Liabilities	42	48	16%
Long Term Debt	17	17	0%
Total Liabilities	129,679	125,255	-3%
Equity	11,444	12,392	8%
Revaluation Surplus	0	0	-100%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,396	1,349	-3%
Cost of Sales	0	0	
Gross Profit/(Loss)	1,396	1,349	-3%
Operating Expenses	906	941	4%
Operating Profit/(Loss) (PBIT)	490	408	-17%
Net Profit/ (Loss)	1,534	949	-38%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	10,295	11,689	14%
Capital Employed	11,486	12,440	8%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	555	537	N/A
Gross Profit Margin (%)	100.0%	100.0%	N/A
Net Profit Margin (%)	109.9%	70.3%	N/A
Return on Assets (%)	0.3%	0.3%	
Return on Assets (70)	0.570	0.570	IV/A
Return on Equity (%)	13.4%	7.7%	N/A
Debt-to-Equity (Times)	11.3	10.1	N/A
Current Ratio (Times)	1.1	1.1	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)	2.6	2.6	N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Support	FY 2012-13	FY 2013-14	
Loons	1-1-2012-15	T-1-2015-14	37/4
Loans Domestic Loans			N/A
			N/A
Foreign Loans			N/A
Guarantees Subsidies	10,000.0	20,000,0	N/A N/A
Grants	10,000.0	30,000.0	N/A N/A
Grants			IN/A

FY 2012-13 FY 2013-14

A. COMPANY INFORMATION		
Sector	Trading	
Sub-Sector	Trading	
Entity Type	PSC - Commercial	
Year of Incorporation	1967	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Commerce & Textile Industry	
Nature of Business	Commodity Trading	
Group Structure	Independent Company	

Ownership Structure				
Status	Private Limited Company			
GoP Shareholding	100.00%			
Major Shareholdings				
Others	0.00%			

Board of Directors	
Mr. Rizwan Ahmed	Chairman
Mr. Waqar Ahmed Shah (JS (Imp/Exp), M/o Commerce)	Director
Mr. Zahoor Ahmed (JS CF-I, M/o Finance)	Director
Dr. Shakeel Ahmed Khan (Food Commissioner, M/o Food Security and Research)	Director
Mr. Adnan Afridi	Director
Mr. Khaliq ur Rehman	Director
Mr. Irfan Qaiser Shaikh	Director
Mr. Qazafi Rind	Company Secretary

N/A

N/A

TCP

Utility Stores Corporation of Pakistan (Private) Limited

Outstanding Guarantees

USC

rading rading SC - Commercial 971 rivate Limited Company I/o Industries and Production
SC - Commercial 971 rivate Limited Company
971 rivate Limited Company
rivate Limited Company
I/o Industries and Production
etail Chain Stores/Supply Chain ompany
dependent Company

Ownership Structure				
Status	Private Limited Company			
GoP Shareholding	100.00%			
Major Shareholdings				
Others	0.00%			

Board of Directors	
Mr. Jamal Mustafa Siddiqui	Chairman
Mr. Khawaja Tariq Nazir	Director
Mr. Mukhtar Ahmed	Managing Director
Mr. Malik Zahoor Ahmed (DG/Chief Executive, M/o National Food Security & Research)	Director
Mr. Khizar Hayat Khan (Additional Secretary, M/o Industries & Production)	Director
Mr. Zahoor Ahmad (JS, M/o Finance)	Director

B. KEY FINANCIAL STATISTICS					
	Year End Audited				
DAY ANGE GIVEE	TX7 2012 12		KS. IVIIIIIOII		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	45,984	53,499	16%		
Non-Current Assets	7,555	7,502	-1%		
Cash and Bank Balance	5,791	4,261	-26%		
Fixed Asset	7,552	7,498	-1%		
Total Assets	53,539	61,001	14%		
Current Liabilities	37,457	45,103	20%		
Non-Current Liabilities	1,556	1,495	-4%		
Long Term Debt	500	500	0%		
Total Liabilities	39,013	46,598	19%		
Equity Revaluation Surplus	14,526 7,053	14,403	-1% 0%		
Revaluation Surplus	7,053	7,047			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	94,037	87,349	-7%		
Cost of Sales	87,771	81,556	-7%		
Gross Profit/(Loss)	6,266	5,793	-8%		
Operating Expenses	6,189	6,290	2%		
Operating Profit/(Loss) (PBIT)	77	-497	-743%		
Net Profit/ (Loss)	1,400	(202)	-114%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	8,527	8,396	-2%		
Capital Employed	16,082	15,899	-1%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	16,294	13,937	N/A		
Gross Profit Margin (%)	6.7%	6.6%	N/A		
Net Profit Margin (%)	1.5%	-0.2%	N/A		
Return on Assets (%)	0.1%	-0.8%	N/A		
Return on Equity (%)	9.6%	-1.4%	N/A		
Debt-to-Equity (Times)	2.7	3.2	N/A		
Current Ratio (Times)	1.2	1.2	N/A		
Asset Turnover (Times)	1.8	1.4	N/A		
Fixed Asset Turnover (Times)	12.5	11.7	N/A		
Interest Cover (Times)	1.5	(9.5)	N/A		
CaD Commant		, ,			
GoP Support	EV 2012 12	EV 2012 14			
T	FY 2012-13	FY 2013-14	27/		
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees	C 000 0	C 000 0	N/A		
Subsidies	6,000.0	6,000.0	N/A		
Grants	EV 2012-12	EV 2012-14	N/A		
Outstanding Loons	FY 2012-13	FY 2013-14	NT/A		
Outstanding Loans			N/A		

Pakistan Agricultural Storage & Services Corporation Limited

PASSCO

A. COMPANY INFORMATION				
Sector	Trading			
Sub-Sector	Trading			
Entity Type	PSC - Commercial			
Year of Incorporation	1973			
Incorporation Structure	Unlisted Public Limited Company			
Administrative Ministry	M/o National Food Security & Research			
Nature of Business	Procurement, disposal and maintaining strategic reserves of wheat and other commodities on behalf of GoP			
Group Structure	Independent Company			
Ownership Structure				

Ownership Structure				
Status	Unlisted Public Limited Company			
GoP Shareholding	25.00%			
Major	NBP: 18.33%			
Shareholdings	ZTBL: 8.33%			
Others	48.34%			

Board of Directors	
Mr. Seerat Asghar Jaura (Secretary M/o NFS&R)	Chairman (Secretary, NFS&R)
Mr. Kamran Rasool	Director
Ministry of Finance (Nomination awaited)	Director
Mr. Khurram Saeed Naik	Director
Mr. Mubashar Maqbool	Director
Mr. Naweed Sharif	Director
Mr. Muhammad Khalid Zia	Director
Allied Bank Limited (Nomination awaited)	Director
Mr. Tariq Masud Capt. (Retd.)	MD

B. KEY FINANCIAL STATISTICS				
Year End 31-M				
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million	
Current Assets	79,723	81,410	29	
Non-Current Assets	893	913	29	
Cash and Bank Balance	273	655	1409	
Fixed Asset	232	246	69	
Total Assets	80,616	82,323	29	
Current Liabilities	84,107	79,426	-69	
Non-Current Liabilities	322	406	269	
Long Term Debt	0	0		
Total Liabilities	84,429	79,832	-59	
Equity	(3,813)	2,490	-1659	
Revaluation Surplus	0	0		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%	
Revenue/ Net Sales	35,232	40,245	149	
Cost of Sales	34,942	41,718	199	
Gross Profit/(Loss)	290	-1,473	-6089	
Operating Expenses	2,999	2,945	-29	
Operating Profit/(Loss) (PBIT)	4,005	4,528	139	
Net Profit/ (Loss)	421	6,304	13969	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%	
Working Capital	(4,384)	1,984	-1459	
Capital Employed	(3,491)	2,897	-1439	
Dividend declared	(3,491)	2,691	-163 / N/.	
Dividend paid to GoP	1 247	1 220	N/.	
Total Employees	1,347	1,229	N/.	
Gross Profit Margin (%)	0.8%	-3.7%	N/	
Net Profit Margin (%)	1.2%	15.7%	N/	
Return on Assets (%)	5.0%	5.5%	N/.	
Return on Equity (%)	-11.0%	253.1%	N/	
Debt-to-Equity (Times)	(22.1)	32.1	N/	
Current Ratio (Times)	0.9	1.0	N/.	
Asset Turnover (Times)	0.4	0.5	N/	
Asset Turnover (Times) Fixed Asset Turnover (Times)		0.5 163.4		
Asset Turnover (Times) Fixed Asset Turnover (Times)	0.4		N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.4 152.1	163.4	N/	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	0.4 152.1	163.4	N/	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	0.4 152.1 0.3	163.4 0.4	N/ N/	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	0.4 152.1 0.3	163.4 0.4	N/. N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	0.4 152.1 0.3	163.4 0.4	N/. N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	0.4 152.1 0.3	163.4 0.4	N/. N/. N/. N/. N/. N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	0.4 152.1 0.3	163.4 0.4	N/. N/. N/. N/. N/. N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	0.4 152.1 0.3 FY 2012-13	163.4 0.4 FY 2013-14	N/. N/. N/. N/. N/. N/. N/.	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	0.4 152.1 0.3 FY 2012-13	163.4 0.4 FY 2013-14	N/ N/ N/ N/ N/	
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	0.4 152.1 0.3 FY 2012-13	163.4 0.4 FY 2013-14	N/A	

5. Performance Overview: Services Sector

Table 11: Services Sector: Per	Unit	FY 2012-13	FY 2013-14	Variance
No. of SOEs	no.	21	21	v ar rarree
Listed SOEs	no.			
Dividend Declared	Rs. mn	0	502	25.20/
Dividend paid to GoP	Rs. mn	402	503	25.3%
<u> </u>		402	501	24.6%
Total Employees	no.	48,853	48,597	
		NCIALS		
Current Assets	Rs. mn	255,462	267,685	4.8%
Non-Current Assets	Rs. mn	17,800	17,818	0.1%
Total Assets	Rs. mn	267,180	285,682	6.9%
Current Liabilities	Rs. mn	29,746	33,833	13.7%
Non-Current Liabilities	Rs. mn	220,334	233,454	6.0%
Total Liabilities	Rs. mn	244,771	261,628	6.9%
Capital Employed	Rs. mn	237,434	251,849	6.1%
Working Capital	Rs. mn	225,716	233,851	3.6%
Net Revenue/Turnover	Rs. mn	43,277	43,753	1.1%
Gross Profit / (Loss)	Rs. mn	10,197	8,876	-13.0%
Operating Profit/(Loss)	Rs. mn	(3,181)	(4,380)	37.7%
Net Profit / (Loss)	Rs. mn	(2,900)	(3,752)	29.4%
		() /	(-) - /	
Net Profit/(Loss) Margin	%	-6.7%	-8.6%	
Return on Assets	%	-1.2%	-1.5%	
	GoP	Support	1.2 /0	
Total Loans	Rs. mn	205	162	
CDL		205	162	
Foreign Loan		0	0	
Total Guarantees	Rs. mn	0	0	
Subsidies	Rs. mn	0	0	
Grants	Rs. mn			
Grants	1/2• 11111	0	0	

Break-up of current and non-current assets is not available for some SOEs, due to which there can be a difference between total assets and sum of Current and non-current assets.

Sr. No.*	SOE Name	Structure
90.	Pakistan Broadcasting Corporation	PSC-Commercial
91.	Overseas Employment Corporation (Private) Limited	PSC-Commercial
92.	Pakistan Environmental Planning & Architectural Consultants (Private) Limited	PSC-Commercial
93.	National Telecommunication Corporation	PSC-Commercial
94.	National Engineering Services Pakistan (Private) Limited	PSC-Commercial
95.	- NESPAK and Partners LLC, Muscat, Oman	PSC-Commercial
96.	- Mohammad Hisham Aitah-NESPAK, Riyadh, Saudi Arabia	PSC-Commercial
97.	- NESPAK Limited - Doha, Qatar	PSC-Commercial
98.	Pakistan Security Printing Corporation (Private) Limited	PSC-Commercial
99.	Printing Corporation of Pakistan (Private) Limited	PSC-Commercial
100.	Pakistan Television Corporation Limited	PSC-Commercial
101.	- Shalimar Recording & Broadcasting Corporation	PSC-Commercial
102.	National Construction Limited	PSC-Commercial
103.	Pakistan Revenue Automation (Private) Limited	PSC-Commercial
104.	Pakistan Post Office	Federal Authority
105.	Pakistan Tourism Development Corporation	PSC-Commercial
106.	- Pakistan Tours (Private) Limited	PSC-Commercial
107.	- PTDC-Associated Hotels of Pakistan Limited	PSC-Commercial
108.	- PTDC Motels North (Private) Limited	PSC-Commercial
109.	- PTDC Motels South (Private) Limited	PSC-Commercial
110.	PHA Foundation	PSC-Non Commercial

^{*} It refers to sequencing of Entities in this section of the report.

DG ISPR

Vacant

Vacant

Vacant

Vacant

Pakistan Broadcasting Corporation

Outstanding Loans

Outstanding Guarantees

PBC

70		1 akistan	Divaucas	
A. COM	IPANY II	NFORMATION		
Sector	Services			
Sub-Sector	Services			
Entity Type	PSC - Co	ommercial	BALAN	
Year of Incorporation	1973	1973		
Incorporation Structure	e Unlisted	Unlisted Public Limited Company		
Administrative Ministr	-	M/o Information , Broadcasting & National Heritage		
Nature of Business	reception territoria	Provides broadcasting services for general reception in all parts of Pakistan and the territorial waters thereof and onboard, ships and aircrafts and to other countries also.		
Group Structure		Independent Company established under PBC Act, 1973		
			INCOM	
Ownership Structure			Revenue Cost of S	
Status	Unlisted Pu	Unlisted Public Limited Company		
GoP Shareholding	100.00%		Operatin	
Major Shareholdings	Operating Net Profit			
Sharenordings	OTHE			
			Working	
Others	0.00%		Capital E	
Doord of Direct	OMG		Dividend	
Board of Directors Secretary, M/o I&B		Chairman	Dividend	
Additional Foreign Secreta	nrv	Director	Total Em	
Additional Foreign Secretary Additional Secretary Finance		Director	Gross Pro	
Additional Secretary Finance Additional Secretary Interior		Director	Net Profi	
DG PBC		Director	Return o	
MD PTV		Director	Return or	
			Debt-to	

B. KEY FINANCIAL STATISTICS						
		Year F	2nd 30-Jun			
		Aud	Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	771	949	23%			
Non-Current Assets	1,412	1,502	6%			
Cash and Bank Balance	406	596	47%			
Fixed Asset	1,411	1,500	6%			
Total Assets	2,183	2,451	12%			
Current Liabilities	1,016	867	-15%			
Non-Current Liabilities	0					
Long Term Debt						
-						
Total Liabilities	1,016	867	-15%			
Equity	1,167	1,584	36%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	3,594	3,826	6%			
Cost of Sales	0	0				
Gross Profit/(Loss)	3,594	3,826	6%			
Operating Expenses	3,686	3,545	-4%			
Operating Profit/(Loss) (PBIT)	(92)	281	-407%			
Net Profit/ (Loss)	(81)	261	-423%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	(245)	82	-133%			
Working Capital Capital Employed	(245) 1,167	82 1,584				
• .	` ′		-133%			
Capital Employed	` ′		-133% 36% N/A			
Capital Employed Dividend declared	` ′		-133% 36% N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP	1,167	1,584	-133% 36% N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees	1,167 3,008	1,584 2,893	-133% 36% N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	1,167 3,008 100.0%	1,584 2,893 100.0%	-133% 36% N/A N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	3,008 100.0% -2.2%	2,893 100.0% 6.8%	-133% 36% N/A N/A N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	3,008 100.0% -2.2% -4.2%	2,893 100.0% 6.8% 11.5%	-133% 36% N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	3,008 100.0% -2.2% -4.2% -6.9%	2,893 100.0% 6.8% 11.5% 16.5%	-133% 36% N/A N/A N/A N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9	2,893 100.0% 6.8% 11.5% 0.5	-133% 36% N/A N/A N/A N/A N/A N/A N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9	2,893 100.0% 6.8% 11.5% 0.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A			
Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	1,167 3,008 100.0% -2.2% -4.2% -6.9% 0.9 0.8 1.6 2.5	2,893 100.0% 6.8% 11.5% 16.5% 0.5 1.1 1.6 2.5	-133% 36% N/A N/A N/A N/A N/A N/A			

Director

Director

Director

Director

Director

N/A

N/A

FY 2013-14 2,633.9

2,471.7

Grants

Outstanding Loans
Outstanding Guarantees

Overseas Employment Corporation (Private) Limited

B. KEY FINANCIAL STATISTICS			
		Year E	
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	84	81	-4%
Non-Current Assets	26	38	45%
Cash and Bank Balance	52	32	-38%
Fixed Asset	6	5	-12%
Total Assets	110	119	8%
Current Liabilities	74	67	-10%
Non-Current Liabilities	52	52	1%
Long Term Debt			
Total Liabilities	126	119	-5%
Equity	(15)	1	-103%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	103	107	4%
Cost of Sales		0	
Gross Profit/(Loss)		107	
Operating Expenses	93	94	1%
Operating Profit/(Loss) (PBIT)	10	13	33%
Net Profit/ (Loss)	15	15	6%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	10	14	45%
Capital Employed	36	52	45%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	109	108	N/A
	0.004	400.004	27/1
Gross Profit Margin (%)	0.0%	100.0%	N/A
Net Profit Margin (%)	14.1%	14.4%	N/A
Return on Assets (%)	9.0%	11.1%	N/A
Return on Equity (%)	-97.2%	3081.4%	N/A
Debt-to-Equity (Times)	(8.4)	237.8	N/A
Current Ratio (Times)	1.1	1.2	N/A
Asset Turnover (Times)	0.9	0.9	N/A
Fixed Asset Turnover (Times)	17.4	20.5	N/A
Interest Cover (Times)	59.4	52.2	N/A
	5,11	52.2	1011
GoP Support	EV 2012-12	EV 2012-14	
Loans	FY 2012-13	FY 2013-14	N/A
Domestic Loans			N/A N/A
Foreign Loans			N/A N/A
C			N/A N/A
Guarantees Subsidies			
Subsidies			N/A

FY 2012-13 FY 2013-14

A. COMPANY INFORMATION		
Sector	Services	
Sub-Sector	Services	
Entity Type	PSC - Commercial	
Year of Incorporation	1976	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Overseas Pakistanis and Human Resource Development	
Nature of Business	To promote employment for Pakistanis in Foreign countries through recruitment of manpower and to run business of travel agency	
Group Structure	Independent Company	

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%

uman Resources Development 5 - M/o Overseas Pakistanis & Human esources Development ID - Overseas employment Corporation ID, Overseas Pakistanis Foundation ID - Overseas Pakistanis Foundation ID - Overseas Pakistanis Foundation ID - Overseas ID - IV -	Human Resources Development IS - M/o Overseas Pakistanis & Human Resources Development MD - Overseas employment Corporation MD, Overseas Pakistanis Foundation Director DG, Bureau of Emigration & Overseas Pakistanis DG (ECO&IT), M/o Foreign Affairs, Ibd Director Executive Director Finance, Overseas Employment Corporation Director Director Director Director	Federal Minister - M/o Overseas Pakistanis & Human Resources Development	Chairman
esources Development ID - Overseas employment Corporation ID, Overseas Pakistanis Foundation ID, Overseas Pakistanis Foundation ID, Overseas Pakistanis Foundation ID, Overseas Pakistanis Foundation ID Director	Resources Development MD - Overseas employment Corporation MD, Overseas Pakistanis Foundation Director DG, Bureau of Emigration & Overseas Pakistanis DG (ECO&IT), M/o Foreign Affairs, Ibd Director Executive Director Finance, Overseas Employment Corporation	Secretary - M/o Overseas Pakistanis & Human Resources Development	Vice Chairman
ID, Overseas Pakistanis Foundation Director G, Bureau of Emigration & Overseas Director akistanis G (ECO&IT), M/o Foreign Affairs, Ibd Director xecutive Director Finance, Overseas mployment Corporation	MD, Overseas Pakistanis Foundation Director OG, Bureau of Emigration & Overseas Pakistanis DG (ECO&IT), M/o Foreign Affairs, Ibd Director Executive Director Finance, Overseas Employment Corporation	JS - M/o Overseas Pakistanis & Human Resources Development	Director
G, Bureau of Emigration & Overseas akistanis G (ECO&IT), M/o Foreign Affairs, Ibd Director executive Director Finance, Overseas mployment Corporation	DG, Bureau of Emigration & Overseas Pakistanis DG (ECO&IT), M/o Foreign Affairs, Ibd Director Executive Director Finance, Overseas Employment Corporation Director	MD - Overseas employment Corporation	CEO
akistanis G (ECO&IT), M/o Foreign Affairs, Ibd Director xecutive Director Finance, Overseas Director mployment Corporation	Pakistanis DG (ECO&IT), M/o Foreign Affairs, Ibd Director Executive Director Finance, Overseas Employment Corporation Director	MD, Overseas Pakistanis Foundation	Director
xecutive Director Finance, Overseas Director mployment Corporation	Executive Director Finance, Overseas Director Employment Corporation	DG, Bureau of Emigration & Overseas Pakistanis	Director
mployment Corporation	Employment Corporation	DG (ECO&IT), M/o Foreign Affairs, Ibd	Director
hairman, IESCO Director	Chairman, IESCO Director	Executive Director Finance, Overseas Employment Corporation	Director
		Chairman, IESCO	Director
		Employment Corporation	Director

N/A

N/A

N/A

OECL

Pakistan Environmental Planning & Architectural Consultants (Private) Limited

PEPAC	

A. COMPANY INFORMATION	
Sector	Services
Sub-Sector	Services
Entity Type	PSC - Commercial
Year of Incorporation	1974
Incorporation Structure	Private Limited Company
Administrative Ministry	Climate Change Division
Nature of Business	Providing Architectural, Environmental planning, feasibility studies and Engineering services
Group Structure	Independent Company
Ownership Structure	

Ownership Stru	Ownership Structure	
Status	Private Limited Company	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Secretary, M/o Climate Change	Chairman
Additional Secretary (P&D), Planning Commission, Ibd	Director
Additional Secretary (CF), M/o of Fiance, Ibd	Director
Member Enviornment, CDA	Director
Chairman (P&D), Govt. of Punjab, Lahore	Director
Additional Chief Secretary (P&D), Govt. of Sindh, Karachi	Director
Additional Chief Secretary (P&D), Govt. of KPK, Peshawar	Director
Additional Chief Secretary (P&D), Govt. of Balochistan, Quetta	Director
Engr. Abdul Majid, Ex-VP, NESPAK	Director
Representative of PCATP	Director
Engr. Niaz Ahmed, VP/Regional Chief Executive, Business Development Peshawar	Director
MD PEPAC	Director
Mr. Asif Shuja Khan, DG Pak EPA, M/o Climate Change, Ibd	Director
DG. Lahore Development Authority	Director
District Coordination Officer, City District Govt. Karachi	Director
Dr. Tahir Masood, Chief Executive, Barkeley Associates, Lahore	Director

B. KEY FINANCIAL STATISTICS			
		Year E	
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	77	109	41%
Non-Current Assets	8	7	-16%
Cash and Bank Balance	3	0	-84%
Fixed Asset	8	6	-16%
Total Assets	85	116	36%
Current Liabilities	41	60	46%
Non-Current Liabilities	0	0	
Long Term Debt	0	0	4.504
Total Liabilities	41	60	46%
Equity Revaluation Surplus	0	56	26%
_			VADIANCE (0/)
INCOME STATEMENT Revenue/ Net Sales	FY 2012-13	FY 2013-14	VARIANCE (%)
Cost of Sales	43	37	-3% -13%
Gross Profit/(Loss)	26	30	-13% 14%
Operating Expenses	13	15	18%
Operating Profit/(Loss) (PBIT)	13	15	11%
Net Profit/ (Loss)	9	12	22%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	36	49	35%
Capital Employed	44	56	26%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	60	82	
Gross Profit Margin (%)	37.7%	44.4%	N/A
	10.50	45.00	27/4
Net Profit Margin (%)	13.7%	17.3%	N/A
Return on Assets (%)	15.6% 21.3%	12.7% 20.7%	N/A N/A
Return on Equity (%) Debt-to-Equity (Times)	0.9	1.1	N/A N/A
Debt-to-Equity (Times)	0.9	1.1	IV/A
Current Ratio (Times)	1.9	1.8	N/A
Asset Turnover (Times)	0.8	0.6	N/A
Fixed Asset Turnover (Times)	8.9	10.3	N/A
Interest Cover (Times)	315.9	408.2	N/A
GoP Support			
FF	EV 2012 12	EX 2012 14	
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

National Telecommunication Corporation

TA:		'n	\sim
	ш	L	L,

A. COMPA	ANY INFORMATION
Sector	Services
Sub-Sector	Services
Entity Type	PSC - Commercial
Year of Incorporation	1996
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Information Technology & Telecommunication
Nature of Business	IT and Telecommunication Services to Government
Group Structure	Independent Company established under Pakistan Telecommunication Reorganization Act, 1996

Ownership Stru	Ownership Structure	
Status	Unlisted Public Limited Company	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors

Chairman	
Director	
Director	
	Director

ommunication Corpora	111011		NIC
B. KEY FINANCIAL STATISTICS			
		Year E	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	6,825	7,184	5%
Non-Current Assets	5,012	4,821	-4%
Cash and Bank Balance	1,645	568	-65%
Fixed Asset	4,605	4,432	-4%
Total Assets	11,837	12,005	1%
Current Liabilities	1,621	1,735	7%
Non-Current Liabilities	955	908	-5%
Long Term Debt			
Total Liabilities	2,576	2,643	3%
Equity	9,261	9,361	1%
Revaluation Surplus	1,884	1,884	0%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	2,313	2,334	1%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	2,909	2,864	-2%
Operating Profit/(Loss) (PBIT)	(596)	-530	-11%
Net Profit/ (Loss)	(218)	89	-141%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	5,204	5,449	5%
Capital Employed	10,216	10,270	1%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	2,716	2,609	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-9.4%	3.8%	N/A
Return on Assets (%)	-5.0%		
Return on Equity (%)	-2.4%	0.9%	
Debt-to-Equity (Times)	0.3	0.3	N/A
Current Ratio (Times)	4.2	4.1	N/A
Asset Turnover (Times) Fixed Asset Turnover (Times)	0.2	0.2	N/A N/A
Interest Cover (Times)	(79.1)		N/A
	(79.1)	(79.4)	IV/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants	EV 2012-12	EV 2012-14	N/A
Outstanding Loans	FY 2012-13	FY 2013-14	N/A
Outstanding Loans Outstanding Guarantees			N/A N/A
Outstanding Quarantees			IN/A

National Engineering Services Pakistan (Private) Limited

NESPAK

A. COMPA	ANY INFORMATION
Sector	Services
Sub-Sector	Services
Entity Type	PSC - Commercial
Year of Incorporation	1973
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Water & Power
Nature of Business	Engaged in providing engineering consultancy services in Pakistan and abroad
Group Structure	Holding Company with 3 Subsidiaries: (i) NESPAK & Partners, LLC. Oman (65%); (ii) Aitah-NESPAK, Riyadh.Saudi Arabia (49%); (iii) NESPAK Limited, Doha. Qatar (49%)

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Muhammad Younus Dagha (Secretary M/o Water & Power)	Chairman
Mr. Amjad Ali Khan	MD/President
Mr. Amjad Hussain B. Siyal (Special Secretary, M/o Forein Affairs)	Director
Mr. Shahid Ashraf Tarrar (Chairman NHA)	Director
Mr. Muhammad Irfan Elahi (Chairman, P&D Board/Additional Chief Secretary (Dev) GoPb)	Director
Mr. Muhammad Waseem (Additional Chief Secretary (Dev), Govt. of the Sindh)	Director
Dr. Hammad Uwais Agha (Additional Chief Secretary (Dev), Govt. of KPK)	Director
Mr. Naseeb Ullah Bazai (Additional Chief Secretary (Dev), Govt. of the Balochistan)	Director
Syeda Azra Mujtaba (Additional Secretary (CF), M/o Finance)	Director
Mr. Hasan Nasir Jamy (Additional Secretary (Water), M/o Water & Power)	Director
Mr. Muhammad Ayub Sheikh (MD Husnain Coptex Ltd, DHA, Lahore)	Director
Prof. Dr. Abdul Sattar Shakir	Director
Mr. Haseeb Khan	Director

Current Assets 7,214 8,629	30-Jun
BALANCE SHEET FY 2012-13 FY 2013-14 VARIANCE SHEET Current Assets 7,214 8,629	Re Million
Current Assets 7,214 8,629	ANCE (%)
17. 1	20%
Non-Current Assets 1,537 1,557	1%
Cash and Bank Balance 1,271 1,737	37%
Fixed Asset 1,124 1,057	-6%
Total Assets 8,751 10,186	16%
Current Liabilities 1,064 1,269	19%
Non-Current Liabilities 617 626	2%
Long Term Debt	
Total Liabilities 1,681 1,895	13%
Equity 7,071 8,291	17%
Revaluation Surplus	
INCOME STATEMENT FY 2012-13 FY 2013-14 VARI	ANCE (%)
Revenue/ Net Sales 6,023 6,254	4%
Cost of Sales 0	
Gross Profit/(Loss) 6,023 6,254	4%
Operating Expenses 5,023 4,932	-2%
Operating Profit/(Loss) (PBIT) 1,000 1,322	32%
Net Profit/ (Loss) 997 1,170	17%
OTHER INDICATORS FY 2012-13 FY 2013-14 VARI	ANCE (%)
Working Capital 6,150 7,360	20%
Capital Employed 7,687 8,917	16%
Dividend declared 1.5 3.0	N/A
Dividend paid to GoP 1.2	N/A
Total Employees 2,798 2,698	N/A
Gross Profit Margin (%) 100.0% 100.0%	N/A
Gross Profit Margin (%) 100.0% 100.0% Net Profit Margin (%) 16.6% 18.7%	N/A N/A
Net Fiorit Margin (%) 10.0% 18.7%	1N/ A
Return on Assets (%) 11.4% 13.0%	N/A
Return on Equity (%) 14.1%	N/A
Debt-to-Equity (Times) 0.2 0.2	N/A
Current Ratio (Times) 6.8 6.8	N/A
Asset Turnover (Times) 0.7 0.6	N/A
Fixed Asset Turnover (Times) 5.4 5.9	N/A
Interest Cover (Times) 227.1 325.1	N/A
GoP Support	
FY 2012-13 FY 2013-14	
Loans	N/A
Domestic Loans	N/A
Foreign Loans	N/A
Guarantees	N/A
Subsidies	N/A
Grants	N/A
FY 2012-13 FY 2013-14	
Outstanding Loans	N/A
Outstanding Guarantees	N/A

NESPAK and Partners LLC, Muscat, Oman

NESPAK-Oman

A. COMPANY INFORMATION		
Sector	Services	
Sub-Sector	Services	
Entity Type	PSC - Commercial	
Year of Incorporation	1998	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Engaged in providing engineering consultancy services	
Group Structure	Subsidiary of NESPAK	
Ownership Struct	ture	
_	Inliated Dublic Limited Company	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	NESPAK: 65%	
Major		
Shareholdings		
Others	35.00%	

Director

Board of DirectorsMr. Mahmood A. Malik

Mr. Salim A. Almahronky	Director	
Mr. Hassan Mahmood	Director	

			Oman
B. KEY F	INANCIAL	STATISTICS	3
		Year I	
	Audite		
DATANCE CHEET	EW 2012 12		KS. MIIIIOII
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	891	852	-4%
Non-Current Assets	117 242	109	-6%
Cash and Bank Balance Fixed Asset	4	118	-51% -48%
Total Assets	1,008	961	-48% -5%
Current Liabilities	691	712	3%
Non-Current Liabilities	39	41	6%
Long Term Debt	0	0	070
Total Liabilities	730	753	3%
Equity	278	208	-25%
Revaluation Surplus	0	0	2370
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	647	504	-22%
Cost of Sales	598	567	-5%
Gross Profit/(Loss)	49	-63	-229%
Operating Expenses	9	6	-29%
Operating Profit/(Loss) (PBIT) Net Profit/ (Loss)	40 38	-69 (67)	-275% -278%
,			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	200	140	-30%
Capital Employed	317	249	-21%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	53	45	N/A
Gross Profit Margin (%)	7.5%	-12.4%	N/A
Net Profit Margin (%)	5.8%	-13.3%	N/A
Return on Assets (%)	3.9%	-7.2%	N/A
Return on Equity (%)	13.6%	-32.2%	
Debt-to-Equity (Times)	2.6	3.6	N/A
Current Ratio (Times)	1.3	1.2	N/A
Asset Turnover (Times)	0.6	0.5	N/A
Fixed Asset Turnover (Times)	146.9	222.3	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pagel 134

Outstanding Guarantees

96 nad Hisham Aitah-NESPAK, Riyadh, Saudi Arabia

NESPAK-

A. COM	PANY INFORMATION
Sector	Services
Sub-Sector	Services
Entity Type	PSC - Commercial
Year of Incorporation	1998
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministry	M/o Water & Power
Nature of Business	Engaged in providing engineering consultancy services
Group Structure	Subsidiary of NESPAK
Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	NESPAK: 49%
Major Shareholdings	

Mr. M Hisham Al Aitah	Chairman	

Director

51.00%

Others

Mr. Tanvir Masud

Board of Directors

			SA
B. KEY F	INANCIAL	STATISTICS	5
		Year E	2nd 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	552	519	-6%
Non-Current Assets	24	15	-36%
Cash and Bank Balance	149	151	1%
Fixed Asset	24	15	-36%
Total Assets	576	534	-7%
Current Liabilities	51	54	6%
Non-Current Liabilities	119	59	-50%
Long Term Debt	0	0	
Total Liabilities	170	113	-33%
Equity	406	421	4%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	651	517	-20%
Cost of Sales	478	442	-8%
Gross Profit/(Loss)	172	75	-56%
Operating Expenses	19	16	-18%
Operating Profit/(Loss) (PBIT)	153	60	-61%
Net Profit/ (Loss)	163	88	-46%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	501	465	-7%
Capital Employed	525	480	-9%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	93	90	N/A
Gross Profit Margin (%)	26.5%	14.6%	N/A
Net Profit Margin (%)	25.0%	17.0%	N/A
Return on Assets (%)	26.6%	11.2%	N/A
Return on Equity (%)	40.1%	20.9%	N/A
Debt-to-Equity (Times)	0.4	0.3	N/A
Current Ratio (Times)	10.9	9.7	N/A
Asset Turnover (Times)	1.1	1.0	N/A
Fixed Asset Turnover (Times)	27.0	33.8	N/A
Interest Cover (Times)	211.3	64.9	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A

Pagel 135

Others

NESPAK Limited - Doha, Qatar

NESPAK-Qatar

A. COM	PANY INFORMATION	
Sector	Services	
Sub-Sector	Services	
Entity Type	PSC - Commercial	
Year of Incorporation	2009	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Water & Power	
Nature of Business	Engaged in providing engineering consultancy services	
Group Structure	Subsidiary of NESPAK	
Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	NESPAK: 49%	
Major Shareholdings		

Mr. Khalid Iqbal Khan	Director	
Mr. Abdulla Zayed M.A.Al Kayarin	Chairman	

51.00%

			Qatar
B. KEY F	INANCIAL	STATISTICS	S
		Year F	
			1211
DALANCE CHEET	EV 2012 12		KS. IVIIIIIOII
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	203	142	-30%
Non-Current Assets	13	12	-9%
Cash and Bank Balance	5	4	-25%
Fixed Asset	13	12	-9%
Total Assets	216	154	-29%
Current Liabilities Non-Current Liabilities	1 21	1 20	55% -5%
	0	0	-5%
Long Term Debt			20/
Total Liabilities	22	21	-3%
Equity Bayahatian Sumba	194	133	-32%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	264	307	16%
Cost of Sales	140	274	96%
Gross Profit/(Loss)	124	33	-73%
Operating Expenses	113	114	1%
Operating Profit/(Loss) (PBIT)	12	-80	-795%
Net Profit/ (Loss)	6	(82)	-1439%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	202	141	-30%
Capital Employed	215	153	-29%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	44	42	N/A
Gross Profit Margin (%)	47.1%	10.7%	N/A
Net Profit Margin (%)	2.3%	-26.8%	N/A
Return on Assets (%)	5.4%	-52.2%	N/A
Return on Equity (%)	3.2%	-62.0%	N/A
Debt-to-Equity (Times)	0.1	0.2	N/A
Current Ratio (Times)	314.8	142.5	N/A
Asset Turnover (Times)	1.2	2.0	N/A
Fixed Asset Turnover (Times)	20.4	26.0	N/A
Interest Cover (Times)	2.3	(44.4)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pakistan Security Printing Corporation (Private) Limited

PSPC

A. COMPANY INFORMATION		
Sector	Services	
Sub-Sector	Services	
Entity Type	PSC - Commercial	
Year of Incorporation	1949	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Finance	
Nature of Business	Printing of bank note and other security documents	
Group Structure	Independent Company	

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Chairman & MD
Director
Director
Director

D IZEVI	STATA NICHAT		4
B. KEY FINANCIAL STATISTICS			
		Year E	
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	7,755	9,330	20%
Non-Current Assets	4,001	4,083	2%
Cash and Bank Balance	2,970	2,448	-18%
Fixed Asset	2,381	1,773	-26%
Total Assets	11,755	13,413	14%
Current Liabilities	1,474	1,581	7%
Non-Current Liabilities	1,487	2,323	56%
Long Term Debt	0		
Total Liabilities	2,961	3,904	32%
Equity	8,795	9,509	8%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	9,065	8,943	-1%
Cost of Sales	6,345	6,908	9%
Gross Profit/(Loss)	2,720	2,035	-25%
Operating Expenses	629	573	-9%
Operating Profit/(Loss) (PBIT)	2,092	1,462	-30%
Net Profit/ (Loss)	1,911	1,645	-14%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
OTHER INDICATORS Working Capital	FY 2012-13 6,281	FY 2013-14 7,749	VARIANCE (%) 23%
Working Capital	6,281	7,749	23%
Working Capital Capital Employed Dividend declared	6,281 10,281	7,749 11,832	23% 15%
Working Capital Capital Employed Dividend declared Dividend paid to GoP	6,281 10,281 400.0 400.0	7,749 11,832 500.0 500.0	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	6,281 10,281 400.0	7,749 11,832 500.0	23% 15% N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	6,281 10,281 400.0 400.0 1,175 30.0%	7,749 11,832 500.0 500.0 1,116 22.8%	23% 15% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	6,281 10,281 400.0 400.0 1,175	7,749 11,832 500.0 500.0 1,116	23% 15% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	6,281 10,281 400.0 400.0 1,175 30.0%	7,749 11,832 500.0 500.0 1,116 22.8%	23% 15% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1%	7,749 11,832 500.0 500.0 1,116 22.8%	23% 15% N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1%	7,749 11,832 500.0 500.0 1,116 22.8% 18.4%	23% 15% N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7%	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9%	23% 15% N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4	23% 15% N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8 3.8	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7 5.0	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8 3.8	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7 5.0	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8 3.8 509.3	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7 5.0 656.5	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8 3.8 509.3	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7 5.0 656.5	23% 15% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	6,281 10,281 400.0 400.0 1,175 30.0% 21.1% 17.8% 21.7% 0.3 5.3 0.8 3.8 509.3	7,749 11,832 500.0 500.0 1,116 22.8% 18.4% 10.9% 17.3% 0.4 5.9 0.7 5.0 656.5	23% 15% N/A

Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Printing Corporation of Pakistan (Private) Limited

PCPL

A. COMPANY INFORMATION		
Services		
Services		
PSC - Commercial		
1969		
Private Limited Company		
Cabinet Division		
Providing printing services to the GoP		
Independent Company		

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Chairman
Director

on of Pakistan (Private)	Limited		PCPL
B. KEY F	TINANCIAL	STATISTICS	S
		Year I	
			114 1
DALANCE CHEET	TT 2012 12		KS. IVIIIIIOII
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	900	1,605	78%
Non-Current Assets	29	29	-1%
Cash and Bank Balance	559	846	51%
Fixed Asset	26	28	5%
Total Assets	928	1,634	76%
Current Liabilities	1,647	2,527	53%
Non-Current Liabilities	1,263	1,221	-3%
Long Term Debt	857	857	0%
Total Liabilities	2,910	3,748	29%
Equity	(1,981)	(2,114)	7%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,080	445	-59%
Cost of Sales	419	262	-37%
Gross Profit/(Loss)	661	183	-72%
Operating Expenses	183	210	15%
Operating Profit/(Loss) (PBIT)	478	-27	-106%
Net Profit/ (Loss)	300	(133)	-144%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	(747)	(922)	23%
Capital Employed	(719)	(893)	24%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	734	630	
Gross Profit Margin (%)	61.2%	41.1%	
Net Profit Margin (%)	27.8%	-29.8%	
Return on Assets (%)	51.5%	-1.7%	
Return on Equity (%)	-15.1%	6.3%	
1 ,	151170	0.570	
Debt-to-Equity (Times)	(1.5)	(1.8)	N/A
Current Ratio (Times)	0.5	0.6	N/A
Asset Turnover (Times)	1.2	0.3	N/A
Fixed Asset Turnover (Times)	41.1	16.1	N/A
Interest Cover (Times)	3.0	(0.2)	N/A
GoP Support			
T. F.	FY 2012-13	FY 2013-14	
Loans	123.0		N/A
Domestic Loans	123.0		N/A
Foreign Loans	120.0		N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	11/11
Outstanding Loans	857.0	857.0	N/A
Outstanding Guarantees			N/A
-			

Pakistan Television Corporation Limited

PTVC

ANY INFORMATION
Services
Services
PSC - Commercial
1964
Unlisted Public Limited Company
M/o Information , Broadcasting & National Heritage
Television services
Holding Company with 1 Subsidiary: Shalimar Recording & Broadcasting Corporation (100%)

Ownership Stru	ıcture
Status	Unlisted Public Limited Company
GoP Shareholding	99.90%
Major	
Shareholdings	
Others	0.10%

Board of Directors

Dr. Nazir Saeed (Secretary M/o IB&NH)	Chairman
Mr. Mohammad Malik	MD/CEO
Syed Ibne Abbas (Additional Secretary (Admn), M/o Foreign Affiars)	Director
Dr. Shujat Ali (Additional Secretary (Budget), M/o Finance)	Director
Maj. Gen. Asim Saleem Bajwa (DG-ISPR)	Director
Mrs. Samina Pervaiz	Director
Prof. Dr. Ali Asghar Chishti (Vice Chancellor, AIOU)	Director

B. KEY FINANCIAL STATISTICS				
D. KET I		Year E		
	Aud	lited (Unconsolida		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	4,653	5,706	23%	
Non-Current Assets	3,487	3,466	-1%	
Cash and Bank Balance	235	287	22%	
Fixed Asset	1,430	1,297	-9%	
Total Assets	8,140	9,172	13%	
Current Liabilities	2,340	3,431	47%	
Non-Current Liabilities	10,415	11,442	10%	
Long Term Debt	0	0		
Total Liabilities	12,755	14,873	17%	
Equity	(4,615)	(5,701)	24%	
Revaluation Surplus	0	382		
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	8,554	8,778	3%	
Cost of Sales	6,604	6,846	4%	
Gross Profit/(Loss)	1,950	1,932	-1%	
Operating Expenses	2,369	2,606	10%	
Operating Profit/(Loss) (PBIT)	(419)	-674	61%	
Net Profit/ (Loss)	(384)	(772)	101%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	2,313	2,275	-2%	
Capital Employed	5,800	5,741	-1%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	5,736	5,483	N/A	
Gross Profit Margin (%)	22.8%	22.0%	N/A	
Net Profit Margin (%)	-4.5%	-8.8%	N/A	
Return on Assets (%)	-5.1%	-7.3%	N/A	
Return on Equity (%)	8.3%	13.5%	N/A	
Debt-to-Equity (Times)	(2.8)	(2.6)	N/A	
Current Ratio (Times)	2.0	1.7	N/A	
Current Ratio (Times)	2.0	1.7	14/11	
Asset Turnover (Times)	1.1	1.0	N/A	
Fixed Asset Turnover (Times)	6.0	6.8	N/A	
Interest Cover (Times)	(14.9)	(23.3)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	

Shalimar Recording & Broadcasting Company Limited

SRBC

A. COM	PANY INF	ORMATION	B. KEY I	FINANCIAL	STATISTICS	5
Sector	Services				Year F	End 30-Ju
Sub-Sector	Services				Aud	lited Rs. Millio
Entity Type	PSC - Comr	nercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation	1974		Current Assets	466	543	16
Incorporation Structur		olic Limited Company	Non-Current Assets	67	64	-5
meorporation structur	e Offisted I di	one Emmed Company	Cash and Bank Balance	23	8	-60
Administrative Minist	rv M/o Informa	ation, Broadcasting &	Fixed Asset	54	52	-4
	National He		Total Assets	533	607	1.
Nature of Business		ompany with an objective to	Current Liabilities	144	122	-15
	composers a	nterest of the Artists, poets,	Non-Current Liabilities	172	180	4
	composers a	nd others	Long Term Debt			
Group Structure	Subsidiary of	of PTVC	Total Liabilities	316	302	-:
			Equity	217	305	40
			Revaluation Surplus			
			INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (
Ownership Str	ucture		Revenue/ Net Sales	395	435	10
Status	Unlisted Public	Limited Company	Cost of Sales	217	209	-
			Gross Profit/(Loss)	178	226	2
GoP Shareholding	PTV: 70.95%		Operating Expenses	110	114	
Major	PRC: 10 67%		Operating Profit/(Loss) (PBIT)	68	112	6
Shareholdings	PBC: 19.67% PNCA: 2.19%		Net Profit/ (Loss)	73	88	2
~	1110111 2117 //		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (
			Working Capital	322	421	3
Others	7.19%		Capital Employed	389	485	2:
			Dividend declared			N
Board of Direct	tors		Dividend paid to GoP			Ν
Mr. Muhammad Azam		Chairman	Total Employees	390	390	N
Mr. Nasir Jamal		CEO	Gross Profit Margin (%)	45.2%	52.0%	N
Mrs. Samina Parvez		Director	Net Profit Margin (%)	18.4%	20.1%	N
Mr. Ghulam Idrees Khan		Director	Return on Assets (%)	12.8%	18.5%	N
Muhammad Malick		Director	Return on Equity (%)	33.5%	28.7%	N
Mr. Mansoor Ahmed Kha	ın	Director	Debt-to-Equity (Times)	1.5	1.0	N
Mr. Kafayat-ullah Khan		Director	Current Ratio (Times)	3.2	4.5	N
Syed Shakir Uzair		Director	Asset Turnover (Times)	0.7	0.7	N
			Fixed Asset Turnover (Times)	7.3	8.4	N
			Interest Cover (Times)	18.3	73.8	N
			GoP Support			
				FY 2012-13	FY 2013-14	
			Loans			N

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

Domestic Loans

Foreign Loans

FY 2012-13

FY 2013-14

Pagel 140

N/A

N/A

N/A

N/A

N/A

N/A

National Construction Limited NCL

Outstanding Guarantees

A. COMPANY INFORMATION			
Sector	Services		
Sub-Sector	Services		
Entity Type	PSC - Commercial		
Year of Incorporation	1977		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Housing & Works		
Nature of Business	Construction and Allied activities		
Group Structure	Independent Company		
Ownership Struct	ure		
Status II	nlisted Public Limited Company		

Ownership Stru	cture
Status	Unlisted Public Limited Company
GoP Shareholding	87.40%
Major Shareholdings	
Others	12.60%

Board of Directors	
Mr. Mohammad Younus Dagha (Secretary, M/o Housing & Works)	Chairman
Mr. Waqas Ali Mahmood (JS, M/o Housing & Works)	Director
Vacant Post (DG Pak PWD)	Director (DG Pak PWD)
Mr. Faqir Mohammad (Joint Engineering Advisor, M/o Housing & Works)	Director
Mr. Ruhail Muhammad Baloch (Finance Advisor (Works), M/o Finance)	Director
Brig ® Syed Dilbar Hasnain Naqvi	Director
Mr. Zubair Ahmed (SEVP/Group Chief, NBP)	Director
Eng. Hassan Saleem Haqqani	MD
Mr. Mattiuddin Siddiqui	Director

B. KEY F	INANCIAL	STATISTICS	5
		Year F	
			lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	1,105	997	-10%
Non-Current Assets	69	501	625%
Cash and Bank Balance	204	100	-51%
Fixed Asset	64	497	673%
Total Assets	1,174	1,498	28%
Current Liabilities	876	750	-14%
Non-Current Liabilities	24	27	9%
Long Term Debt			
Total Liabilities	900	777	-14%
Equity	274	722	164%
Revaluation Surplus	29	466	1498%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,025	615	-40%
Cost of Sales	886	502	-43%
Gross Profit/(Loss)	139	113	-19%
Operating Expenses	78	69	-11%
Operating Profit/(Loss) (PBIT)	61	44	-28%
Net Profit/ (Loss)	18	11	-39%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	229	247	8%
Capital Employed	298	748	151%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	98	90	N/A
Gross Profit Margin (%)	13.6%	18.4%	N/A
Net Profit Margin (%)	1.7%	1.8%	N/A
Return on Assets (%)	5.2%	2.9%	N/A
Return on Equity (%)	6.5%	1.5%	N/A
Debt-to-Equity (Times)	3.3	1.1	N/A
Current Ratio (Times)	1.3	1.3	N/A
Asset Turnover (Times)	0.9	0.4	N/A
Fixed Asset Turnover (Times)	15.9	1.2	N/A
Interest Cover (Times)	27.8	10.1	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Ott 1: Ct			NI/A

Pakistan Revenue Automation (Private) Limited

B. KEY F	INANCIAL	STATISTICS	S
		Year E	14-1
BALANCE SHEET	FY 2012-13		lited Rs. Million
Current Assets	233	385	659
Non-Current Assets	45	65	459
Cash and Bank Balance	108	277	1579
Fixed Asset	45	49	99
Total Assets	278	450	629
Current Liabilities	258	410	59
Non-Current Liabilities	4	3	-25
Long Term Debt			
Total Liabilities	262	413	58
Equity	16	37	128
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales	912	1,068	17
Cost of Sales	698	858	23
Gross Profit/(Loss)	214	210	-2
Operating Expenses	252	184	-27
Operating Profit/(Loss) (PBIT)	(38)	26	-168
Net Profit/ (Loss)	(39)	21	-152
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital	(25)	(25)	0
Capital Employed	20	40	99
Dividend declared			N
Dividend paid to GoP			N
Total Employees	1,647	1,446	N
Gross Profit Margin (%)	23.4%	19.6%	N
Net Profit Margin (%)	-4.3%	1.9%	N
Return on Assets (%)	-13.7%	5.8%	N
Return on Equity (%)	-243.9%	56.1%	N
Debt-to-Equity (Times)	16.2	11.2	N
Current Ratio (Times)	0.9	0.9	N
Asset Turnover (Times)	3.3	2.4	N/
Fixed Asset Turnover (Times)	20.2	21.7	N/
Interest Cover (Times)	(28.1)	25.1	N/
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N
Domestic Loans			N
Foreign Loans			N
Guarantees			N
Subsidies			N
Grants			N
	FY 2012-13	FY 2013-14	
Outstanding Loans			N
Outstanding Guarantees			N

A. COM	PA	NY INFO	ORMATION
Sector		Services	
Sub-Sector		Services	
Entity Type		PSC - Comm	ercial
Year of Incorporation		1994	
Incorporation Structure]	Private Limite	ed Company
Administrative Ministry M/o Finance			
Nature of Business			Information Technology Services for government tax gencies
Group Structure		Independent (Company
Ownership Stru	ctı	ıre	
Status		vate Limited	Company
GoP Shareholding	100	0.00%	
Major Shareholdings			
Others	0.0	100/	
	0.0	10%	
Board of Directo			
	ors	s ·	Chairman
Mr. Tariq Bajwa (Chairman	ors n FB	S R)	Chairman Director
Mr. Tariq Bajwa (Chairman Ms. Raana Ahmed (Membe	ors n FB er IT	R)	
Mr. Tariq Bajwa (Chairmar Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (M	O rs n FB er IT er Le	R) (a) (b) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	Director Director Director
Mr. Tariq Bajwa (Chairmar Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (N Mr. Khawaja Tanveer Ahm	O rs n FB er IT er Le	R) (a) (b) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	Director
Mr. Tariq Bajwa (Chairmar Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (M Mr. Khawaja Tanveer Ahm HRM) Mr. Nisar Muhammad Khai Customs)	Ors FB FF FF FF FF FF FF FF FF F	R) (r) (r) (r) (r) (r) (r) (r) (r) (r) (r	Director Director Director
Mr. Tariq Bajwa (Chairman Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (M Mr. Khawaja Tanveer Ahm HRM) Mr. Nisar Muhammad Khar Customs) Mr. Muhammad Ashraf Kha Operations)	ors In FB IN	R) (r) (r) (r) (r) (r) (r) (r) (r) (r) (r	Director Director Director Director Director Director
Board of Director Mr. Tariq Bajwa (Chairman Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (Membe Mr. Khawaja Tanveer Ahm HRM) Mr. Nisar Muhammad Khar Customs) Mr. Muhammad Ashraf Khar Operations) Mr. Shahid Hussain Asad (Imm.	ors In FB IN	R) (r) (r) (r) (r) (r) (r) (r) (r) (r) (r	Director Director Director Director Director Director Director Director
Mr. Tariq Bajwa (Chairmar Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (M Mr. Khawaja Tanveer Ahm HRM) Mr. Nisar Muhammad Khai Customs) Mr. Muhammad Ashraf Khai Operations) Mr. Shahid Hussain Asad (I	ors In FB IN	R) (r) (r) (r) (r) (r) (r) (r) (r) (r) (r	Director Director Director Director Director Director
Mr. Tariq Bajwa (Chairmar Ms. Raana Ahmed (Membe Mr. Ahmad Dildar (Membe Mr. Shahid Hussain Jatoi (M Mr. Khawaja Tanveer Ahm HRM) Mr. Nisar Muhammad Khai Customs) Mr. Muhammad Ashraf Khai Operations) Mr. Shahid Hussain Asad (I	ors In FB IN	R) (r) (r) (r) (r) (r) (r) (r) (r) (r) (r	Director Director Director Director Director Director Director Director

PRAL

PERFORMANCE REVIEW FY 2013-14						
104		Pakistan Post Office			PPO	
A. COMP	ANY INFORMATION	B. KEY I	FINANCIAL	STATISTIC	S	
Sector	Services			Year l	End 30-Jun	
Sub-Sector	Services			Aud	lited Rs. Million	
Entity Type	Federal Authority	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Year of Incorporation	1947	Current Assets	211,095	223,806	6%	
Incorporation Structure	Federal Authority	Non-Current Assets	1,418	1,023	-28%	
r	, , ,	Cash and Bank Balance	208,233	221,009	6%	
Administrative Ministry	M/o Communication	Fixed Asset	1,021	1,021	0%	
·		Total Assets	212,513	224,829	6%	
Nature of Business	Postal Services	Current Liabilities	8,168	9,182	12%	
		Non-Current Liabilities	202,831	214,217	6%	
		Long Term Debt				
Group Structure	Independent Authority	Total Liabilities	210,999	223,399	6%	
		Equity	1,514	1,430	-6%	
		Revaluation Surplus				
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Ownership Struc	ture	Revenue/ Net Sales	8,338	9,127	9%	

Ownership Structure			
Status	Federal Authority		
GoP Shareholding	100.00%		
Major			
Shareholdings			
Others	0.00%		

Board of Directors	
S. Ghulam Panjtan Rizvi	Chairman
Mr. Sabino Sikandar Jalal	Member
Mr. Fida Mohammad	Member
Mr. Mashal Khan	Member
Mr. Fazli Sattar Khan	Member
Mr. Muhammad Jan	Member
Vacant	Private Member
Vacant	Private Member
Vacant	Private Member

Revenue/ Net Sales	8,338	9,127	9%
Cost of Sales	14,011	15,251	9%
Gross Profit/(Loss)	(5,673)	-6,124	8%
Operating Expenses			
Operating Profit/(Loss) (PBIT)	(5,673)	-6,124	8%
Net Profit/ (Loss)	(5,673)	(6,124)	8%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	202,926	214,624	6%
Capital Employed	204,344	215,647	6%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	29,821	30,520	N/A
Gross Profit Margin (%)	-68.0%	-67.1%	N/A
Net Profit Margin (%)	-68.0%	-67.1%	N/A
Return on Assets (%)	-2.7%	-2.7%	N/A
Return on Equity (%)	-374.7%	-428.4%	N/A
Debt-to-Equity (Times)	139.4	156.3	N/A
Current Ratio (Times)	25.8	24.4	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)	8.2	8.9	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A

FY 2012-13

FY 2013-14

Foreign Loans

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

Pagel 143

N/A

N/A

N/A

N/A

N/A

Pakistan Tourism Development Corporation Limited

Outstanding Guarantees

PTDC

A. COMPANY INFORMATION				
Services				
Services				
PSC - Commercial				
1970				
Unlisted Public Limited Company				
Cabinet Division				
Promotion and Development of Tourism Industry				
Holding Company with 4 Subsidiaries: Pakistan Tours (Private) Limited (100%); Associated Hotels of Pakistan Limited (86.81%); PTDC Motels North (Private) Limited (100%); PTDC Motels South (Private) Limited (100%)				

Ownership Structure				
Status	Unlisted Public Limited Company			
GoP Shareholding	99.75%			
Major Shareholdings				
Others	0.25%			

Board of Directors	
Mr. Parvez Rashid (Minister for Information, Broadcasting & National Heritage)	Chairman
Secretary, Cabinet Division	Director
Ch. Kabir Ahmad Khan (Managing Director, PTDC)	MD
Financial Advisor (Cabinet)	Director
Mr. Mustansar Hussain Tarrar	Director
Mr. Irshad Anjum Butt	Director
Mrs. Farooq Ayub	Director
Ms. Yasmeen Lari	Director
Mr. Hassan Mahmood Zahidi	CEO
Mr. Hussain Afridi	Director

evelopment Corporation	n Limited		PIDC		
B. KEY FINANCIAL STATISTICS					
		Year F			
		Un-Aud	Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets					
Non-Current Assets					
Cash and Bank Balance					
Fixed Asset					
Total Assets	502	442	-12%		
Current Liabilities					
Non-Current Liabilities					
Long Term Debt					
Total Liabilities	974	1,009	4%		
Equity	(472)	(568)	20%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	159	171	8%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses					
Operating Profit/(Loss) (PBIT)					
Net Profit/ (Loss)	(76)	(96)	27%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	0	0			
Capital Employed	502	442	-12%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	124	120	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	-47.7%	-56.1%	N/A		
			27/1		
Return on Assets (%)	0.0%	0.0%	N/A		
Return on Equity (%)	16.0%	16.9%	N/A		
Debt-to-Equity (Times) Current Ratio (Times)	(2.1)	(1.8)	N/A N/A		
` ′	0.3	0.4	N/A N/A		
Asset Turnover (Times) Fixed Asset Turnover (Times)	0.3	0.4	N/A N/A		
Interest Cover (Times)			N/A		
			11/11		
GoP Support	FY 2012-13	FY 2013-14			
Loans	1 1 2012-13	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	N/A		
Domestic Loans			N/A N/A		
Foreign Loans			N/A N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14	1071		
Outstanding Loans			N/A		
0 1'			27/1		

PERFORMANCE REVIEW FY 2013-14

Pakistan Tours (Private) Limited					PTL
A. COM	A. COMPANY INFORMATION B. KEY FINANCIAL STATISTICS				
Sector	Services			Year End	d 30-Jun
Sub-Sector	Services			Audite	Rs. Million
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14 V	ARIANCE (%)
Year of Incorporation	1977	Current Assets	6	11	101%
Incorporation Structure		Non-Current Assets	0	0	-7%
meorporation Structure	i iivate Ellinted Company	Cash and Bank Balance	(1)	6	-1151%
Administrative Ministr	v Cabinet Division	Fixed Asset	0	0	-14%
		Total Assets	6	11	94%
Nature of Business	Tourism services	Current Liabilities	44	57	31%
		Non-Current Liabilities	6	7	5%
		Long Term Debt			
Group Structure	Subsidiary of PTDC	Total Liabilities	50	64	28%
		Equity	(44)	(52)	18%
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14 V	ARIANCE (%)
Ownership Stru	icture	Revenue/ Net Sales	49	45	-8%
Status	Private Limited Company	Cost of Sales	33	29	-10%
		Gross Profit/(Loss)	16	16	-4%
GoP Shareholding	PTDC: 100%	Operating Expenses	25	25	0%
Major		Operating Profit/(Loss) (PBIT)	(9)	-9	8%
Shareholdings		Net Profit/ (Loss)	(9)	(7)	-20%
		OTHER INDICATORS	FY 2012-13	FY 2013-14 V	ARIANCE (%)
		Working Capital	(38)	(46)	21%
Others	0.00%	Capital Employed	(38)	(46)	21%
		Dividend declared	N/A	N/A	N/A
Board of Direct	ors	Dividend paid to GoP	0.9	1.1	N/A
Not Available		Total Employees			N/A
		Gross Profit Margin (%)	33.2%	34.7%	N/A
		Net Profit Margin (%)	-17.9%	-15.7%	N/A
		Return on Assets (%)	-147.6%	-81.7%	N/A
		Return on Equity (%)	20.0%	13.7%	N/A
		Debt-to-Equity (Times)	(1.1)	(1.2)	N/A
		Current Ratio (Times)	0.1	0.2	N/A
		Asset Turnover (Times)	8.3	3.9	N/A
		Fixed Asset Turnover (Times)	264.0	281.3	N/A
		Interest Cover (Times)	(363.8)	(408.3)	N/A
		GoP Support			
			FY 2012-13	FY 2013-14	
		Loans			N/A
		Domestic Loans			N/A
		Foreign Loans			N/A
		Guarantees			N/A
		Subsidies			N/A
		Grants			N/A
			FY 2012-13	FY 2013-14	
		Outstanding Loans			N/A
		Outstanding Guarantees			N/A

Pagel 145

PTDC-Associated Hotels of Pakistan Limited

PTDC-AHP

A. COMPANY INFORMATION				
Sector	Services			
Sub-Sector	Services			
Entity Type	PSC - Commercial			
Year of Incorporation	1961			
Incorporation Structure	Private Limited Company			
Administrative Ministry	Cabinet Division			
Nature of Business	Running the business of 04 Hotels			
Group Structure	Subsidiary of PTDC			
Ownership Structure				
_	rivete Limited Company			

Status	Private Limited Company
GoP Shareholding	PTDC: 86.81%
Major Shareholdings	
Others	13.19%

Not Available

B. KEY F	INANCIAL	STATISTICS	S		
		Year I	End 30-Jun		
		Not Avai	lable Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets					
Non-Current Assets					
Cash and Bank Balance					
Fixed Asset					
Total Assets					
Current Liabilities					
Non-Current Liabilities					
Long Term Debt					
Total Liabilities					
Equity					
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales					
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses					
Operating Profit/(Loss) (PBIT)					
Net Profit/ (Loss)					
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	0	0			
Capital Employed	0	0			
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees			N/A		
Gross Profit Margin (%)			N/A		
Net Profit Margin (%)			N/A		
Return on Assets (%)			N/A		
Return on Equity (%)			N/A		
Debt-to-Equity (Times)			N/A		
Current Ratio (Times)			N/A		
Asset Turnover (Times)			N/A		
Fixed Asset Turnover (Times)			N/A		
Interest Cover (Times)			N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

PTDC Motels North (Private) Limited

PTDC-MNI

A. COM	PANY INFORMATION
Sector	Services
Sub-Sector	Services
Entity Type	PSC - Commercial
Year of Incorporation	1977
Incorporation Structure	Private Limited Company
Administrative Ministry	Cabinet Division
Nature of Business	To operate motels, resorts and restaurants constructed under PSDP grants.
Group Structure	Subsidiary of PTDC
Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	PTDC: 100%
Major Shareholdings	

R	oard	1 of	' Dir	ect	ors
_	Out (-	

0.00%

Not Available

Others

is from (Fifthere) Emile			MNL				
B. KEY FINANCIAL STATISTICS							
Year End 30-Jun							
		Not Avails					
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)				
Current Assets	11 2012-13	11 2013-14	VARIANCE (70)				
Non-Current Assets							
Cash and Bank Balance							
Fixed Asset							
Total Assets							
Current Liabilities							
Non-Current Liabilities							
Long Term Debt							
Total Liabilities							
Equity							
Revaluation Surplus							
-	EX 2012 12	EX 2012 14	YADIANGE (0/)				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)				
Revenue/ Net Sales							
Cost of Sales							
Gross Profit/(Loss)							
Operating Expenses							
Operating Profit/(Loss) (PBIT)							
Net Profit/ (Loss)							
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)				
Working Capital	0	0					
Capital Employed	0	0					
Dividend declared			N/A				
Dividend paid to GoP			N/A				
Total Employees			N/A				
Gross Profit Margin (%)			N/A				
Net Profit Margin (%)			N/A				
Return on Assets (%)			N/A				
Return on Equity (%)			N/A				
Debt-to-Equity (Times)			N/A				
Current Ratio (Times)			N/A				
Asset Turnover (Times)			N/A				
Fixed Asset Turnover (Times)			N/A				
Interest Cover (Times)			N/A				
GoP Support							
- oz wakkoro	FY 2012-13	FY 2013-14					
Loans	1 1 2012-10		N/A				
Loans Domestic Loans			N/A N/A				
Foreign Loans			N/A N/A				
Guarantees			N/A N/A				
Subsidies			N/A N/A				
Grants			N/A				
Granto	FY 2012-13	FY 2013-14	IV/A				
Outstanding Loans	1 2012-13	11 2013-14	N/A				
Outstanding Guarantees			N/A				
8			1 1/11				

PTDC Motels South (Private) Limited

PTDC-MSL

A. COMPANY INFORMATION				
Sector	Services			
Sub-Sector	Services			
Entity Type	PSC - Commercial			
Year of Incorporation				
Incorporation Structure	Private Limited Company			
Administrative Ministry	Cabinet Division			
Nature of Business	To operate motels, resorts and restaurants constructed under PSDP grants.			
Group Structure	Subsidiary of PTDC			
Ownership Structure				

Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	PTDC: 100%		
Major Shareholdings			
Others	0.00%		

Board of	Directors		
Not Available			

D. MEN. DIMINET. CO. A. DICONOCC.						
B. KEY FINANCIAL STATISTICS						
Year End 30-Jun Un-Audited De Million						
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)			
Current Assets			(/*/			
Non-Current Assets						
Cash and Bank Balance						
Fixed Asset						
Total Assets						
Current Liabilities						
Non-Current Liabilities						
Long Term Debt						
Total Liabilities						
Equity						
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
	F 1 2012-13	F 1 2013-14	VARIANCE (70)			
Revenue/ Net Sales						
Cost of Sales						
Gross Profit/(Loss)						
Operating Expenses						
Operating Profit/(Loss) (PBIT)						
Net Profit/ (Loss)						
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital						
Capital Employed						
Dividend declared			N/A			
Dividend paid to GoP			N/A			
Total Employees			N/A			
Gross Profit Margin (%)			N/A			
Net Profit Margin (%)			N/A			
Return on Assets (%)			N/A			
Return on Equity (%)			N/A			
Debt-to-Equity (Times)			N/A			
Current Ratio (Times)			N/A			
Asset Turnover (Times)			N/A			
Fixed Asset Turnover (Times)			N/A			
Interest Cover (Times)			N/A			
GoP Support						
	FY 2012-13	FY 2013-14				
Loans			N/A			
Domestic Loans			N/A			
Foreign Loans			N/A			
Guarantees			N/A			
Subsidies			N/A			
Grants			N/A			
	FY 2012-13	FY 2013-14				
Outstanding Loans			N/A			
Outstanding Guarantees			N/A			

PHA Foundation PHA

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

A. COMPANY INFORMATION			
Sector	Services		
Sub-Sector	Services		
Entity Type	PSC - Non Commercial		
Year of Incorporation	2012		
Incorporation Structure	Guarantee Limited Company under Section-42		
Administrative Ministry	M/o Housing & Works		
Nature of Business	Supervising construction of housing units for federal government employees and general public		
Group Structure	Independent Company		

Ownership Stru	Ownership Structure			
Status	Guarantee Limited Company under Section- 42			
GoP Shareholding	100.00%			
Major				
Shareholdings				
Others	0.00%			

Barrister Usman Ibrahim (Minister for Housing & Works)	Chairman
Mr. Mohammad Younus Dhaga (Secretary Housing & Works)	Director
Mr. Tariq Viqar Bakhshi (JS, Housing & Works)	Director
Vacant	MD/CEO
Mr. Ruhail Muhammad Baloch (FA Works/JS, Finance Division)	Director
Mr. Shahid Sohail (Member CDA)	Director
Mr. Waqas Ali Mahmood (DG-FGEHF)	Director
Mr. Faqir Muhammad (Joint Engineering Advisor, Housing & Works)	Director
Mr. Atta-ul-Haq Akhtar (DG-Pak PWD)	Director
Mr. Jameel Ahmad Khan (DS-Admin, Housing & Works)	Director

B. KEY FINANCIAL STATISTICS						
	Year End 30-J					
		Un-Aud	lited Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	6,317	6,837	8%			
Non-Current Assets	267	264	-1%			
Cash and Bank Balance	1,956	1,550	-21%			
Fixed Asset	267	264	-1%			
Total Assets	6,584	7,101	8%			
Current Liabilities	5,119	5,505	8%			
Non-Current Liabilities	1,164	1,164	0%			
Long Term Debt	14	14	0%			
Total Liabilities	6,283	6,669	6%			
Equity	302	433	43%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	36	209	475%			
Cost of Sales	35	186	431%			
Gross Profit/(Loss)	1	23	1626%			
Operating Expenses	142	123	-13%			
Operating Profit/(Loss) (PBIT)	(141)	-100	-29%			
Net Profit/ (Loss)	50	130	159%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	1,198	1,332	11%			
Capital Employed	1,465	1,596	9%			
Dividend declared			N/A			
Dividend paid to GoP			N/A			
Total Employees	247	235	N/A			
Gross Profit Margin (%)	3.7%	11.1%	N/A			
Net Profit Margin (%)	138.2%	62.4%	N/A			
Return on Assets (%)	-2.1%	-1.4%	N/A			
Return on Equity (%)	16.6%	30.1%	N/A			
Debt-to-Equity (Times)	20.8	15.4	N/A			
Current Ratio (Times)	1.2	1.2	N/A			
Asset Turnover (Times)	0.0	0.0	N/A			
Asset Turnover (Times)	0.0	0.0	14/11			
Fixed Asset Turnover (Times)	0.1	0.8	N/A			
Interest Cover (Times)	(45.8)	(24.0)	N/A			
GoP Support						
	FY 2012-13	FY 2013-14				
Loans			N/A			
			- 1/11			
Domestic Loans			N/A			
Domestic Loans Foreign Loans			N/A N/A			

FY 2012-13

FY 2013-14

N/A

N/A

N/A

N/A

6. Performance Overview: Promotional & Advocacy Sector

Table 12: Promotional & Advocacy Sector: Performance Overview							
	Unit	FY 2012-13	FY 2013-14	Variance			
No. of SOEs	no.	48	48				
Listed SOEs	no.	0	0				
Dividend Declared	Rs. mn	50	65	30.0%			
Dividend paid to GoP	Rs. mn	44	52	18.6%			
Total Employees	no.	2,864	2,819				
	FINA	NCIALS					
Current Assets	Rs. mn	45,170	56,186	24.4%			
Non-Current Assets	Rs. mn	20,268	18,892	-6.8%			
Total Assets	Rs. mn	65,624	75,282	14.7%			
Current Liabilities	Rs. mn	12,872	19,826	54.0%			
Non-Current Liabilities	Rs. mn	19,111	17,638	-7.7%			
Total Liabilities	Rs. mn	31,986	37,514	17.3%			
Capital Employed	Rs. mn	52,752	55,456	5.1%			
Working Capital	Rs. mn	32,298	36,359	12.6%			
Net Revenue/Turnover	Rs. mn	10,899	13,123	20.4%			
Gross Profit / (Loss)	Rs. mn	400	587	46.7%			
Operating Profit/(Loss)	Rs. mn	1,614	1,075	-33.4%			
Net Profit / (Loss)	Rs. mn	1,444	988	-31.6%			
Net Profit/(Loss) Margin	%	13.2%	7.5%				
Return on Assets	%	2.5%	1.4%				
		Support					
Total Loans	Rs. mn	89	0				
CDLs		89	0				
Foreign Loans		0	0				
Total Guarantees	Rs. mn	0	0				
Subsidies	Rs. mn	0	0				
Grants	Rs. mn	0	0				

Break-up of current and non-current assets is not available for some SOEs, due to which there can be a difference between total assets and sum of Current and non-current assets.

Sr. No.*	SOE Name	Structure
111.	National Productivity Organization	PSC-Non Commercial
112.	Pakistan Mineral Development Corporation (Private) Limited	PSC-Commercial
113.	Pakistan Industrial Development Corporation (Private) Limited	PSC-Commercial
114.	- Pakistan Automobile Corporation Limited	PSC-Commercial
115.	 Pakistan Motorcar Company (Private) Limited 	PSC-Commercial
116.	 Sind Engineering (Private) Limited 	PSC-Commercial
117.	- Technology Up-gradation and Skill Development Company	PSC-Non Commercial
118.	- Karachi Tools, Dies And Moulds Centre	PSC-Non Commercial
119.	- Pakistan Stone Development Company	PSC-Non Commercial
120.	- National Industrial Parks Development and Management Company	PSC-Non Commercial
121.	- Pakistan Gems and Jewellery Development Company	PSC-Non Commercial
122.	- Pakistan Hunting and Sporting Arms Development Company	PSC-Non Commercial
123.	- Pakistan Chemical and Energy Sector Skills Development Company	PSC-Non Commercial
124.	- Furniture Pakistan	PSC-Non Commercial
125.	- Aik Hunar Aik Nagar	PSC-Non Commercial
126.	- Republic Motors (Private) Limited	PSC-Non Commercial
127.	- Morafco Industries Limited	PSC-Non Commercial
128.	- PIMA Foods Limited	PSC-Non Commercial
129.	Karachi Garment City Company	PSC-Non Commercial
130.	Faisalabad Garment City Company	PSC-Non Commercial
131.	Lahore Garment City Company	PSC-Non Commercial
132.	STEDEC Technology Commercialization Corporation of Pakistan (Private) Limited	PSC-Commercial
133.	Gujranwala Tools, Dies & Moulds Center	PSC-Non Commercial
134.	Pakistan Poverty Alleviation Fund	PSC-Non Commercial
135.	Overseas Pakistanis Foundation	PSC-Non Commercial
136.	Pakistan Software Export Board	PSC-Non Commercial
137.	Livestock & Dairy Development Board	PSC-Non Commercial
138.	Universal Services Fund	PSC-Non Commercial
139.	Infrastructure Project Development Facility	PSC-Non Commercial
140.	Pakistan Horticulture Development and Export Company	PSC-Non Commercial
141.	National ICT R&D Fund	PSC-Non Commercial
142.	Fisheries Development Board	PSC-Non Commercial
143.	Ceramics Development and Training Complex	PSC-Non Commercial
144.	Devolution Trust for Community Empowerment	PSC-Non Commercial
145.	Energy Conservation Fund	PSC-Non Commercial
146.	Federal Government Employees Housing Foundation	PSC-Non Commercial
147.	Fund for Protected Areas	PSC-Non Commercial
148.	Ghazi Brotha Taraqiati Idara	PSC-Non Commercial
149.	Mountain Areas Conservancy Fund	PSC-Non Commercial
150.	National Academy of Performing Arts	PSC-Non Commercial
151.	National Highway Foundation	PSC-Non Commercial

152.	Pakistan Textile Testing Foundation	PSC-Non Commercial
153.	National Rural Support Programme	PSC-Non Commercial
154.	WAPDA Employees Housing Foundation	PSC-Non Commercial
155.	WAPDA Endowment Fund for Sports	PSC-Non Commercial
156.	Federal Liver Transplant Endowment Fund	PSC-Non Commercial
157.	Pakistan Auto Sector Skills Development Company	PSC-Non Commercial
158.	Agro Food Processing (AFP) Facilities, Multan	PSC-Non Commercial

^{*} It refers to sequencing of Entities in this section of the report.

National Productivity Organization

NPO

A. COMPA	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2006
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Industries and Production
Nature of Business	To inculcate productivity conciousness through promotion of productivity concept by training and education of management and supervisory personnel in industrial, commercial and service organizations in public and private sectors
Group Structure	Independent Company

Ownership Stru	cture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%

Minister, MoI&P	Chairman
Secretary, MoI&P	Director
Secretary, MoF	Director
Secretary, P&D Division	Director
Chairman, PARC	Director
CEO, SMEDA	Director
Vice Chairman and CEO, EDB	Director
CEO, NPO	Director
APO (J.S (A&F), MoIP)	Director
President, FPCCI	Director
Chairman, APTMA	Director
Chairman, Pakistan Tanners Association	Director
All Pakistan Bed Wear & Upholstery Manufacturers Association	Director
Vice Chancellor, Baha-ud-Din Zakariya University, Multan	Director
Chairman, Pakistan Re-Rolling Mills Association	Director
Mrs. Roomana Tanvir Sheikh, Director Maqbool Textile Mills Limited	Director
Syed Nayyar Hasnain Haider, Federal Secretary, M/o Labour & Manpower	Director

Toductivity Organization			MO
B. KEY E	INANCIAL	STATISTICS	
DV III I			
		Year I	
			Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset	10	40	404
Total Assets	43	43	-1%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0	24	
Equity	19	19	-2%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	69	59	-15%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)	3	12	297%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	43	43	-1%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	65	77	
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	4.3%	20.4%	N/A N/A
Return on Assets (%)	0.0%	0.0%	N/A
Return on Equity (%)	15.8%	63.7%	N/A
Debt-to-Equity (Times)	0.0	1.3	N/A
Current Ratio (Times)	0.0	1.5	N/A
Asset Turnover (Times)	1.6	1.4	N/A
Fixed Asset Turnover (Times)	1.0		N/A
Interest Cover (Times)			N/A
, ,			
GoP Support	FY 2012-13	FY 2013-14	
	F1 2012-13	F1 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pakistan Mineral Development Corporation (Private) Limited

PMDC

A. COMP.	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Commercial
Year of Incorporation	1974
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Petroleum & Natural Resources
Nature of Business	Mining, exploration, development, exploitation and marketing of mineral deposits e.g. salt, coal, silica sand and gypsum
Group Structure	Independent Company

Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	88.00%
Major Shareholdings	Employees Empowerment Trust: 12.0%
Others	0.00%

Cu. I
Chairman
CEO
Director

B. KEY E		STATISTICS	
DIRETT		Year E	
		Aud	
BALANCE SHEET	FY 2012-13		Rs. Million VARIANCE (%)
Current Assets	863	1,092	27%
Non-Current Assets	423	518	22%
Cash and Bank Balance	164	268	63%
Fixed Asset	126	164	30%
Total Assets	1,286	1,610	25%
Current Liabilities	288	395	37%
Non-Current Liabilities	168	278	66%
Long Term Debt			
Total Liabilities	455	673	48%
Equity	831	937	13%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1,688	2,060	22%
Cost of Sales	1,222	1,471	20%
Gross Profit/(Loss)	466	589	26%
Operating Expenses	288	364	27%
Operating Profit/(Loss) (PBIT)	178	225	26%
Net Profit/ (Loss)	170	195	15%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	575	697	21%
Capital Employed	998	1,215	22%
Dividend declared	50.0	65.0	N/A
Dividend paid to GoP	44.0	52.2	N/A
Total Employees	998	1,012	N/A
Total Employees	,,,,	1,012	1,711
Gross Profit Margin (%)	27.6%	28.6%	N/A
Net Profit Margin (%)	10.0%	9.5%	N/A
Return on Assets (%)	13.9%	14.0%	N/A
Return on Equity (%)	20.4%	20.8%	N/A
Debt-to-Equity (Times)	0.5	0.7	N/A
Current Ratio (Times)	3.0	2.8	N/A
Asset Turnover (Times)	1.3	1.3	N/A
Fixed Asset Turnover (Times)	13.3	12.6	N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Bupport	FY 2012-13	FY 2013-14	
Loans	1 1 2012-13	11 2013-14	N/A
Domestic Loans			N/A N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A N/A
C. anto	FY 2012-13	FY 2013-14	I V/A
Outstanding Loans	1 1 2012-13		N/A
Outstanding Guarantees			N/A
6 - Marine			14/11

Pakistan Industrial Development Corporation (Private) Limited

PIDC

A. COM	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Commercial
Year of Incorporation	1985
Incorporation Structure	Private Limited Company
Administrative Ministry	y M/o Industries and Production
Nature of Business	The mandate entrusted to PIDC is: · To foster a spirit of enterprise, facilitate entrepreneurs and promote development of internationally competitive industries.
	· To promote economic and industrial development of the country by itself or in collab
Group Structure	Holding Company with 15 subsidiaries
Ownershin Stru	ctura
-	
Ownership Stru Status	cture Private Limited Company
_	Private Limited Company
Status GoP Shareholding Major Shareholdings	Private Limited Company 100.00%
Status GoP Shareholding Major	Private Limited Company
Status GoP Shareholding Major Shareholdings Others	Private Limited Company 100.00% 0.00%
Status GoP Shareholding Major Shareholdings Others Board of Director	Private Limited Company 100.00% 0.00%
Status GoP Shareholding Major Shareholdings Others Board of Director	Private Limited Company 100.00% 0.00%
Status GoP Shareholding Major Shareholdings Others Board of Directe Mr. Muhammad Ishaque Bu Mr. Khizar Hayat Khan Mrs. Azra Mujtaba	Private Limited Company 100.00% 0.00% Ors utt Chairman Director Director
Status GoP Shareholding Major Shareholdings Others Board of Directe Mr. Muhammad Ishaque Bu Mr. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan	Private Limited Company 100.00% 0.00% Ors utt Chairman Director Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Bom. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan	Private Limited Company 100.00% 0.00% Director Baloch Director Director Director Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Bom. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan Shaikh Lutfur Rehman	Private Limited Company 100.00% 0.00% Ors utt Chairman Director Director Baloch Director Director Director Director Director Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Br Mr. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan Shaikh Lutfur Rehman Mr. Muhammad Iqbal Tabi	Private Limited Company 100.00% 0.00% Ors utt Chairman Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Bom. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan Shaikh Lutfur Rehman Mr. Muhammad Iqbal Tabi Maj. Gen ® Zaheer Ahmed	Private Limited Company 100.00% 0.00% Ors utt Chairman Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Br Mr. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan Shaikh Lutfur Rehman Mr. Muhammad Iqbal Tabi	Private Limited Company 100.00% 0.00% Ors utt Chairman Director Director Director Director Director Director Director Director Director Sh Director Director Director Director Director
Status GoP Shareholding Major Shareholdings Others Board of Director Mr. Muhammad Ishaque Bom. Khizar Hayat Khan Mrs. Azra Mujtaba Prince Muhammad Isa Jan Mr. Ghulam Sarwar Khan Shaikh Lutfur Rehman Mr. Muhammad Iqbal Tabi Maj. Gen ® Zaheer Ahmed	Private Limited Company 100.00% 0.00% Ors utt Chairman Director Director

Current Assets 3,077 4,491 Non-Current Assets 4,886 4,259 Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt 508 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	30-Jun Rs. Million ANCE (% -13% -56% -15% 10% -10%
Audited BALANCE SHEET FY 2012-13 FY 2013-14 VARI	Rs. Million ANCE (% -13% -56% -15% 10% -10%
BALANCE SHEET FY 2012-13 FY 2013-14 VARI Current Assets 3,077 4,491 Non-Current Assets 4,886 4,259 Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt 508 Equity Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	ANCE (%) 46% -13% -56% -15% 10% 13% -10%
Current Assets 3,077 4,491 Non-Current Assets 4,886 4,259 Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt 508 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	ANCE (%) 46% -13% -56% -15% 10% 13% -10%
Current Assets 3,077 4,491 Non-Current Assets 4,886 4,259 Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt 508 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	46% -13% -56% -15% 10% -13%
Non-Current Assets 4,886 4,259 Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	-13% -56% -15% 10% 13% -10%
Cash and Bank Balance 29 13 Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	-56% -15% 10% 13% -10%
Fixed Asset 50 43 Total Assets 7,963 8,751 Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	-15% 10% 13% -10%
Current Liabilities 444 500 Non-Current Liabilities 9 8 Long Term Debt 508 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	13% -10%
Non-Current Liabilities 9 8 Long Term Debt 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	-10%
Long Term Debt Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	
Total Liabilities 453 508 Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	12%
Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	12%
Equity 7,510 8,243 Revaluation Surplus 1,479 1,822	12%
Revaluation Surplus 1,479 1,822	
	10%
INCOME STATEMENT FY 2012-13 FY 2013-14 VARI	23%
	ANCE (%)
Revenue/ Net Sales 824 754	-9%
Cost of Sales	
Gross Profit/(Loss)	
Operating Expenses 287 243	-15%
Operating Profit/(Loss) (PBIT) 537 510	-5%
Net Profit/ (Loss) 390 390	0%
	ANCE (%)
Working Capital 2,633 3,992	52%
Capital Employed 7,519 8,251	10%
Dividend declared	N/A
Dividend paid to GoP	N/A
Total Employees 127 120	N/A
Gross Profit Margin (%) 0.0% 0.0%	N/A
Net Profit Margin (%) 47.3% 51.8%	N/A
Return on Assets (%) 6.7% 5.8%	N/A
	N/A
Return on Equity (%) 5.2% 4.7%	N/A
Debt-to-Equity (Times) 0.1 0.1	
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0	N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1	N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0	N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1	N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support	N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14	N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support	N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans	N/A N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans Domestic Loans	N/A N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans Domestic Loans Foreign Loans	N/A N/A N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans Domestic Loans Foreign Loans Guarantees	N/A N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans Domestic Loans Foreign Loans Guarantees Subsidies	N/A N/A N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) 0.1 0.1 Current Ratio (Times) 6.9 9.0 Asset Turnover (Times) 0.1 0.1 Fixed Asset Turnover (Times) 16.3 17.5 Interest Cover (Times) 7,252.1 7,396.1 GoP Support FY 2012-13 FY 2013-14 Loans Domestic Loans Foreign Loans Guarantees Subsidies Grants	N/A N/A N/A N/A N/A N/A N/A N/A

114 Pakistan Automo

Pakistan Automobile Corporation Limited

PACO

A. COMPANY INFORMATION			
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Commercial		
Year of Incorporation	1973		
Incorporation Structure	Unlisted Public Limited Company		
Administrative Ministry	M/o Industries and Production		
Nature of Business	Coordination & supervision of nationalized automobile & tractor companies and managing investment in certain subsidiary companies as per redefined role		
Group Structure	Subsidiary of PIDC		

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	PIDC: 100%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Khalid Mehmood Chadda (CEO, PIDC)	Chairman
Mr. Khizar Hayat Khan (Add. Secretary, MoIP)	Director
Dr. Nadeem Shafiq Malik (Financial Advisor, MoIP)	Director
Mr. Muhammad Arif Azeem (Chairman SEC)	Director

nobile Corporation Elimited			
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
			lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	230	230	0%
Non-Current Assets	34	34	0%
Cash and Bank Balance	0	0	7%
Fixed Asset	Ŭ		.,,
Total Assets	264	264	0%
Current Liabilities	9	10	13%
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	9	10	13%
Equity	255	254	0%
Revaluation Surplus	0	0	0%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales	0	0	8%
Gross Profit/(Loss) Operating Expenses	1	0	-100%
Operating Expenses Operating Profit/(Loss) (PBIT)	(1)	0	-100%
Net Profit/ (Loss)	(2)	(1)	-52%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	222	221	-1%
Capital Employed	256	255	0%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-19666.7%	-8661.5%	N/A
Return on Assets (%)	-0.4%	0.0%	N/A
Return on Equity (%)	-0.9%	-0.4%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)	26.6	23.5	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)	(0.9)	0.0	N/A
GoP Support			
- 31 - Ould bott	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	11/11
Outstanding Loans	1 1 2012-13	2013-14	N/A
Outstanding Guarantees			N/A
S = Marine			1 1/11

Pakistan Motorcar Company (Private) Limited

PMC

A. COMPANY INFORMATION		
Promotional & Advocacy		
Promotional & Advocacy		
PSC - Commercial		
1987		
Private Limited Company		
M/o Industries and Production		
Sole distribution of certain Toyota brands with its spares and accessories in Pakistan		
Subsidiary of PACO		

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	PACO: 100%	
Major		
Shareholdings		
Others	0.00%	

Board of Direct Not Available	ctors	

Tompuny (Titrate) Emitted				
B. KEY FINANCIAL STATISTICS				
		Year E	End 30-Jun	
		lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	5 30	5 30	0%	
Non-Current Assets Cash and Bank Balance	0	0	0%	
Fixed Asset	0	0	0%	
Total Assets	36	36	-1%	
Current Liabilities	30	30	-170	
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	2	2	0%	
Equity	34	34	-1%	
Revaluation Surplus	34	34	-1 /0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	0	0		
Cost of Sales	0	0		
Gross Profit/(Loss)	0	0		
Operating Expenses	0	0	-100%	
Operating Profit/(Loss) (PBIT)	0	0	-100%	
Net Profit/ (Loss)	0	0	-99%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	5	5	0%	
Capital Employed	36	36	-1%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	0	0	N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)	-0.5%	0.0%	N/A	
Return on Equity (%)	-0.5%	0.0%	N/A	
Debt-to-Equity (Times)	0.1	0.1	N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)	0.0	0.0	N/A	
Fixed Asset Turnover (Times)	0.0	0.0	N/A	
Interest Cover (Times)	(5,500.0)	0.0	N/A	
GoP Support				
our support	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A N/A	
Guarantees			N/A N/A	
Subsidies			N/A N/A	
Grants			N/A N/A	
Granto	FY 2012-13	FY 2013-14	IN/A	
Outstanding Loans	r 1 2012-13	1 1 2013-14	N/A	
Outstanding Guarantees			N/A	
Outstanding Guarantees			14/ A	

Pagel 157

Sind Engineering (Private) Limited

SEL

A. COMPANY INFORMATION			
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Commercial		
Year of Incorporation	1963		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Industries and Production		
Nature of Business	Assembly of commercial vehicles		
Group Structure	Subsidiary of PACO		
Ownership Structure			

Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	PACO: 100%		
Major Shareholdings			
Others	0.00%		

Mr. Khalid Mehmood Chadda	CEO, PIDC/Chairman PACO
Mr. Arif Azim (Chairman, SEC)	Director
Mr. Arif Ibrahim (Senior Joint Secretary, MOI&P)	Director
Barrister Yasir Nabi Memon Morai	Acting Manging Director

B. KEY FINANCIAL STATISTICS				
		Year F	End 30-Jun	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	25	27	6%	
Non-Current Assets	16	16	-3%	
Cash and Bank Balance	3	2	-28%	
Fixed Asset	12	11	-8%	
Total Assets	42	43	3%	
Current Liabilities	461	499	8%	
Non-Current Liabilities	42	33	-22%	
Long Term Debt				
Total Liabilities	502	532	6%	
Equity	(461)	(489)	6%	
Revaluation Surplus	9	10	14%	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	2	2	-12%	
Cost of Sales	9	7	-25%	
Gross Profit/(Loss)	(7)	-5	-29%	
Operating Expenses	43	28	-34%	
Operating Profit/(Loss) (PBIT)	(50)	-33	-33%	
Net Profit/ (Loss)	(54)	(30)	-45%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(435)	(472)	8%	
Capital Employed	(419)	(457)	9%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	76	74	N/A	
Gross Profit Margin (%)	-301.9%	-242.3%	N/A	
Net Profit Margin (%)	-2285.4%	-1424.2%	N/A	
Return on Assets (%)	-119.8%	-78.1%	N/A	
Return on Equity (%)	11.7%	6.0%	N/A	
Debt-to-Equity (Times)	(1.1)	(1.1)	N/A	
Current Ratio (Times)	0.1	0.1	N/A	
Asset Turnover (Times)	0.1	0.0	N/A	
Fixed Asset Turnover (Times)	0.2	0.2	N/A	
Interest Cover (Times)	(18.1)	(12.2)	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Technology Up-gradation and Skill Development Company

TUSDEC

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	
Year of Incorporation	2005	
Incorporation Structure	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Industries and Production	
Nature of Business	Technology Up-gradationSkill DevelopmentProject Implementation	
Group Structure	Subsidiary of PIDC	

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	PIDC: 100%	
Major		
Shareholdings		
Others	0.00%	

Director
Director
Director
Director
CEO

B. KEY F	INANCIAL	STATISTICS	5
		Year E	2nd 30-Jun
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	254	266	4%
Non-Current Assets	8	54	599%
Cash and Bank Balance	239	248	4%
Fixed Asset	8	54	592%
Total Assets	262	320	22%
Current Liabilities	170	153	-10%
Non-Current Liabilities	0	34	
Long Term Debt			
Total Liabilities	170	187	10%
Equity	92	133	44%
Revaluation Surplus		14	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	12	83	592%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	39	56	43%
Operating Profit/(Loss) (PBIT)	(27)	27	-201%
Net Profit/ (Loss)	(17)	37	-319%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	85	113	33%
Capital Employed	92	167	81%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	32	26	
Total Employees	32	20	1 1/21
Gross Profit Margin (%)	0.0%	0.0%	N/A
Oroso Front Margin (70)			
Net Profit Margin (%)	-141.0%	44.7%	
•	-141.0% -10.2%	44.7% 8.5%	N/A
Net Profit Margin (%)			N/A N/A
Net Profit Margin (%) Return on Assets (%)	-10.2%	8.5%	N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	-10.2% -18.2%	8.5% 27.7%	N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	-10.2% -18.2% 1.8	8.5% 27.7% 1.4	N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	-10.2% -18.2% 1.8 1.5	8.5% 27.7% 1.4 1.7	N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	-10.2% -18.2% 1.8 1.5	8.5% 27.7% 1.4 1.7 0.3	N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-10.2% -18.2% 1.8 1.5	8.5% 27.7% 1.4 1.7 0.3	N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	-10.2% -18.2% 1.8 1.5	8.5% 27.7% 1.4 1.7 0.3	N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A N/A N/A N/A
Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	-10.2% -18.2% 1.8 1.5 0.0 1.5	8.5% 27.7% 1.4 1.7 0.3 1.5	N/A N/A N/A N/A N/A N/A N/A N/A

Karachi Tools, Dies And Moulds Centre

Subsidies

Outstanding Loans
Outstanding Guarantees

Grants

KTDMC

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	
Year of Incorporation	2006	
Incorporation Structure	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Industries and Production	
Nature of Business	Teaching factory providing training, consultancy, design & manufacturing services and facilities for dies and moulds manufacturing	
Group Structure	Subsidiary of PIDC	

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	PIDC: 100%	
Major Shareholdings		
Others	0.00%	

Mr. Munir K. Bana	Chairman	
Mr. Ashfaq Ahmad Paracha	Director	
Syed Javaid Ashraf	CEO	
Mr. Rumi Moiz	Director	
Mr. Muhammad Ilyas Suri	Director	
Mr. Muzaffar Mahmood	Director	
Mr. Suhail P. Ahmad	Director	
Engr. M. A. Jabbar	Director	
Syed Muhammad Irfan Aqueel	Director	
Mr. Basit Maqsood Abbasi	Director	
Mr. Khalid Mahmood Chadda	Director	
Mr. Abdul Haleem Asghar	Director	

B. KEY I	INANCIAL	STATISTICS	S
		Year F	End 30-Jun
		Un-Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	188	184	-2%
Non-Current Assets	268	274	2%
Cash and Bank Balance	122	92	-25%
Fixed Asset	265	273	3%
Total Assets	456	459	1%
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0	15	
Equity	443	444	0%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	75	92	23%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)	(5)	1	-120%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	188	184	-2%
Capital Employed	456	459	1%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	71	76	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-6.7%	1.1%	N/A
Return on Assets (%)	0.0%	0.0%	N/A
Return on Equity (%)	-1.1%	0.2%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.2	0.2	N/A
Fixed Asset Turnover (Times)	0.3	0.3	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A

FY 2012-13 FY 2013-14

Pagel 160

N/A N/A

N/A

Pakistan Stone Development Company

PASDEC

A. COMPANY INFORMATION		
Promotional & Advocacy		
Promotional & Advocacy		
PSC - Non Commercial		
2006		
Guarantee Limited Company under Section-42		
M/o Industries and Production		
Development of marble and granite sector		
Subsidiary of PIDC		

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	GoP: 90%; PIDC: 10%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Khizar Hayat Khan (Additional Secretary- MED)	
Mr. Khalid Mehmood Chadda (CEO-PIDC)	Public Sector Director
Ms. Rabia Javeria (Secretary-Trade Development Authority)	Public Sector Director
Muhammad Alamgir Chaudhry (CEO- SMEDA)	Public Sector Director
Mr.Agha Shahid Nawaz Khan	Private Sector Director
Nawabzada Riaz Nosherwani	Private Sector Director
Mr.Malik Itbar Khan	Private Sector Director
Mr.Sardar Rizwan Ahmed Keher	Private Sector Director

le Development Company					
B. KEY FINANCIAL STATISTICS					
		Year F	End 30-Jun		
	Audited				
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	810	1,055	30%		
Non-Current Assets	1,203	1,015	-16%		
Cash and Bank Balance	257	180	-30%		
Fixed Asset	573	369	-36%		
Total Assets	2,013	2,069	3%		
Current Liabilities	316	567	79%		
Non-Current Liabilities	365	247	-32%		
Long Term Debt	200	100	-50%		
Total Liabilities	681	814	20%		
Equity	1,332	1,255	-6%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	69	48	-30%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses	284	291	3%		
Operating Profit/(Loss) (PBIT)	(215)	-243	13%		
Net Profit/ (Loss)	(185)	(227)	23%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	494	488	-1%		
Capital Employed	1,697	1,503	-11%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	120	89	N/A		
G P C: M : (0/)	0.00/	0.00/	27/4		
Gross Profit Margin (%)	0.0%	0.0%			
Net Profit Margin (%)	-268.0%	-472.8%	N/A		
Return on Assets (%)	-10.7%	-11.7%	N/A		
Return on Equity (%)	-13.9%	-18.1%	N/A		
Debt-to-Equity (Times)	0.5	0.6	N/A		
Current Ratio (Times)	2.6	1.9	N/A		
Asset Turnover (Times)	0.0	0.0	N/A		
Fixed Asset Turnover (Times)	0.1	0.1	N/A		
Interest Cover (Times)			N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees	300.0	200.0	N/A		

National Industrial Parks Development and Management Company

B. KEY FINANCIAL STATISTICS					
		Year F	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	1,408	2,147	52%		
Non-Current Assets	3,053	3,637	19%		
Cash and Bank Balance	196	87	-56%		
Fixed Asset	13	13	4%		
Total Assets	4,461	5,784	30%		
Current Liabilities	1,247	4,309	246%		
Non-Current Liabilities	2,000	0	-100%		
Long Term Debt	2,000	0	-100%		
Total Liabilities	3,247	4,309	33%		
Equity	1,215	1,475	21%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	31	39	26%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses	101	102	2%		
Operating Profit/(Loss) (PBIT)	(70)	-63	-9%		
Net Profit/ (Loss)	20	77	292%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	161	(2,162)	-1439%		
Capital Employed	3,215	1,475	-54%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	40	40	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	63.5%	197.4%	N/A		
Return on Assets (%)	-1.6%	-1.1%	N/A		
Return on Equity (%)	1.6%	5.2%	N/A		
Debt-to-Equity (Times)	2.7	2.9	N/A		
Current Ratio (Times)	1.1	0.5	N/A		
Asset Turnover (Times)	0.0	0.0	N/A		
Fixed Asset Turnover (Times)	2.5	3.0	N/A		
Interest Cover (Times)	(68.4)	(122.0)	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
0 + + 1' 0 :	2 000 0	2 000 0	27/4		

2,000.0

Outstanding Guarantees

2,000.0

N/A

Pagel 162

NIP

120	National Industrial Parks			
A. COMPANY INFORMATION				
Sector	Promotional & Advocacy			
Sub-Sector	Promotional & Advocacy			
Entity Type	PSC - Non Commercial			
Year of Incorporation	2005			
Incorporation Structure	Guarantee Limited Company under Section-42			
Administrative Ministry	M/o Industries and Production			
Nature of Business	To support and promote industrialization			
Group Structure	Subsidiary of PIDC			
Ownership Stru	cture			
Status	Guarantee Limited Company under Section- 42			
GoP Shareholding	GoP: 80%; PIDC: 20%			
Major Shareholdings				
Others	0.00%			
Board of Director	ors			

Pakistan Gems and Jewellery Development Company

PGJDC

A. COMPANY INFORMATION			
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Non Commercial		
Year of Incorporation	2006		
Incorporation Structure	Guarantee Limited Company under Section-42		
Administrative Ministry	M/o Industries and Production		
Nature of Business	Development of gems and jewellery sector of Pakistan		
Group Structure	Subsidiary of PIDC		
Ownership Struct	ure		

Ownership Structure			
Status	Guarantee Limited Company under Section- 42		
GoP Shareholding	GoP: 88%; PIDC: 12%		
Major			
Shareholdings			
Others	0.00%		

Board of Directors	
Not Available	

dewenery Development	- · ·		TOJDC		
B. KEY FINANCIAL STATISTICS					
Year End 30					
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	87	81	-7%		
Non-Current Assets	246	224	-9%		
Cash and Bank Balance	7	6	-12%		
Fixed Asset	231	213	-8%		
Total Assets	333	306	-8%		
Current Liabilities	26	31	20%		
Non-Current Liabilities	6	8	30%		
Long Term Debt					
Total Liabilities	32	39	22%		
Equity	301	266	-11%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	7	10	58%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses	186	207	11%		
Operating Profit/(Loss) (PBIT)	(179)	-197	10%		
Net Profit/ (Loss)	(174)	(191)	10%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	62	50	-18%		
Capital Employed	307	275	-11%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	136	126	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	-2627.7%	-1828.2%	N/A		
Return on Assets (%)	-53.8%	-64.3%	N/A		
Return on Equity (%)	-57.8%	-71.7%	N/A		
Debt-to-Equity (Times)	0.1	0.1	N/A		
Current Ratio (Times)	3.4	2.6	N/A		
Asset Turnover (Times)	0.0	0.0	N/A		
Fixed Asset Turnover (Times)	0.0	0.0	N/A		
Interest Cover (Times)			N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

Pagel 163

Pakistan Hunting and Sporting Arms Development Company

Guarantees

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

PHSADC

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	
Year of Incorporation	2006	
Incorporation Structure	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Industries and Production	
	Hunting & Sporting Arms & its Accessories sector Development Compan	
Group Structure	Subsidiary of PIDC	

Ownership Structure			
Status	Guarantee Limited Company under Section- 42		
GoP Shareholding	PIDC: 100%		
Major Shareholdings			
Others	0.00%		

Board of Directors	
Secretary, M/o Industries & Production	Director
Secretary, M/o Finance	Director
Secretary, M/o Industries, KP	Director
JS (Security), M/o Interior	Director
Additional Chief Secretary (ACS), FATA, KP	Director
CEO,PIDC	Director
CEO,TUSDEC	Director
Provincial Chief SMEDA, KP	Director
Mr.Tahir Nawaz	CEO

B. KEY FINANCIAL STATISTICS					
Year End 30-J					
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	57	64	13%		
Non-Current Assets	2	2	-14%		
Cash and Bank Balance	4	2	-44%		
Fixed Asset	2	2	-14%		
Total Assets	59	66	12%		
Current Liabilities	1	1	70%		
Non-Current Liabilities	1	2	99%		
Long Term Debt					
Total Liabilities	2	3	87%		
Equity	57	63	10%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	5	5	-4%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses	23	15	-37%		
Operating Profit/(Loss) (PBIT)	(18)	-10	-47%		
Net Profit/ (Loss)	(18)	(10)	-47%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	56	63	13%		
Capital Employed	58	65	11%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	7	7	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	-349.0%	-194.7%	N/A		
Return on Assets (%)	-30.7%	-14.7%	N/A		
Return on Equity (%)	-31.6%	-15.4%	N/A		
Debt-to-Equity (Times)	0.0	0.1	N/A		
Current Ratio (Times)	73.2	48.8	N/A		
Asset Turnover (Times)	0.1	0.1	N/A		
Fixed Asset Turnover (Times)	2.4	2.6	N/A		
Interest Cover (Times)	(1,028.2)	(1,613.0)	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		

FY 2012-13 FY 2013-14

Page 164

N/A

N/A

N/A

N/A

Pakistan Chemical and Energy Sector Skills Development Company

PCESSDC

		<i>6</i> v		1 0	
A. COMPANY INFORMATION		B. KEY FINANCIAL STATISTICS			
Sector	Promotional & Advocacy			Year l	End 30-Jun
Sub-Sector	Promotional & Advocacy			Not Avai	lable Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation		Current Assets			(13
	Cyanantas Limitad Commany under	Non-Current Assets			
Incorporation Structure	Guarantee Limited Company under Section-42	Cash and Bank Balance			
Administrative Ministr	y M/o Industries and Production	Fixed Asset			
	y 1110 mausines and 110daedon	Total Assets			
Nature of Business		Current Liabilities			
		Non-Current Liabilities			
		Long Term Debt			
Group Structure	Subsidiary of PIDC	Total Liabilities	0		
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Ownership Stru	ıcture	Revenue/ Net Sales			
Status	Guarantee Limited Company under Section-	Cost of Sales			
	42	Gross Profit/(Loss)			
GoP Shareholding	PIDC: 100%	Operating Expenses			
Major		Operating Profit/(Loss) (PBIT)			
Shareholdings		Net Profit/ (Loss)			
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
		Working Capital	0	0	
Others	0.00%	Capital Employed	0	0	
		Dividend declared			N/A
Board of Direct	ors	Dividend paid to GoP			N/A
Not Available		Total Employees			N/A
		Gross Profit Margin (%)			N/A
		Net Profit Margin (%)			N/A
		Return on Assets (%)			N/A
		Return on Equity (%)			N/A
		Debt-to-Equity (Times)			N/A
		Current Ratio (Times)			N/A
		Asset Turnover (Times) Fixed Asset Turnover (Times)			N/A N/A
		Interest Cover (Times)			N/A
		, ,			11/1
		GoP Support	EW 2012 12	TT 2012 14	
			FY 2012-13	FY 2013-14	
		Loans			N/A
		Domestic Loans			N/A
		Foreign Loans			N/A
		Guarantees Subsidies			N/A N/A
		Grants			N/A
		Grants	FY 2012-13	FY 2013-14	TN/ F
		Outstanding Loans	1 1 2012-13	1 1 2013-14	N/A
		Outstanding Guarantees			N/A

PERFORMANCE REVIEW FY 2013-14

124 Furniture Pakistan FP

A. COMPANY INFORMATION					
Sector	Promotional & Advocacy				
Sub-Sector	Promotional & Advocacy				
Entity Type	PSC - Non Commercial				
Year of Incorporation	2007				
Incorporation Structure	Guarantee Limited Company under Section-42				
Administrative Ministry	M/o Industries and Production				
Nature of Business	To promote, develop and up-grade furniture sector of Pakistan and to strengthen and support the technical capabilities thereof so as to enhance competitiveness of the sector as a whole				
Group Structure	Subsidiary of PIDC				

Ownership Structure				
Status	Guarantee Limited Company under Section- 42			
GoP Shareholding	PIDC: 100%			
Major				
Shareholdings				
Others	0.00%			

Mr. Muhammad Ashfaq Ghumman (JS(MED), MoIP)	
	Director (Public Sector)
Secretary MoF	Director (Public Sector)
Mr. Abdul Kabir Qazi (Secretary TDAP)	Director (Public Sector)
Mr. Khalid Mehmood Chadda (CEO-PIDC)	Director (Public Sector)
Mr. Muhammad Alamgir Chaudhry (CEO SMEDA)	Director (Public Sector)
Ms. Hina Tayyaba Khalil (CEO-PIFD)	Director (Public Sector)
Mr. Imran Ahmad (CEO-AHAN)	Director (Public Sector)
Mrs. Rehana Yahya Baloch	Chairman
Mr. Misbah-ul-Haq	Director (Private Sector)
Muhammad Yousaf	Director (Private Sector)
Mr. Jam Mitho Khan Bhutto	Director (Private Sector)
Chaudhry Ansar Mehmood Ghumman	Director (Private Sector)
Muhammad Ali Sheikh	Director (Private Sector)
Mr. Muhammad Sarfaraz Gondal	Director (Private Sector)
Mr. Umar Saeed	Director (Private Sector)

rniture Pakistan			FP		
B. KEY FINANCIAL STATISTICS					
		Year I	End 30-Jun		
		Un-aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	254	73	-71%		
Non-Current Assets	184	399	117%		
Cash and Bank Balance	221	48	-78%		
Fixed Asset	184	399	117%		
Total Assets	438	472	8%		
Current Liabilities	6	6	-3%		
Non-Current Liabilities					
Long Term Debt					
Total Liabilities	6	6	-6%		
Equity	432	466	8%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	11	9	-24%		
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses	71	55	-23%		
Operating Profit/(Loss) (PBIT)	(59)	-46	-22%		
Net Profit/ (Loss)	(59)	(46)	-22%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	248	67	-73%		
Capital Employed	432	466	8%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	79	20	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	-519.7%	-530.6%			
Return on Assets (%)	-13.5%	-9.7%	N/A		
Return on Equity (%)	-13.7%	-9.9%	N/A		
Debt-to-Equity (Times)	0.0	0.0	N/A		
Current Ratio (Times)	39.8	11.8	N/A		
Asset Turnover (Times)	0.0	0.0	N/A		
Fixed Asset Turnover (Times)	0.1	0.0	N/A		
Interest Cover (Times)	(347.9)	(575.0)	N/A		
GoP Support					
* *	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

Aik Hunar Aik Nagar

A. COMPANY INFORMATION				
Sector	Promotional & Advocacy			
Sub-Sector	Promotional & Advocacy			
Entity Type	PSC - Non Commercial			
Year of Incorporation	2007			
Incorporation Structure	Guarantee Limited Company under Section-42			
Administrative Ministry	M/o Industries and Production			
Nature of Business	Service provider			
Group Structure	Subsidiary of PIDC			
Ownership Struct	1110			

Ownership Structure				
Status	Guarantee Limited Company under Section- 42			
GoP Shareholding	PIDC: 100%			
Major Shareholdings				
Others	0.00%			

Ms. Shireen Arshad Khan	Chairperson
Ms. Maria Butt	Private Director
Mr. Abid Hussain (JS (FAR), MoI&P)	Ex-Officio Director
Mr. Khalid Mehmood Chadda	CEO/Ex-Officio Director
Mrs. Tasneem Zahir Shah	Private Director (KP)
Mr. Alamgir Chaudhary (CEO SMEDA)	Ex-Officio Director
Hina Tayyaba Khalil (VC PIFD)	Private Director (Punjab)
Mr. Sohail Lashari	Private Director (Punjab)
Ms. Aryana Khan	Private Director (Balochistan)
Ms. Naheed Masud	Private Director (Sindh)
Mr. Imran Ahmad	Actg. CEO

Time Time Time Time Time Time Time Time					
B. KEY FINANCIAL STATISTICS					
		Year F	End 30-Jun		
			- Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	134	159	18%		
Non-Current Assets	22	20	-9%		
Cash and Bank Balance	41	90	120%		
Fixed Asset	22	20	-8%		
Total Assets	156	184	18%		
Current Liabilities	77	88	15%		
Non-Current Liabilities	7	6	-10%		
Long Term Debt					
Total Liabilities	84	95	13%		
Equity	72	84	17%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	152	64	-58%		
Cost of Sales	132	04	-5670		
Gross Profit/(Loss)					
Operating Expenses	173	118	-32%		
Operating Profit/(Loss) (PBIT)	(21)	-54	157%		
Net Profit/ (Loss)	` ′	(44)	151%		
	(18)	. ,			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	57	70	23%		
Capital Employed	79	96	20%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	41	46	N/A		
Gross Profit Margin (%)	0.0%	0.0%	N/A		
Net Profit Margin (%)	-11.5%	-68.3%	N/A		
Return on Assets (%)	-13.4%	-29.3%	N/A		
Return on Equity (%)	-24.3%	-52.3%	N/A		
Debt-to-Equity (Times)	1.2	1.1	N/A		
Current Ratio (Times)	1.7	1.8	N/A		
Asset Turnover (Times)	1.0	0.4	N/A		
Fixed Asset Turnover (Times)	7.0	3.2	N/A		
Interest Cover (Times)			N/A		
GoP Support					
J. J. Prince	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14	14/11		
Outstanding Loans	1 1 2012-13	11 2015-14	N/A		
Outstanding Guarantees			N/A		
Guarantees			11/11		

AHAN

Grants

Outstanding Loans

Outstanding Guarantees

Republic Motors (Private) Limited

RML

A. COMI	PANY INFORMATION		
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Non Commercial		
Year of Incorporation	1972		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Industries and Production		
Nature of Business Group Structure	Subsidiary of PIDC		
Own auchin Stanz			
Ownership Struc			
Status	Private Limited Company		
GoP Shareholding	PIDC: 100%		
Major Shareholdings			

0.00%

Not Available

Others

R KEVE	INANCIAI	STATISTICS	
D. KET T	INANCIAL	Year F	
			lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	48	58	21%
Non-Current Assets	7	7	-2%
Cash and Bank Balance	13	8	-37%
Fixed Asset	0	0	-18%
Total Assets	55	65	18%
Current Liabilities	10	11	9%
Non-Current Liabilities	0	0	
Long Term Debt			
Total Liabilities	10	11	5%
Equity	45	54	20%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	14	15	11%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	4	4	-6%
Operating Profit/(Loss) (PBIT)	9	11	19%
Net Profit/ (Loss)	8	9	6%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	38	47	24%
Capital Employed	45	54	20%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	60.9%	58.4%	N/A
Return on Assets (%)	17.1%	17.2%	N/A
Return on Equity (%)	18.8%	16.6%	N/A
Debt-to-Equity (Times)	0.2	0.2	N/A
Current Ratio (Times)	4.6	5.1	N/A
Asset Turnover (Times)	0.3	0.2	N/A
Fixed Asset Turnover (Times)	30.9	41.6	N/A
Interest Cover (Times)	728.3	935.6	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A

FY 2012-13 FY 2013-14

Pagel 168

N/A

N/A

Morafco Industries Limited

Sector	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	1960
Incorporation Structure	Unlisted Public Limited Company
Administrative Ministr	y M/o Industries and Production
Nature of Business	Processing of ghee, cooking oil, soap and its byes
Group Structure	Subsidiary of PIDC
Ownership Stru	
Status	Unlisted Public Limited Company
GoP Shareholding	PIDC: 40%
Major Shareholdings	
Others	
Board of Direct	
	ors
Not Available	ors

o Industries Limited			MI	
B. KEY FINANCIAL STATISTICS				
		Year E	End 30-Jun	
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	1	1	8%	
Non-Current Assets	1	1	-10%	
Cash and Bank Balance	0	0	29%	
Fixed Asset	1	1	-10%	
Total Assets	2	2	-3%	
Current Liabilities	842	844	0%	
Non-Current Liabilities	0			
Long Term Debt				
Total Liabilities	842	844	0%	
Equity	(840)	(843)	0%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	0	0		
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses	3	2	-6%	
Operating Profit/(Loss) (PBIT)	(3)	-2	-6%	
Net Profit/ (Loss)	(3)	(2)	-6%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	(841)	(844)	0%	
Capital Employed	(840)	(843)	0%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)	-127.6%	-123.8%	N/A	
Return on Equity (%)	0.3%	0.3%	N/A	
Debt-to-Equity (Times)	(1.0)	(1.0)	N/A	
Current Ratio (Times)	0.0	0.0	N/A	
Asset Turnover (Times)	0.0	0.0	N/A	
Fixed Asset Turnover (Times)	0.0	0.0	N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	
			Page 160	

PERFORMANCE REVIEW FY 2013-14

128	PI	MA Foods Limited			PIMA
A. COM	IPANY INFORMATION	B. KEY	FINANCIAL	STATISTIC	S
Sector	Promotional & Advocacy			Year 1	End 30-Jur
Sub-Sector	Promotional & Advocacy				Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation		Current Assets			, , , , , , , , , , , , , , , , , , ,
Incorporation Structure	Guarantee Limited Company under	Non-Current Assets			
incorporation structure	Section-42	Cash and Bank Balance			
Administrative Ministr	y M/o Industries and Production	Fixed Asset			
	,	Total Assets			
Nature of Business		Current Liabilities			
		Non-Current Liabilities			
		Long Term Debt			
Group Structure	Subsidiary of PIDC	Total Liabilities	0		
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Ownership Stru	ıcture	Revenue/ Net Sales			
Status	Guarantee Limited Company under Section-	Cost of Sales			
	42	Gross Profit/(Loss)			
GoP Shareholding	PIDC: 100%	Operating Expenses			
Major		Operating Profit/(Loss) (PBIT)			
Shareholdings		Net Profit/ (Loss)			
Similar Grand		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
		Working Capital	0	0	
Others	0.00%	Capital Employed	0	0	
		Dividend declared			N/A
Board of Direct	ors	Dividend paid to GoP			N/A
Not Available		Total Employees			N/A
		Gross Profit Margin (%)			N/A
		Net Profit Margin (%)			N/A
		Return on Assets (%)			N/A
		Return on Equity (%)			N/A
		Debt-to-Equity (Times)			N/A
		Current Ratio (Times)			N/A
		Asset Turnover (Times)			N/A
		Fixed Asset Turnover (Times)			N/A
		Interest Cover (Times)			N/A
		GoP Support			
		Joz Jorport	FY 2012-13	FY 2013-14	
		Loans			N/A
		Domestic Loans	7		N/2
		Foreign Loans			N/2
		Guarantees			N/2
		Subsidies			N/2
		Grants			N/2
			FY 2012-13	FY 2013-14	
		Outstanding Loans			N/A
		Outstanding Guarantees			N/A
					Pagel 17

Page| 170

Karachi Garment City Company

KGCC

A. COMPANY INFORMATION	
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2005
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Commerce & Textile Industry
Nature of Business	Infrastructure Development Project
Group Structure	Independent Company

Ownership Structure	
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%

Ms. Shazia Rizvi Director Mr. Wajid Jawad Director Mr. Shabbir Ahmed Director Mr. Aftab Karimjee Director Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Aziz Memon	Chairman/CEO
Ms. Shazia Rizvi Mr. Wajid Jawad Director Mr. Shabbir Ahmed Director Mr. Aftab Karimjee Director Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Amir Muhammad Khan Marwat	Director
Mr. Wajid Jawad Director Mr. Shabbir Ahmed Director Mr. Aftab Karimjee Director Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Shahzad Arbab	Director
Mr. Shabbir Ahmed Director Mr. Aftab Karimjee Director Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Ms. Shazia Rizvi	Director
Mr. Aftab Karimjee Director Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Wajid Jawad	Director
Mr. Mehmood Mandviwala Director Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Shabbir Ahmed	Director
Mr. Maqsood Ismail Director Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Aftab Karimjee	Director
Mr. M. Abdul Qayum Saeed Director Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Mehmood Mandviwala	Director
Mr. Javed Akhtar Director Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Maqsood Ismail	Director
Mr. Jahangir Anwar Director Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. M. Abdul Qayum Saeed	Director
Mr. Muhammad Iqbal Tabish Director Mr. Liaquat Y. Jangda Director	Mr. Javed Akhtar	Director
Mr. Liaquat Y. Jangda Director	Mr. Jahangir Anwar	Director
	Mr. Muhammad Iqbal Tabish	Director
Mr. Atif Sulman Director	Mr. Liaquat Y. Jangda	Director
	Mr. Atif Sulman	Director

difficult City Company			
B. KEY F	INANCIAL	STATISTICS	S
		Year E	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	41	59	44%
Non-Current Assets	306	306	0%
Cash and Bank Balance	1	2	18%
Fixed Asset	1	0	-14%
Total Assets	347	365	5%
Current Liabilities	0	0	-30%
Non-Current Liabilities	1	1	18%
Long Term Debt			
Total Liabilities	1	1	4%
Equity	346	364	5%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	0	0	
Cost of Sales	6	5	-17%
Gross Profit/(Loss)	(6)	-5	-17%
Operating Expenses	0	0	
Operating Profit/(Loss) (PBIT)	(6)	-5	-17%
Net Profit/ (Loss)	(2)	(1)	-25%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	41	59	45%
Capital Employed	347	365	5%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	4	4	N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)	-1.7%	-1.3%	N/A
Return on Equity (%)	-0.6%	-0.4%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)	124.7	257.7	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)	0.0	0.0	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Faisalabad Garment City Company

FGCC

	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2006
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	y M/o Commerce & Textile Industry
Nature of Business	Rent out buildings for garments factories
Group Structure	Independent Company
Ownership Stru	ıcture
Ownership Stru Status	Cture Guarantee Limited Company under Section- 42
	Guarantee Limited Company under Section-
Status	Guarantee Limited Company under Section- 42

Board	l of D	irectors
Doard	ע נט נ	

Not Available

Garment City Company	,		
B. KEY FINANCIAL STATISTICS			
		Year E	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	48	64	35%
Non-Current Assets	629	627	0%
Cash and Bank Balance	33	51	55%
Fixed Asset	139	143	3%
Total Assets	676	691	2%
Current Liabilities	3	6	132%
Non-Current Liabilities	8	11	30%
Long Term Debt			
Total Liabilities	11	17	56%
Equity	665	674	1%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	22	35	60%
Cost of Sales	22	33	0070
Gross Profit/(Loss)			
Operating Expenses	30	31	6%
Operating Profit/(Loss) (PBIT)	(8)	4	-148%
Net Profit/ (Loss)	(6)	7	-220%
` ,			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	45	58	29%
Capital Employed	674	685	2%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	18	18	
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-28.2%	21.2%	N/A
Return on Assets (%)	-1.1%	0.5%	N/A
Return on Equity (%)	-0.9%	1.1%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)	17.4	10.1	N/A
Asset Turnover (Times)	0.0	0.1	N/A
Fixed Asset Turnover (Times)	0.2	0.2	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Lahore Garment City Company

LGCC

A. COMPA	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2004
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Commerce & Textile Industry
Nature of Business	Reduce the capital outlay of Garment Manufactures and provide them with a built up space. Fully compliant and equipped with state of the art facilities where they can establish their units by avoiding the lengthy process of buying land and then constructi
Group Structure	Independent Company

Ownership Structure	
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%

Mr. Avais Mazhar Hussain	Chairman/CEO
Mr. M.I.Khurram	Director
Mr. Shahzad Azam Khan	Director
Mr. Mubbashar Naseer Butt	Director
Secretary M/o Textile Industry	Ex-Officio Director
Secretary M/o Commerce	Ex-Officio Director
Secretary Industrial, Trade & Investment Department, Govt. of Punjab	Ex-Officio Director
Collector Customs Lahore	Ex-Officio Director
	Est Officio Birector
CEO SMEDA Lahore	Ex-Officio Director
CEO SMEDA Lahore	

B. KEY FINANCIAL STATISTICS			
		Year E	and 30-Jun
		Aud	ited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	115	117	2%
Non-Current Assets	520	543	4%
Cash and Bank Balance	111	113	2%
Fixed Asset	518	543	5%
Total Assets	634	660	4%
Current Liabilities	2	36	1949%
Non-Current Liabilities	573	573	0%
Long Term Debt	573	573	0%
Total Liabilities	574	608	6%
Equity	60	52	-13%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1	22	1432%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	29	30	3%
Operating Profit/(Loss) (PBIT)	(27)	-8	-71%
Net Profit/ (Loss)	(27)	(8)	-71%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	113	82	-28%
Capital Employed	633	625	-1%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	15	15	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-1930.0%	-37.0%	N/A
Return on Assets (%)	-4.3%	-1.2%	N/A
Return on Equity (%)	-45.6%	-15.5%	N/A
Debt-to-Equity (Times)	9.6	11.7	N/A N/A
			N/A N/A
Debt-to-Equity (Times)	9.6	11.7	N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times)	9.6 65.7	11.7 3.3	N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	9.6 65.7 0.0	11.7 3.3 0.0	N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	9.6 65.7 0.0 0.0 (3,259.3)	11.7 3.3 0.0 0.0 (2,011.3)	N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	9.6 65.7 0.0 0.0	11.7 3.3 0.0 0.0	N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	9.6 65.7 0.0 0.0 (3,259.3)	11.7 3.3 0.0 0.0 (2,011.3)	N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13	11.7 3.3 0.0 0.0 (2,011.3)	N/A N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0	11.7 3.3 0.0 0.0 (2,011.3)	N/A N/A N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0	11.7 3.3 0.0 0.0 (2,011.3)	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0	11.7 3.3 0.0 0.0 (2,011.3)	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0 89.0	11.7 3.3 0.0 0.0 (2,011.3) FY 2013-14	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies Grants	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0 89.0	11.7 3.3 0.0 0.0 (2,011.3) FY 2013-14	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	9.6 65.7 0.0 0.0 (3,259.3) FY 2012-13 89.0 89.0	11.7 3.3 0.0 0.0 (2,011.3) FY 2013-14	N/A

STEDEC Technology Commercialization Corporation of Pakistan (Private) Limited

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Commercial	
Year of Incorporation	1987	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Science & Technology	
Nature of Business	Facilitate commercialization of R&D products, process and technologies	
Group Structure	Independent Company	
Ownership Struct	ure	

Ownership Structure	
Status	Private Limited Company
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%

Mr. Kamran Ali Qureshi (Secretary MoST)	Director
Mr. Muhammad Ijaz Mian (JS/Chairman PCSIR)	Director
Dr. Shahzad Alam (DG PCSIR)	Director
Maj. Gen ® Javed Iqbal (CEO Punjab Industrial Estate, Lahore)	Director
Ms. Nasira Taskeen (CEO Vision Consulting Limited)	Director
Mr. Muhammad Alamgir Chaudhry (CEO SMEDA, Lahore)	Director
Mian Muhammad Adrees (CEO Sitara Chemical Industries, Faisalabad)	Director
Mr. Ali Asrar Aga (Managing Partner Ward Howell Int.)	Director
Mr. Mujeeb Rashid (CEO Mitchells Fruit Farms, Lahore)	Director
Mr. S.K. Mohyuddin	MD

B. KEY FINANCIAL STATISTICS			
		Year E	20-Jun
		Aud	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	106	108	3%
Non-Current Assets	15	9	-38%
Cash and Bank Balance	5	1	-89%
Fixed Asset	5	4	-14%
Total Assets Current Liabilities	120 33	118 32	-2% -3%
Non-Current Liabilities	0	0	-3% -100%
Long Term Debt	O	0	-10070
Total Liabilities	33	32	-4%
Equity	87	86	-2%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	161	163	1%
Cost of Sales	136	137	1%
Gross Profit/(Loss)	26	26	3%
Operating Expenses	31	28	-9%
Operating Profit/(Loss) (PBIT)	(5)	-2	-68%
Net Profit/ (Loss)	(5)	(2)	-60%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	73	76	5%
Capital Employed	88	86	-2%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	24	24	N/A
Gross Profit Margin (%)	15.9%	16.2%	N/A
Net Profit Margin (%)	-3.3%	-1.3%	N/A
Return on Assets (%)	-4.6%	-1.5%	N/A
, ,			
Return on Equity (%)	-6.1%	-2.5%	N/A
Debt-to-Equity (Times)	0.4	0.4	N/A
Current Ratio (Times)	3.2	3.4	N/A
Asset Turnover (Times)	1.3	1.4	N/A
Fixed Asset Turnover (Times)	33.1	38.7	N/A
Interest Cover (Times)	(3.3)	(1.2)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
0.44 11 1	FY 2012-13	FY 2013-14	****
Outstanding Loans			N/A
Outstanding Guarantees			N/A

STEDEC

133

Gujranwala Tools, Dies & Moulds Center

GTDMC

A. COMPANY INFORMATION	
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2008
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Industries and Production
Nature of Business	Common Facility Centre for CAD/CAM Services
Group Structure	Independent Company
Ownership Struc	ture
	Guarantee Limited Company under Section-

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Board of Directors	and the his	
Ir. Zaki Ur Rahman	CEO (Acting)	

B. KEY FINANCIAL STATISTICS			
B. KEY F	INANCIAL		
		Year I	114 1
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)
Current Assets	42	41	-3%
Non-Current Assets	679	588	-13%
Cash and Bank Balance	1	1	-56%
Fixed Asset	670	582	-13%
Total Assets	721	628	-13%
Current Liabilities	24	41	71%
Non-Current Liabilities	1	0	-29%
Long Term Debt			
Total Liabilities	25	41	68%
Equity	696	587	-16%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	28	16	-42%
Cost of Sales	133	112	-16%
Gross Profit/(Loss)	(105)	-96	-9%
Operating Expenses	29	15	-48%
Operating Profit/(Loss) (PBIT)	(134)	-111	-17%
Net Profit/ (Loss)	(112)	(109)	-3%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	18	0	-100%
Capital Employed	697	588	-16%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	84	51	N/A
Gross Profit Margin (%)	-379.8%	-593.1%	N/A
Net Profit Margin (%)	-403.5%	-673.7%	N/A
Return on Assets (%)	-18.6%	-17.6%	N/A
Return on Equity (%)	-16.1%	-18.5%	N/A
Debt-to-Equity (Times)	0.0	0.1	N/A
Current Ratio (Times)	1.8	1.0	N/A
Asset Turnover (Times)	0.0	0.0	N/A
Fixed Asset Turnover (Times)	0.0	0.0	N/A
Interest Cover (Times)	(436.3)	(553.0)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants	EX 2012 12	EX. 2012 14	N/A
Outstanding Loans	FY 2012-13	FY 2013-14	N/A
Outstanding Loans			N/A
Outstanding Guarantees			IN/A

Subsidies

Outstanding Loans
Outstanding Guarantees

Grants

134

Pakistan Poverty Alleviation Fund

PPAF

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	
Year of Incorporation	1997	
Incorporation Structure	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Finance	
Nature of Business	To promote an effective approach to poverty alleviation, which is aligned closely with Pakistan's commitment to Millennium Development Goals (MDGs)	
Group Structure	Independent Company	

Ownership Structure	
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%

Board of Directors Dr. Hussain Dawood	Chairman	
Dr. Navid Hamid	Director	
Dr. Saba Gul Khattak	Director	
Dr. Suleman Shaikh	Director	
Mr. Amjad Mahmood	Director	
Mr. Sarfaraz Ahmad Rehman	Director	
Dr. Zeba Sathar	Director	
Dr. Fareeha Zaffar	Director	
Prof. Aijaz Ahmed Qureshi	Director	
Dr. Rajab Ali Memon	Director	
Qazi Azmat Isa	CEO	
Mr. Zafar Nasrullah Khan	Director	

B. KEY F	INANCIAL	STATISTICS	5
		Year I	
			Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	26,832	32,325	20%
Non-Current Assets	4,824	3,590	-26%
Cash and Bank Balance	5,290	8,628	63%
Fixed Asset	79	76	-4%
Total Assets	31,656	35,915	13%
Current Liabilities	5,795	9,104	57%
Non-Current Liabilities	15,003	14,801	-1%
Long Term Debt	13,173	12,727	-3%
Total Liabilities	20,798	23,905	15%
Equity	10,858	12,010	11%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	2,896	2,867	-1%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	790	1,531	94%
Operating Profit/(Loss) (PBIT)	2,106	1,336	-37%
Net Profit/ (Loss)	1,953	1,175	-40%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	21,038	23,221	10%
Capital Employed	25,862	26,811	4%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	218	219	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	67.4%	41.0%	N/A
Return on Assets (%)	6.7%	3.7%	N/A
Return on Equity (%)	18.0%	9.8%	N/A
Debt-to-Equity (Times)	1.9	2.0	N/A
Current Ratio (Times)	4.6	3.6	N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	36.8	37.8	N/A
Interest Cover (Times)	13.7	7.6	N/A
GoP Support			
The state of the s	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A

Equity includes 'Endowment Fund' and 'Grant Fund' balance

Pagel 176

FY 2013-14

FY 2012-13

N/A

N/A

N/A

135

Overseas Pakistanis Foundation

OPF

A. COM	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	1979
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Overseas Pakistanis and Human Resource Development
Nature of Business	To advance social welfare of Pakistanis working or settled abroad and their families in Pakistan by grants, scholarships, stipends etc.
Group Structure	Independent Company
Ownership Stru	cture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major	
Shareholdings	

	Board	of Director	S
--	-------	-------------	---

0.00%

Not Available

Others

Pakistanis Foundation			OPF
B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 30-Jun
			Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	6,878	8,211	19%
Non-Current Assets	1,369	1,253	-8%
Cash and Bank Balance	653	699	7%
Fixed Asset	916	1,026	12%
Total Assets	8,247	9,464	15%
Current Liabilities	3,024	3,106	3%
Non-Current Liabilities	165	154	-7%
Long Term Debt			
Total Liabilities	3,189	3,260	2%
Equity	5,058	6.203	23%
Revaluation Surplus	30	30	0%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	934	1,060	14%
Cost of Sales			
Gross Profit/(Loss)	1 227	1 202	40/
Operating Expenses	1,327	1,382	4%
Operating Profit/(Loss) (PBIT)	(394)	-322	-18%
Net Profit/ (Loss)	(394)	(322)	-18%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	3,854	5,104	32%
Capital Employed	5,223	6,357	22%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	-42.1%	-30.4%	N/A
Return on Assets (%)	-4.8%	-3.4%	N/A
Return on Equity (%)	-7.8%	-5.2%	N/A
Debt-to-Equity (Times)	0.6	0.5	N/A
Current Ratio (Times)	2.3	2.6	N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	1.0	1.0	N/A
Interest Cover (Times)			N/A
GoP Support			
The state of the s	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	14/25
Outstanding Loans			N/A
Outstanding Guarantees			N/A
available for cale investments			Page 177

Major Shareholdings

Others

Pakistan Software Export Board

PSEB

4 GOV	TO A NILL INTO DATA (FILON)
A. COM	IPANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	1998
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministr	M/o Information Technology & Telecommunication
Nature of Business	To act as one stop shop to cater to all needs of a "Software house/Software Company" for setting up or facilitating its business and enhancing IT and IT enabled services export from Pakistan
Group Structure	Independent Company
Ownership Stru	ıcture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%

Board of Directors	
Ms. Anusha Rahman (Minister of State, M/o Information Technology)	Chairman
Mr. Azmat Ali Ranjha (Secretary IT, M/o Information Technology)	Director
Dr. Waqar Masood Khan (Secretary Finance, M/o Finance)	Director
Mr. S.M. Muneer (Chief Executive, Trade Development Authority of Pakistan)	Director
Mr. Nasir Khan Afridi	MD/CEO
Mr. Salim Ullah Ghauri (Chairman, Pakistan Software Houses Association)	Director
Mr. Salim Ullah Ghauri (CEO & President, Netso Technologies Limited)	Director

0.00%

Joit ware Export Board			
B. KEY F	'INANCIAL	STATISTICS	5
		Year E	End 30-Jun
			- Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	120	109	-9%
Non-Current Assets	1,136	1,110	-2%
Cash and Bank Balance	71	91	27%
Fixed Asset Total Assets	453 1,256	435 1,219	-4% -3%
Current Liabilities	28	25	-9%
Non-Current Liabilities	468	454	-3%
Long Term Debt			
Total Liabilities	496	480	-3%
Equity	760	739	-3%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	116	131	13%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	111	120	8%
Operating Profit/(Loss) (PBIT)	6	11	98%
Net Profit/ (Loss)	7	8	10%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	92	84	-9%
Capital Employed	1,228	1,193	-3%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	64	69	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	6.4%	6.3%	N/A
Return on Assets (%)	0.4%	0.9%	N/A
Return on Equity (%)	1.0%	1.1%	N/A
Debt-to-Equity (Times)	0.7	0.6	N/A
Current Ratio (Times)	4.3	4.3	N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	0.3	0.3	N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Support	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A N/A
Foreign Loans			N/A N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A
			Pagel 179

Livestock & Dairy Development Board

A. COMPA	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2005
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o National Food Security & Research
Nature of Business	Development in livestock sector
Group Structure	Independent Company
Ownership Struct	ure

Ownership Stru	cture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%

Secretary, M/o National Food Security & Research	Chairman
Secretary, Livestock and Dairy Development Department, Peshawar	Public Sector Director
Secretary, Livestock and Fisheries Department, Sindh	Public Sector Director
Secretary, Livestock and Dairy Development Department, Balochistan	Public Sector Director
Secretary, Livestock and Dairy Development Department, Lahore	Public Sector Director
Animal Husbandry Commissioner, M/o National Food Security & Research	Public Sector Director
Mrs. Nighat Javed	Private Member
Dr. Ghulam Habib	Private Member
Sardar Sikander Hayat Khan Jogezai	Private Member
Mr. Khurshid Ahmad Qureshi	Private Member
Prof. Dr. Bashir A. Sheikh	Private Member
Mrs. Mahmooda Nasreen	Private Member
Mr. Jamil Memon	Private Member
Dr. Muhammad Afzal	Private Member
Mr. Tahir Ahmad Khalifa	Private Member

B. KEY FINANCIAL STATISTICS			
		Year E	
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	251	252	0%
Non-Current Assets	1	0	-61%
Cash and Bank Balance	47	49	3%
Fixed Asset		0	
Total Assets	252	252	0%
Current Liabilities	1	1	-3%
Non-Current Liabilities			
Long Term Debt Total Liabilities	1	1	-3%
	251	251	-3%
Equity Revaluation Surplus	231	231	0%
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales	45	40	-13%
Cost of Sales	43	40	-13%
Gross Profit/(Loss)			
Operating Expenses	23	19	-17%
Operating Profit/(Loss) (PBIT)	22	20	-8%
Net Profit/ (Loss)	22	20	-10%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	250	251	0%
Capital Employed	251	251	0%
Dividend declared	201	201	N/A
Dividend paid to GoP			N/A
Total Employees		38	
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	49.2%	51.0%	N/A
Return on Assets (%)	8.7%	8.0%	N/A
Return on Equity (%)	8.9%	8.0%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)	313.8	325.8	N/A
Asset Turnover (Times)	0.2	0.2	N/A
Fixed Asset Turnover (Times)		135.3	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Universal Services Fund USF

A. COMPANY INFORMATION			
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Non Commercial		
Year of Incorporation	2006		
Incorporation Structure	Guarantee Limited Company under Section-42		
Administrative Ministry	M/o Information Technology & Telecommunication		
Nature of Business	USF promotes the development of telecommunication services in un-served and under-served areas throughout the length and breadth of the country		
Group Structure	Independent Company		

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Mrs. Anusha Rahman Khan	Chairperson
Mr. Azmat Ali Ranjha (Vice Chairman, Secretary Information Technology)	Vice Chairman
Mr. Mudassar Hussain (Member Telecom, M/o Information Technology)	Member
Dr. Syed Ismail Shah (Chairman PTA)	Member
Mr. Kaukab Iqbal (Chairman CAP, Representative of Consumer Group)	Member
Mr. Azfar Manzoor (VP ISP Association Nominee of data Licensees)	Member
Mr. Walid Irshaid, President & CEO PTCL, Nominee of Dixed-line Licensees	Member
Mr. Faisal Sattar	CEO
Nominee of Mobile Cellular Licensees	Member

B. KEY FINANCIAL STATISTICS				
	Year End 30-Ju			
		Aud	Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	1,448	2,325	61%	
Non-Current Assets	31	38	21%	
Cash and Bank Balance	1,336	2,236	67%	
Fixed Asset	31	38	21%	
Total Assets	1,479	2,363	60%	
Current Liabilities	19	23	26%	
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	19	23	26%	
Equity	1,460	2,339	60%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	2,523	4,376	73%	
Cost of Sales				
Gross Profit/(Loss)	2.522	4.05	500 /	
Operating Expenses	2,523	4,376	73%	
Operating Profit/(Loss) (PBIT)	0	0	-100% -100%	
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	1,429	2,302	61%	
Capital Employed	1,460	2,339	60%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	85	85	N/A	
Gross Profit Margin (%)	0.0%	0.0%	N/A	
Net Profit Margin (%)	0.0%	0.0%	N/A	
Return on Assets (%)	0.0%	0.0%	N/A	
Return on Equity (%)	0.0%	0.0%	N/A	
Debt-to-Equity (Times)	0.0	0.0	N/A	
Current Ratio (Times)	77.7	99.2	N/A	
Asset Turnover (Times)	1.7	1.9	N/A	
Fixed Asset Turnover (Times)	80.8	116.2	N/A N/A	
Interest Cover (Times)	00.0	110.2	N/A	
GoP Support	FY 2012-13	FY 2013-14		
Loons	F 1 -2012-13	-1-1-2018-14	DT/A	
Loans Domestic Loans			N/A N/A	
Foreign Loans			N/A N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	

Infrastructure Project Development Facility

IPDF

A. COMPANY INFORMATION		
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	
Year of Incorporation	2006	
	Guarantee Limited Company under Section-42	
Administrative Ministry	M/o Finance	
	Facilitator and coordinator for PPPs in Pakistan	
Group Structure	Independent Company	

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors

Not Available

B. KEY FINANCIAL STATISTICS			
	Year End		
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)
Current Assets	971	939	-3%
Non-Current Assets	5	5	-2%
Cash and Bank Balance	27	161	498%
Fixed Asset	5	5	-4%
Total Assets	977	944	-3%
Current Liabilities	10	1	-91%
Non-Current Liabilities	10	1	7170
Long Term Debt			
Total Liabilities	10	1	-90%
Equity	967	943	-2%
Revaluation Surplus	, , ,	,	270
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	131	100	-24%
Cost of Sales	93	48	-24% -48%
Gross Profit/(Loss)	38	51	35%
Operating Expenses	55	51	-7%
Operating Profit/(Loss) (PBIT)	(17)	0	-100%
Net Profit/ (Loss)	(16)	0	-100%
` ,	, ,		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	961	938	-2%
Capital Employed	967	943	-2%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	50	40	N/A
Gross Profit Margin (%)	29.0%	51.6%	N/A
Net Profit Margin (%)	-12.1%	0.0%	N/A
Return on Assets (%)	-1.8%	0.0%	N/A
Return on Equity (%)	-1.6%	0.0%	N/A
Debt-to-Equity (Times)	0.0	0.0	BT/A
		0.0	N/A
Current Ratio (Times)	100.4	1,032.9	N/A
Asset Turnover (Times)	100.4	1,032.9 0.1	N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times)	100.4 0.1 27.3	1,032.9 0.1 21.7	N/A N/A N/A
Asset Turnover (Times)	100.4	1,032.9 0.1	N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times)	100.4 0.1 27.3	1,032.9 0.1 21.7	N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	100.4 0.1 27.3	1,032.9 0.1 21.7	N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A N/A N/A N/A N/A N/A N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	100.4 0.1 27.3 (408.9)	1,032.9 0.1 21.7 1.0	N/A
Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	100.4 0.1 27.3 (408.9) FY 2012-13	1,032.9 0.1 21.7 1.0 FY 2013-14	N/A N/A N/A N/A N/A N/A N/A N/A

Equity shows 'Fund Account' and 'Deferred Grant' balance

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

Pakistan Horticulture Development and Export Company

PHDEC

	ANY INFORMATION		
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Non Commercial		
Year of Incorporation			
ncorporation Structure	Guarantee Limited Company under Section-42		
Administrative Ministry	M/o Commerce & Textile Industry		
Nature of Business	Promotion and development of Horticulture sector		
Group Structure	Independent Company		

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Board of Directors	
Msr. Sarfraz Hussain Iqbal	Director
Mr. Muhammad Afsar Khan	Director
Mr. Waheed Raza Bhatti	Director
Mr. Hifz-ur-Rehman	Director
Mr. Raheem Anwar Khan	Director
Mr. Abdul Rasheed	Director/Chief Executive

Development and Export Company			
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
	F 1 2012-13	F 1 2013-14	VARIANCE (70)
Current Assets Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets	49	66	34%
Current Liabilities	49	00	34%
Non-Current Liabilities			
Long Term Debt Total Liabilities	0		
	0	6	200/
Equity Development Symmology	47	60	28%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	45		-100%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)	(39)	4	-109%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	49	66	34%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)	0.0%		N/A
Net Profit Margin (%)	-86.7%		N/A
Return on Assets (%)	0.0%	0.0%	N/A
Return on Equity (%)	-83.0%	5.9%	N/A
Debt-to-Equity (Times)	0.0	0.1	N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)	0.9	0.0	N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support	FY 2012-13	FY 2013-14	
Loans	1 1 2012-13	1 1 2013-14	N/A
Domestic Loans			N/A N/A
Foreign Loans			N/A N/A
Guarantees			N/A

FY 2012-13 FY 2013-14

N/A Pagel 182

N/A

N/A

Outstanding Loans

Outstanding Guarantees

A. COMP.	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2006
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Information Technology & Telecommunication
Nature of Business	Promotes efficient, sustainable and effective ICT initiatives through synergic development of industrial and academic resources to transform Pakistan's economy into a knowledge based economy
Group Structure	Independent Company
Ownership Struct	ture

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Ms. Anusha Rahman Khan (Minister of State for IT & Telecom)	Chairperson (Ex-Officio)
Mr. Azmat Ali Ranjha (Secretary, IT & Telecom)	Director (Ex-Officio)
Mr. Mudassar Hussain (Member (Telecom), MOIT)	Director (Ex-Officio)
Dr. Syed Ismail Shah (Chairman, PTA)	Director
Mr. Asim Shahryar Husain (MD PSEB)	Director (Ex-Officio)
Engr. Shahab Afroz Khan (Director (QEC), Dawood University of Engineering & Technology, Karachi)	Director (Representative of Academia)
Dr. Shahid Qureshi (Program Director, Enterpreneurial Development. IBA Karachi)	Director (Rapresentative of Academia)
Mr. Akbar Jamal Shaukat (Program Director, (Managing Partner), CNS Group of Companies)	Director (Corporate Management Executive)
Mr. Muhammad Nasrullah (Chief Business Operations Officer, PTCL)	Director (Representative of Fixed Line Operators)
Mr. Syed Hyder Sarfraz Abedi (Director Corporate Affairs Pakistan Mobile Communication Limited)	Director (Representative of Cellular Operators)
Mr. Khawaja Saad Saleem (MD, Nayatel Private. Limited)	
Mr. Yasir Qadir	CEO

B. KEY F	INANCIAL	STATISTICS	S
		Year E	and 30-Jun
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	269	927	245%
Non-Current Assets	8	7	-7%
Cash and Bank Balance	249	901	262%
Fixed Asset	7	6	-3%
Total Assets	277	934	237%
Current Liabilities	21	20	-5%
Non-Current Liabilities	249	907	264%
Long Term Debt			
Total Liabilities	270	927	243%
Equity	7	7	-4%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	880	885	1%
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses	880	885	1%
Operating Profit/(Loss) (PBIT)	0	0	33%
Net Profit/ (Loss)	0	0	33%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	248	907	266%
Capital Employed	256	914	257%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	52	51	N/A
Gross Profit Margin (%)	0.0%	0.0%	N/A
Net Profit Margin (%)	0.0%	0.0%	N/A
Return on Assets (%)	0.0%	0.0%	N/A
Return on Equity (%)	0.0%	0.1%	N/A
Debt-to-Equity (Times)	38.6	138.2	N/A
Current Ratio (Times)	12.8	46.3	N/A
Asset Turnover (Times)	3.2	0.9	N/A
Fixed Asset Turnover (Times)	131.4	136.8	N/A
Interest Cover (Times)			N/A
interest cover (Times)			14/11
GoP Support			
oor support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies Grants			N/A N/A
Ordins	FY 2012-13	FY 2013-14	IN/A
Outstanding Loans	T 1 2012-13	11 2013-14	N/A

N/A

142

Fisheries Development Board

FDB

A. COM	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2007
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministr	y M/o National Food Security & Research
Nature of Business	Research and development for fisheries sector
Group Structure	Independent Company
Ownership Stru	icture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%
Roard of Direct	OPC

Board of Dire Not Available	ctors	

B. KEY FINANCIAL STATISTICS Year End Audito BALANCE SHEET FY 2012-13 FY 2013-14 VA Current Assets 82 166 Non-Current Assets 4 4 Cash and Bank Balance 11 91	
Audito BALANCE SHEET FY 2012-13 FY 2013-14 V. Current Assets 82 166 Non-Current Assets 4 4	Rs. Million ARIANCE (%) 103%
BALANCE SHEET FY 2012-13 FY 2013-14 V. Current Assets 82 166 Non-Current Assets 4 4	ARIANCE (%)
Current Assets 82 166 Non-Current Assets 4 4	103%
Non-Current Assets 4 4	
	2%
Cash and Bank Balance 11 01	
Cush and Dank Dalance 11 91	706%
Fixed Asset 4	2%
Total Assets 86 170	98%
Current Liabilities 0	374%
Non-Current Liabilities 42 117	178%
Long Term Debt	
Total Liabilities 42 118	180%
Equity 43 52	20%
Revaluation Surplus	
INCOME STATEMENT FY 2012-13 FY 2013-14 VA	ARIANCE (%)
Revenue/ Net Sales 21 26	27%
Cost of Sales	
Gross Profit/(Loss)	
Operating Expenses 11 17	54%
Operating Profit/(Loss) (PBIT) 9	-6%
Net Profit/ (Loss) 9	-6%
OTHER INDICATORS FY 2012-13 FY 2013-14 V	ARIANCE (%)
Working Capital 82 165	102%
Capital Employed 85 169	98%
Dividend declared	N/A
Dividend paid to GoP	N/A
Total Employees 28	N/A
Gross Profit Margin (%) 0.0% 0.0%	N/A
Net Profit Margin (%) 45.4% 33.8%	N/A
Return on Assets (%) 10.9% 5.2%	N/A
Return on Equity (%) 21.5% 16.9%	N/A
Debt-to-Equity (Times) 1.0 2.3	N/A
Current Ratio (Times) 505.6 216.0	N/A
Asset Turnover (Times) 0.2 0.2	N/A
Fixed Asset Turnover (Times) 5.5 6.9	N/A
Interest Cover (Times)	N/A
GoP Support	
FY 2012-13 FY 2013-14	
Loans	N/A
Domestic Loans	N/A
Foreign Loans	N/A
Guarantees	N/A
Subsidies	N/A
Grants	N/A
FY 2012-13 FY 2013-14	
Outstanding Loans	N/A
Outstanding Guarantees	N/A

143

Ceramics Development and Training Complex

Guarantees

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

CDTC

A. COMP	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2008
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Industries and Production
Nature of Business	Upgrading the Sanitary ware industry by providing engineering and production support
Group Structure	Independent Company

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Mr. Zarar Haider Khan	Director
Mr. Basit Maqsood Abbasi	Director
Mr. Khalid Mahmood Chadda	Director
Mr. Sheikh Mahmood Iqbal	Director
Mr. Tariq Rehman	Director
Mr. Irshad Ali Shaban Ali Kassim	Director
Mr. Shahzad Hafeez	Director
Mr. Muhammad Arshad	CEO

B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Current Assets	28	33	17%
Non-Current Assets	224	207	-8%
Cash and Bank Balance	24	29	18%
Fixed Asset	223	205	-8%
Total Assets	252	239	-5%
Current Liabilities	1	1	-33%
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	1	1	-33%
Equity	251	238	-5%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Revenue/ Net Sales	8	15	88%
Cost of Sales	29	29	1%
Gross Profit/(Loss)	(21)	-14	-33%
Operating Expenses	9	9	5%
Operating Profit/(Loss) (PBIT)	(30)	-23	-22%
Net Profit/ (Loss)	(23)	(18)	-20%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital	27	32	19%
Capital Employed	251	238	-5%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	15	13	N/A
Gross Profit Margin (%)	-258.8%	-92.0%	N/A
Net Profit Margin (%)	-287.0%	-121.6%	N/A
Return on Assets (%)	-11.8%	-9.7%	N/A
Return on Equity (%)	-9.1%	-7.7%	N/A
Debt-to-Equity (Times)	0.0	0.0	N/A
Current Ratio (Times)	25.9	45.2	N/A
Asset Turnover (Times)	0.0	0.1	N/A
Fixed Asset Turnover (Times)	0.0	0.1	N/A
Interest Cover (Times)	(7,407.5)	(7,262.5)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
C			27/4

FY 2012-13 FY 2013-14

Page| 185

N/A

N/A

N/A

N/A

Devolution Trust for Community Empowerment

DTCE

Year of Incorporation Incorporation Structure Administrative Ministry Nature of Business	Promotional & Advocacy Promotional & Advocacy PSC - Non Commercial Guarantee Limited Company under Section-42 Independent Company
Year of Incorporation Incorporation Structure Administrative Ministry Nature of Business	PSC - Non Commercial Guarantee Limited Company under Section-42
Year of Incorporation Incorporation Structure Administrative Ministry Nature of Business	Guarantee Limited Company under Section-42
Administrative Ministry Nature of Business	Section-42
Administrative Ministry Nature of Business	Section-42
Nature of Business	Independent Company
	Independent Company
Group Structure	Independent Company
	macponatin Company
Ownership Struct	
Status Gu 42	uarantee Limited Company under Section-
GoP Shareholding N/	'A
Major Shareholdings	
Others	
Board of Directors	S

or Community Empow	erment		DTCE
B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 30-Ju
		Not Avail	able Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities	0		
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VADIANCE (0/
	FY 2012-13	F Y 2013-14	VARIANCE (%
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/
Dividend paid to GoP			N/
Total Employees			N/
Gross Profit Margin (%)			N/
Net Profit Margin (%)			N/
Return on Assets (%)			N/
Return on Equity (%)			N/
Debt-to-Equity (Times)			N/
Current Ratio (Times)			N/
Asset Turnover (Times)			N/
Fixed Asset Turnover (Times)			N/
Interest Cover (Times)			N/
GoP Support			
11.	FY 2012-13	FY 2013-14	
Loans			N/
Domestic Loans			N/
Foreign Loans			N/
Guarantees			N/
Subsidies			N/
Grants			N/
J. u	FY 2012-13	FY 2013-14	14/
Outstanding Loans	F 1 2012-13	1 1 2013-14	N/
Outstanding Guarantees			N/
Camanania Cadranices			Pagel 18

145	Energ
A. COMPA	ANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2002
ncorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Water & Power
Nature of Business	Promotion of Energy conservation

Independent Company

Ownership Stru	ıcture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	N/A
Major Shareholdings	
Others	

Group Structure

Board of Directors	
Mr. Muhammad Younas Dagha (Secretary MoWP)	Chairman
Dr. Waqar Masood (Secretary MoF)	Director
Mr. Muhammad Saleem Sethi (Secretary EAD)	Director
Mr. Hassan Nasir Jamy	MD
Mr. Aftab Ahmed Maneka (Mo Climate Change)	Director
Ms. Aisha Khan	Director
Mr. Mahmood Akhtar Cheema	Director
Mr. Shafqat Kakakhel	Director

B. KEY F	INANCIAL S	STATISTICS	
		Year E	and 30-J
		Aud	lited Rs. Milli
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (
Current Assets	324	345	
Non-Current Assets	25	13	-4
Cash and Bank Balance	24	9	-6
Fixed Asset	7	5	-2
Total Assets	348	358	
Current Liabilities	2	2	5
Non-Current Liabilities	2	3	5
Long Term Debt			
Total Liabilities	4	6	5
Equity	345	353	
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (
Revenue/ Net Sales	31	29	VIIIIIIII (CL (
Cost of Sales	31	29	-
Gross Profit/(Loss)			
Operating Expenses	24	21	-1
Operating Profit/(Loss) (PBIT)	7	8	1
Net Profit/ (Loss)	7	8	1
` ,	·	-	
OTHER INDICATORS	FY 2012-13		VARIANCE (
Working Capital	322	343	
Capital Employed	347	356	
Dividend declared			N
Dividend paid to GoP			N
Total Employees	14	14	N
Gross Profit Margin (%)	0.0%	0.0%	Ν
Net Profit Margin (%)	22.7%	28.1%	N
·			
Return on Assets (%)	2.0%	2.2%	ľ
Return on Equity (%)	2.0%	2.3%	ľ
Debt-to-Equity (Times)	0.0	0.0	N
Current Ratio (Times)	215.8	150.3	N
Asset Turnover (Times)	0.1	0.1	N
Fixed Asset Turnover (Times)	4.7	5.9	N
Interest Cover (Times)			N
GoP Support			
Gor Support	FY 2012-13	FY 2013-14	
T	F 1 2012-13	F 1 2015-14	
Loans			N
Domestic Loans			N
Foreign Loans			N
Guarantees			1
Subsidies			N
Grants			N
	TOX7 2012 12		
Outstanding Loans	FY 2012-13	FY 2013-14	N

Pagel 187

Federal Government Employees Housing Foundation

FGEHF

A. COM	IPANY INI	FORMATION	B. KEY F	INANCIAL	STATISTIC	S
Sector	Promotiona	ıl & Advocacy			Year l	End 30-Jun
Sub-Sector	Promotiona	ıl & Advocacy			Not Avai	lable Rs. Million
Entity Type	PSC - Non	Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1989		Current Assets			
Incorporation Structure	e Guarantee l	Limited Company under	Non-Current Assets			
	Section-42	1 7	Cash and Bank Balance			
Administrative Ministr	y M/o Housii	ng & Works	Fixed Asset			
Nature of Business	Providing s	helter facility services to	Total Assets			
Tracare of Business		ernment employees.	Current Liabilities Non-Current Liabilities			
			Long Term Debt			
Group Structure	Independen	t Company	Total Liabilities	0		
•	1	1 7	Equity			
			Revaluation Surplus			
			INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Stru	ıcture		Revenue/ Net Sales			
Status	Guarantee Lin	nited Company under Section-	Cost of Sales			
	42		Gross Profit/(Loss)			
GoP Shareholding	N/A		Operating Expenses			
Major			Operating Profit/(Loss) (PBIT)			
Shareholdings		Net Profit/ (Loss)				
			OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
			Working Capital	0	0	
Others			Capital Employed	0	0	
Board of Direct	Orc		Dividend declared			N/A
Mr. Muhammad Younus D		Chief Executive	Dividend paid to GoP	220	244	N/A
M/o Housing & Works)	rughu (Beeretury	Cinci Executive	Total Employees	339	346	5 N/A
Mr. Maroof Afzal		Chairman	Gross Profit Margin (%)			N/A
Mr. Tariq Viqar Bakhshi (. Works)	JS, Housing &	Director	Net Profit Margin (%)			N/A
Mr. Faqir Hussain (Joint E Advisor, Housing & Work		Director	Return on Assets (%)			N/A
Mr. S.M. Afaq Makhdoon Cabinet)		Director	Return on Equity (%)			N/A
Mr. Hamid Ali Khan (Add M/o Interior)	itional Secretary,	Director	Debt-to-Equity (Times)			N/A
Mr. Jamil Ahmed Khan (D Admin)	eputy Secreatry	Director	Current Ratio (Times)			N/A
Engr. Hassan Saleem Haqo	qani (MD-NCL)	Director	Asset Turnover (Times)			N/A
Mr. Muhammad Irfan (DG	-NHA)	Director	Fixed Asset Turnover (Times)			N/A
Mr. Ata-ul-Haque Akhtar	(DG-Pak PWD)	Director	Interest Cover (Times)			N/A
Mr. Ruhail Muhammad Ba Works/JS, Finance Divisio		Director	GoP Support			
MR. A.R. Zaidi (CFAO, M Works)	*	Director	ou support	FY 2012-13	FY 2013-14	
				1 1 2012-13	112013-14	
			Loans			N/A
			Domestic Loans			N/A
			Foreign Loans			N/A

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

FY 2012-13 FY 2013-14

N/A

N/A

N/A

N/A

PERFORMANCE REVIEW FY 2013-14

Fund for Protected Areas				FPA		
A. COMP	ANY INFORMATION	B. KEY I	FINANCIAL	STATISTICS	S	
Sector	Promotional & Advocacy			Year I	End	30-Jun
Sub-Sector	Promotional & Advocacy			Not Avail		Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VAR	IANCE (%
Year of Incorporation		Current Assets	1 1 2012 13	11 2013 14	VIAIC	mirch (70
_		Non-Current Assets				
Incorporation Structure	Guarantee Limited Company under Section-42	Cash and Bank Balance				
Administrative Ministry	Climate Change Division	Fixed Asset				
Administrative willistry	Chinate Change Division	Total Assets				
Nature of Business		Current Liabilities				
		Non-Current Liabilities				
		Long Term Debt				
Group Structure	Independent Company	Total Liabilities	0			
		Equity				
		Revaluation Surplus				
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VAR	IANCE (%
Ownership Struc	ture	Revenue/ Net Sales				
_	Guarantee Limited Company under Section-	Cost of Sales				
4		Gross Profit/(Loss)				
CoD Charaboldina	J/A	Operating Expenses				
gor similareng	NA	Operating Profit/(Loss) (PBIT)				
Major		Net Profit/ (Loss)				
Shareholdings		OTHER INDICATORS	FY 2012-13	FY 2013-14	VAR	IANCE (%
		Working Capital	0	0	VIAIC	mirch (70
Others		Capital Employed	0	0		
Officis		Dividend declared	0	O .		N/z
Board of Director	rs					
Not Available		Dividend paid to GoP				N/A
		Total Employees				N/A
		Gross Profit Margin (%) Net Profit Margin (%)				N/A
		Return on Assets (%)				N/A
		Return on Equity (%)				N/A
						N/A
		Debt-to-Equity (Times)				N/A
		Current Ratio (Times) Asset Turnover (Times)				N/A
		Fixed Asset Turnover (Times)				N/2
		Interest Cover (Times)				N/2
						1 1/1
		GoP Support				
			FY 2012-13	FY 2013-14		
		Loans				N/A
		Domestic Loans				N/A
		Foreign Loans				N/A
		Guarantees				N/A
		Subsidies				N/A
		Grants				N/A
			FY 2012-13	FY 2013-14		
		Outstanding Loans				N/A
		Outstanding Guarantees				N/A
						Page 189

Ghazi Brotha Taraqiati Idara

GBTI

A. COM	IPANY INFORMATION	B. KEY I	FINANCIAL	STATISTIC	S
Sector	Promotional & Advocacy			Year l	End 30-Jun
Sub-Sector	Promotional & Advocacy			Not Avai	lable Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation		Current Assets			
Incorporation Structure	e Guarantee Limited Company under	Non-Current Assets			
incorporation Structure	Section-42	Cash and Bank Balance			
Administrative Ministr	cy Climate Change Division	Fixed Asset			
		Total Assets			
Nature of Business		Current Liabilities			
		Non-Current Liabilities			
a a		Long Term Debt			
Group Structure	Independent Company	Total Liabilities	0		
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Ownership Stru		Revenue/ Net Sales			
Status	Guarantee Limited Company under Section- 42	Cost of Sales			
	42	Gross Profit/(Loss)			
GoP Shareholding	N/A	Operating Expenses			
Major		Operating Profit/(Loss) (PBIT)			
Shareholdings		Net Profit/ (Loss)			
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
		Working Capital	0	0	
Others		Capital Employed	0	0	
D 1 6D'		Dividend declared			N/A
Board of Direct	ors	Dividend paid to GoP			N/.
Not Available		Total Employees			N/.
		Gross Profit Margin (%)			N/.
		Net Profit Margin (%)			N/.
		Return on Assets (%)			N/.
		Return on Equity (%)			N/
		Debt-to-Equity (Times)			N/
		Current Ratio (Times)			N/
		Asset Turnover (Times) Fixed Asset Turnover (Times)			N/A
		Interest Cover (Times)			N/2 N/2
					TN/.
		GoP Support			
			FY 2012-13	FY 2013-14	
		Loans			N/A
		Domestic Loans			N/.
		Foreign Loans			N/.
		Guarantees			N/
		Guarantees Subsidies			N/. N/.
		Guarantees	EV 2012-12	EV 2012 1	N/2 N/2 N/2
		Guarantees Subsidies	FY 2012-13	FY 2013-14	N/. N/.

Pagel 190

Mountain Areas Conservancy Fund

MACF

149	Mountair
A. COM	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	y Climate Change Division
Nature of Business	
Group Structure	Independent Company
Ownership Stru	cture
Status	Guarantee Limited Company under Section- 42
GoP Shareholding	N/A
Major Shareholdings	
Others	
Board of Directo	

B. KEY F	INANCIAL	STATISTICS	S	
		Year I	End 30-	Jun
		Not Avail	lable Rs. Mil	lion
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE	(%)
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	0			
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE	(%)
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
` ,	EX. 2012 12	T77.0010.11	TIA DIA NIGE	(0.()
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE	(%)
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared				N/A
Dividend paid to GoP				N/A
Total Employees				N/A
Gross Profit Margin (%)				N/A
Net Profit Margin (%)				N/A
Return on Assets (%)				N/A
Return on Equity (%)				N/A
Debt-to-Equity (Times)				N/A
Current Ratio (Times)				N/A
Asset Turnover (Times)				N/A
Fixed Asset Turnover (Times)				N/A
Interest Cover (Times)				N/A
GoP Support				
our support	FY 2012-13	FY 2013-14		
Loans		2 2 2020 2 1		N/A
Domestic Loans				N/A
Foreign Loans				N/A
Guarantees				N/A
Subsidies				N/A
Grants				N/A
Grafits	EV 2012-12	EV 2012-14		14/A
Outstanding Loans	FY 2012-13	FY 2013-14		N/A
Outstanding Loans Outstanding Guarantees				N/A
Outstanding Quarantees			Page	

National Academy of Performing Arts

NAPA

A. COMPANY INFORMATION	
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	2004
*	Guarantee Limited Company under Section-42
Administrative Ministry	M/o Inter Provincial Coordination
Nature of Business	Educational Institute
Group Structure	Independent Company

Ownership Structure		
Status	Guarantee Limited Company under Section- 42	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

Dr. Ishrat Husain	Director/Chairman
Mr. Tariq Kirmani	Director
Mr. Anwar H. Rammal	Director
Syed Jawaid Iqbal	Director
Mr. Javed Jabbar	Director
Mr. Shahrukh Hasan	Director
Mrs. Mahtab A. Rashdi	Director
Mr. Nayyar Ali Dada	Director
Mrs. Salima Hashmi	Director
Mr. Zia Mohyeddin	Chief Executive
Secretary, IPC, GOP	Ex-Officio
Secretary, Finance, GOP	Ex-Officio
Secretary, Culture, GOS	Ex-Officio

B. KEY FINANCIAL STATISTICS				
	Year End 30-Jui			
		Aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	143	186	30%	
Non-Current Assets	14	14	3%	
Cash and Bank Balance	19	33	73%	
Fixed Asset	13	14	2%	
Total Assets	156	200	28%	
Current Liabilities	8	8	-2%	
Non-Current Liabilities	1	0	-69%	
Long Term Debt				
Total Liabilities	9	8	-12%	
Equity	147	188	28%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	69	91	32%	
Cost of Sales	75	65	-14%	
Gross Profit/(Loss)	(6)	26	-551%	
Operating Expenses	0	0	33170	
Operating Profit/(Loss) (PBIT)	(6)	26	-551%	
Net Profit/ (Loss)	5	41	676%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	135	178	32%	
Capital Employed	149	192	30%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	68	69	N/A	
Gross Profit Margin (%)	-8.4%	28.8%	N/A	
Net Profit Margin (%)	7.7%	45.4%	N/A	
Return on Assets (%)	-3.7%	13.1%	N/A	
Return on Equity (%)	3.6%	21.9%	N/A	
Debt-to-Equity (Times)	0.1	0.0	N/A	
Current Ratio (Times)	18.5	24.6	N/A	
Asset Turnover (Times)	0.4	0.5	N/A	
Fixed Asset Turnover (Times)	5.2	6.7	N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14	N/A	
Grants	FY 2012-13	FY 2013-14	N/A N/A	
	FY 2012-13	FY 2013-14		

Equity shows Endowment Fund and General Fund balance

PERFORMANCE REVIEW FY 2013-14

151	Nation	National Highway Foundation			NHF
A. COMP	ANY INFORMATION	B. KEY I	INANCIAL	STATISTICS	S
Sector	Promotional & Advocacy			Year I	End 30-Jun
Sub-Sector	Promotional & Advocacy			Not Avail	able Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation		Current Assets			7.1212121 (02) (70
_	Commenter Limited Commenter	Non-Current Assets			
Incorporation Structure	Guarantee Limited Company under Section-42	Cash and Bank Balance			
Administrative Ministry	M/o Communication	Fixed Asset			
rammstative ministry	147 o Communication	Total Assets			
Nature of Business		Current Liabilities			
		Non-Current Liabilities			
		Long Term Debt			
Group Structure	Independent Company	Total Liabilities	0		
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Ownership Struc	ture	Revenue/ Net Sales			
-	Guarantee Limited Company under Section-	Cost of Sales			
	12	Gross Profit/(Loss)			
GoP Shareholding	N/A	Operating Expenses			
gor smarenorumg	V/11	Operating Profit/(Loss) (PBIT)			
Major Shareholdings		Net Profit/ (Loss)			
Shareholdings		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
		Working Capital	0	0	(10
Others		Capital Employed	0	0	
Others		Dividend declared		Ü	N/A
Board of Directo	rs				N/A
Not Available		Dividend paid to GoP Total Employees			N/A
		Gross Profit Margin (%)			N/2
		Net Profit Margin (%)			N/A
		Return on Assets (%)			N/A
		Return on Equity (%)			N/A
		Debt-to-Equity (Times)			N/A
		Current Ratio (Times)			N/A
		Asset Turnover (Times)			N/A
		Fixed Asset Turnover (Times)			N/A
		Interest Cover (Times)			N/A
		GoP Support			
		Gor Support	FY 2012-13	FY 2013-14	
			1-1-2012-15	1-1-2018-147	
		Loans			N/A
		Domestic Loans			N/A
		Foreign Loans			N/A
		Guarantees Subsidies			N/A N/A
		Grants			N/A
		Grants	FY 2012-13	FY 2013-14	IN/Z
		Outstanding Loans	F 1 2012-13	F F 2013-14	N/A
		Outstanding Loans Outstanding Guarantees			N/A
		Subtanding Guarantees			
					Page 193

Pakistan Textile Testing Foundation

PTTF

	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministry	y M/o Commerce & Textile Industry
Nature of Business	
Group Structure	Independent Company
Ownership Stru	
	Guarantee Limited Company under Section-
Status	42
Status GoP Shareholding	
	42
GoP Shareholding Major	42

B. KEY FINANCIAL STATISTICS					
		Year I	End 30-Jun		
		Not Avail	lable Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets					
Non-Current Assets					
Cash and Bank Balance					
Fixed Asset					
Total Assets					
Current Liabilities					
Non-Current Liabilities					
Long Term Debt					
Total Liabilities	0				
Equity					
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales					
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses					
Operating Profit/(Loss) (PBIT)					
Net Profit/ (Loss)					
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	0	0			
Capital Employed	0	0			
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees			N/A		
Gross Profit Margin (%)			N/A		
Net Profit Margin (%)			N/A		
Return on Assets (%)			N/A		
Return on Equity (%)			N/A		
Debt-to-Equity (Times)			N/A		
Current Ratio (Times)			N/A		
Asset Turnover (Times)			N/A		
Fixed Asset Turnover (Times)			N/A		
Interest Cover (Times)			N/A		
GoP Support					
• •	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

153

National Rural Support Programme

NRSP

		Kurai Support i Togramii			TUKSI
A. COM	IPANY INFORMATION	B. KEY 1	FINANCIAL	STATISTIC	
Sector	Promotional & Advocacy			Year 1	End 30-Ju
Sub-Sector	Promotional & Advocacy			Not Avai	lable Rs. Milli
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (
Year of Incorporation		Current Assets			
Incorporation Structure	e Guarantee Limited Company under	Non-Current Assets			
1	Section-42	Cash and Bank Balance			
Administrative Minist	ry M/o Finance	Fixed Asset			
Nature of Business		Total Assets			
Nature of Busiliess		Current Liabilities			
		Non-Current Liabilities			
C Stt	In demandant Comment	Long Term Debt Total Liabilities	0		
Group Structure	Independent Company	Equity	0		
		Revaluation Surplus			
			EV 2012-12	EV 2012-14	VADIANCE.
0 11 6		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (
Ownership Stru		Revenue/ Net Sales			
Status	Guarantee Limited Company under Section- 42	Cost of Sales			
		Gross Profit/(Loss)			
GoP Shareholding	N/A	Operating Expenses Operating Profit/(Loss) (PBIT)			
Major		Net Profit/ (Loss)			
Shareholdings			TTT 00/0 / 0	TT 4010 11	
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (
		Working Capital	0	0	
Others		Capital Employed	0	0	
Board of Direct	tors	Dividend declared			N
Not Available	1015	Dividend paid to GoP			N
1vot / Ivanable		Total Employees			N
		Gross Profit Margin (%)			N N
		Net Profit Margin (%) Return on Assets (%)			N N
		Return on Equity (%)			N N
		Debt-to-Equity (Times)			N
		Current Ratio (Times)			N
		Asset Turnover (Times)			N
		Fixed Asset Turnover (Times)			N
		Interest Cover (Times)			N
		GoP Support			
			FY 2012-13	FY 2013-14	
		Loans			N
		Domestic Loans			N
		Foreign Loans			N
		Guarantees			N
		Subsidies			N
		Grants			N
			FY 2012-13	FY 2013-14	
		Outstanding Loans			N
		Outstanding Guarantees			N

154

WAPDA Employees Housing Foundation

WEHS

	PANY INFORMATION	
Sector	Promotional & Advocacy	
Sub-Sector	Promotional & Advocacy	
Entity Type	PSC - Non Commercial	BALANO
Year of Incorporation		Current As
Incorporation Structure	Guarantee Limited Company under Section-42	Non-Curre Cash and I
Administrative Ministr	y M/o Water & Power	Fixed Asse Total Asse
Nature of Business Group Structure	Independent Company	Current Li: Non-Curre Long Term Total Liabi Equity Revaluatio
		INCOMI
Ownership Stru	icture	Revenue/ N
Status	Guarantee Limited Company under Section- 42	Cost of Sal Gross Prof
GoP Shareholding	100.00%	Operating 1
Major Shareholdings		Operating Net Profit/ OTHER
		Working C
Others	0.00%	Capital En
Board of Direct	ors	Dividend p
Not Available		Total Emp Gross Prof Net Profit Return on Return on Debt-to-Ec Current Ra Asset Turn Fixed Asse

B. KEY FINANCIAL STATISTICS					
		Year I			
		Not Avail	lable Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets					
Non-Current Assets					
Cash and Bank Balance					
Fixed Asset					
Total Assets					
Current Liabilities					
Non-Current Liabilities					
Long Term Debt					
Total Liabilities	0				
Equity					
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales					
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses					
Operating Profit/(Loss) (PBIT)					
Net Profit/ (Loss)					
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	0	0			
Capital Employed	0	0			
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees			N/A		
Gross Profit Margin (%)			N/A		
Net Profit Margin (%)			N/A		
Return on Assets (%)			N/A		
Return on Equity (%)			N/A		
Debt-to-Equity (Times)			N/A		
Current Ratio (Times)			N/A		
Asset Turnover (Times)			N/A		
Fixed Asset Turnover (Times)			N/A		
Interest Cover (Times)			N/A		
GoP Support					
••	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
Outstanding Guarantees			N/A		

Grants

Outstanding Loans

Outstanding Guarantees

155

WAPDA Endowment Fund for Sports

WEFS

A. COMPANY INFORMATION			
Sector	Promotional & Advocacy		
Sub-Sector	Promotional & Advocacy		
Entity Type	PSC - Non Commercial		
Year of Incorporation	2010		
Incorporation Structure	Guarantee Limited Company under Section-42		
Administrative Ministry	M/o Water & Power		
Nature of Business	Providing sports and education facilities to Pakistani youth by grants of stipends from profits earned on investment		
Group Structure	Independent Company		

Ownership Structure			
Status	Guarantee Limited Company under Section- 42		
GoP Shareholding	100.00%		
Major			
Shareholdings			
Others	0.00%		

Board of Directors	
Mr. Zafar Mahmood	Chairman
Mr. Muhammad Shoaib Iqbal	Director / Member (Water) WAPDA
Mr. Badar ul Munir Murtaza	Director / Member (Power) WAPDA
Mr. Anwar ul Haq	Director / Member (Finance) WAPDA
Mr. Syed Khalid Akhlaq Gilani	Director / Secretary WAPDA
Mr. Yousaf Naseem Khokhar	Director / Chief Executive / M.D. Admn. WAPDA
Mr. Khaqan Murtaza	Director
Mr. Tahir Mahmood	Director
Mr. Muhammad Zafar	Director / G.M.(Sports) WAPDA
Mr. Mian Rifat Mahmood	Director / D.G.(Sports) WAPDA

downient Fund for Spor	. 1.5		WEEG	
B. KEY FINANCIAL STATISTICS				
		Year I	End 30-Jun	
		Un-aud	lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets	93	92	-1%	
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities	0	3		
Equity	90	89	-2%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)	(1)	(1)	-35%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	93	92	-1%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	1	1	N/A	
Gross Profit Margin (%)	1		N/A	
Cross Profit Mangin (70)			1,112	
Net Profit Margin (%)			N/A	
Return on Assets (%)	0.0%	0.0%	N/A	
Return on Equity (%)	-1.3%	-0.9%	N/A	
Debt-to-Equity (Times)	0.0	0.0	N/A	
	0.0	0.0		
Current Ratio (Times)			N/A	
Asset Turnover (Times)	0.0	0.0	N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	

FY 2012-13 FY 2013-14

N/A

N/A

Federal Liver Transplant Endowment Fund

FLTEF

		_			
A. COMF	PANY INFORMATION	B. KEY F	INANCIAL	STATISTIC	S
Sector	Promotional & Advocacy			Year l	End 30-Jun
Sub-Sector	Promotional & Advocacy			Not Avai	lable Rs. Million
Entity Type	PSC - Non Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation		Current Assets			
Incorporation Structure	Guarantee Limited Company under	Non-Current Assets			
incorporation structure	Section-42	Cash and Bank Balance			
Administrative Ministry	Cabinet Division	Fixed Asset			
		Total Assets			
Nature of Business		Current Liabilities			
		Non-Current Liabilities			
		Long Term Debt			
Group Structure	Independent Company	Total Liabilities	0		
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Ownership Struc	ture	Revenue/ Net Sales			
Status	Guarantee Limited Company under Section-	Cost of Sales			
4	12	Gross Profit/(Loss)			
GoP Shareholding	N/A	Operating Expenses			
gor smarenorumg		Operating Profit/(Loss) (PBIT)			
Major Shareholdings		Net Profit/ (Loss)			
Sharenolanigs		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
		Working Capital	0	0	
Others		Capital Employed	0	0	
		Dividend declared			N/A
Board of Directo	rs	Dividend paid to GoP			N/A
Not Available		Total Employees			N/A
		Gross Profit Margin (%)			N/A
		Net Profit Margin (%)			N/A
		Return on Assets (%)			N/A
		Return on Equity (%)			N/A
		Debt-to-Equity (Times)			N/A
		Current Ratio (Times)			N/A
		Asset Turnover (Times)			N/A
		Fixed Asset Turnover (Times)			N/A
		Interest Cover (Times)			N/A
		GoP Support			
			FY 2012-13	FY 2013-14	
		Loans			N/A
		Domestic Loans			N/A
		Foreign Loans			N/A
		Guarantees			N/A
		Subsidies			N/A
		Grants			N/A

Outstanding Loans

Outstanding Guarantees

N/A

N/A

FY 2012-13 FY 2013-14

157

Pakistan Auto Sector Skills Development Company

PASSDC

A. COM	PANY INFORMATION
Sector	Promotional & Advocacy
Sub-Sector	Promotional & Advocacy
Entity Type	PSC - Non Commercial
Year of Incorporation	
Incorporation Structure	Guarantee Limited Company under Section-42
Administrative Ministr	y M/o Industries and Production
Nature of Business	
Group Structure	Independent Company
Ownership Stru	The state of the s
Status	Guarantee Limited Company under Section-42
GoP Shareholding	N/A
Major	N/A
GoP Shareholding Major Shareholdings Others	N/A

or Skills Development (zompany		PASSDC			
B. KEY FINANCIAL STATISTICS						
		Year I	End 30-Jun			
Not Available Rs. Millio						
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets						
Non-Current Assets						
Cash and Bank Balance						
Fixed Asset						
Total Assets						
Current Liabilities						
Non-Current Liabilities						
Long Term Debt						
Total Liabilities	0					
Equity						
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales						
Cost of Sales						
Gross Profit/(Loss)						
Operating Expenses						
Operating Profit/(Loss) (PBIT)						
Net Profit/ (Loss)						
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	0	0	(70)			
Capital Employed	0	0				
Dividend declared	O .	O .	N/A			
Dividend paid to GoP			N/A			
Total Employees			N/A			
Gross Profit Margin (%)			N/A			
Net Profit Margin (%)			N/A			
Return on Assets (%)			N/A			
Return on Equity (%)			N/A			
Debt-to-Equity (Times)			N/A N/A			
Current Ratio (Times) Asset Turnover (Times)			N/A			
Fixed Asset Turnover (Times)			N/A			
Interest Cover (Times)			N/A			
			1 011			
GoP Support	FY 2012-13	EV 2012 14				
T	1 1 2012-13	FY 2013-14	37/4			
Loans Domestic Loans			N/A			
			N/A			
Foreign Loans			N/A			
Guarantees			N/A			
Subsidies			N/A			
Grants	EV 2012-12	EV 2012-14	N/A			
Outstanding Loans	FY 2012-13	FY 2013-14	NT/A			
Outstanding Loans			N/A			
Outstanding Guarantees			N/A			

Agro Food Proces

Current Ratio (Times)

Asset Turnover (Times)

ssing (AFP) Facilities, I	AFP					
B. KEY FINANCIAL STATISTICS						
	Year End					
	Au					
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets	32	45	40%			
Non-Current Assets	96	87	-10%			
Cash and Bank Balance	14	13	-5%			
Fixed Asset	96	87	-10%			
Total Assets	128	131	2%			
Current Liabilities	7	4	-45%			
Non-Current Liabilities						
Long Term Debt						
Total Liabilities	7	4	-45%			
Equity	121 127		5%			
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales	28	29	2%			
Cost of Sales	13	15	15%			
Gross Profit/(Loss)	15	14	-9%			
Operating Expenses	6	7	5%			
Operating Profit/(Loss) (PBIT)	9	7	-20%			
Net Profit/ (Loss)	9	8	-12%			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	25	41	64%			
Capital Employed	121	127	5%			
Dividend declared			N/A			
Dividend paid to GoP			N/A			
Total Employees	21	21	N/A			
Gross Profit Margin (%)	54.8%	48.8%	N/A			
Net Profit Margin (%)	32.0%	27.7%	N/A			
Return on Assets (%)	7.0%	5.5%	N/A			
Return on Equity (%)	7.4%	6.2%	N/A			
Debt-to-Equity (Times)	0.1	0.0	N/A			

Fixed Asset Turnover (Times)	0.3	0.3	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A
			D 1 200

4.4

0.2

11.1

0.2

A. COMPANY INFORMATION				
Sector	Promotional & Advocacy			
Sub-Sector	Promotional & Advocacy			
Entity Type	PSC - Non Commercial			
Year of Incorporation	2012			
Incorporation Structure	Guarantee Limited Company under Section-42			
Administrative Ministry	M/o Industries and Production			
Nature of Business	Fruits and vegetables pulping/grading			
Group Structure	Independent Company			
Ownership Structure				

Ownership Structure				
Status	Guarantee Limited Company under Section- 42			
GoP Shareholding	65.00%			
Major Shareholdings	Govt. of Punjab: 35%			
Others	0.00%			

Mr. Zahid Munir Alvi Mr. Zarar Haider Khan Mr. Muhammad Nasir Khan Mr. Raja Hassanien Javed Mr. Talat Ahmed Butt Mrs. Shaheen Khawar	CEO Director (JS-IF, MOIP) Director (GM-M&E, SMEDA) Director (PC (P), SMEDA) Director (Director F&A, PSIC)
Mr. Muhammad Nasir Khan Mr. Raja Hassanien Javed Mr. Talat Ahmed Butt	Director (GM-M&E, SMEDA) Director (PC (P), SMEDA)
Mr. Raja Hassanien Javed Mr. Talat Ahmed Butt	Director (PC (P), SMEDA)
Mr. Talat Ahmed Butt	
	Director (Director F&A, PSIC)
Mrs. Shaheen Khawar	
	Director (Director PEN, PSIC)

N/A

7. Performance Overview: Transportation Sector

Table 13: Transportation Sector: Performance Overview							
	Unit	FY 2012-13	FY 2013-14	Variance			
No. of SOEs	no.	32	32				
Listed SOEs	no.	2	2				
Dividend Declared	Rs. mn	66	132	100.0%			
Dividend paid to GoP	Rs. mn	54	110	102.5%			
Total Employees	no.	113,574	113,046				
FINANCIALS							
Current Assets	Rs. mn	208,314	231,438	11.1%			
Non-Current Assets	Rs. mn	950,445	1,052,207	10.7%			
Total Assets	Rs. mn	1,158,760	1,283,644	10.8%			
Current Liabilities	Rs. mn	725,208	859,776	18.6%			
Non-Current Liabilities	Rs. mn	535,183	548,265	2.4%			
Total Liabilities	Rs. mn	1,260,391	1,408,041	11.7%			
Capital Employed	Rs. mn	433,551	423,868	-2.2%			
Working Capital	Rs. mn	(516,894)	(628,339)	21.6%			
Net Revenue/Turnover	Rs. mn	187,539	193,428	3.1%			
Gross Profit / (Loss)	Rs. mn	38,129	55,006	44.3%			
Operating Profit/(Loss)	Rs. mn	(72,060)	(48,132)	-33.2%			
Net Profit / (Loss)	Rs. mn	(97,827)	(75,813)	-22.5%			
Net Profit/(Loss) Margin	%	-52.2%	-39.2%				
Return on Assets	%	-6.2%	-3.7%				
	GoP S	Support					
Total Loans	Rs. mn	47,490	81,457				
CDLs		22,138	52,281				
Foreign Loans		25,352	29,176				
Total Guarantees	Rs. mn	0	38,460				
Subsidies	Rs. mn	0	0				
Grants	Rs. mn	33,366	33,500				

Sr. No.*	SOE Name	Structure
159.	Karachi Port Trust	Federal Authority
160.	Pakistan Railways	Federal Authority
161.	Railway Constructions Pakistan Limited	PSC-Commercial
162.	Pakistan Railway Advisory and Consultancy Services Limited	PSC-Commercial
163.	Karachi Urban Transport Corporation	PSC-Commercial
164.	Pakistan International Airlines Corporation	PSC-Commercial
165.	- PIAC Investments Limited	PSC-Commercial
166.	- Skyrooms (Private) Limited	PSC-Commercial
167.	- Abacus Distribution Systems Pakistan (Private) Limited	PSC-Commercial
168.	Pakistan National Shipping Corporation	PSC-Commercial
169.	- Bolan Shipping (Private) Limited	PSC-Commercial
170.	- Chitral Shipping (Private) Limited	PSC-Commercial
171.	- Hyderabad Shipping (Private) Limited	PSC-Commercial
172.	- Islamabad Shipping (Private) Limited	PSC-Commercial
173.	- Johar Shipping (Private) Limited	PSC-Commercial
174.	- Kaghan Shipping (Private) Limited	PSC-Commercial
175.	- Karachi Shipping (Private) Limited	PSC-Commercial
176.	- Khairpur Shipping (Private) Limited	PSC-Commercial
177.	- Lahore Shipping (Private) Limited	PSC-Commercial
178.	- Lalazar Shipping (Private) Limited	PSC-Commercial
179.	- Makran Shipping (Private) Limited	PSC-Commercial
180.	- Malakand Shipping (Private) Limited	PSC-Commercial
181.	- Multan Shipping (Private) Limited	PSC-Commercial
182.	- Pakistan Cooperative Ship Stores (Private) Limited	PSC-Commercial
183.	- Quetta Shipping (Private) Limited	PSC-Commercial
184.	- Sargodha Shipping (Private) Limited	PSC-Commercial
185.	- Shalamar Shipping (Private) Limited	PSC-Commercial
186.	- Sibi Shipping (Private) Limited	PSC-Commercial
187.	- Swat Shipping (Private) Limited	PSC-Commercial
188.	National Highway Authority	Federal Authority
189.	Port Qasim Authority	Federal Authority
190.	Gawadar Port Authority	Federal Authority

^{*} It refers to sequencing of Entities in this section of the report.

159 Karachi Port Trust KPT

A. COM	PANY INFORMATION	
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	Federal Authority	
Year of Incorporation	1886	
Incorporation Structure	Federal Authority	
Administrative Ministry	y M/o Ports & Shipping	
Nature of Business	Port Operations	
Group Structure	Independent Authority	
Ownership Stru	icture	
Status	Federal Authority	
GoP Shareholding	100.00%	
Major Shareholdings		
Others	0.00%	

В	oard	l of l	Direct	tors

Equity shows Capital Fund and Reserves balance

Not Available

B. KEY F	INANCIAL	STATISTICS	S
		Year E	2nd 30-Jun
		Un-aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	62,174	45,414	-27%
Non-Current Assets	106,463	123,074	16%
Cash and Bank Balance	6,094	412	-93%
Fixed Asset	92,898	103,578	11%
Total Assets	168,637	168,488	0%
Current Liabilities	18,582	10,303	-45%
Non-Current Liabilities	4,488	7,967	78%
Long Term Debt	4,488	7,967	78%
Total Liabilities	23,070	18,270	-21%
Equity	145,567	150,218	3%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	15,180	13,742	-9%
Cost of Sales	0	0	
Gross Profit/(Loss)	15,180	13,742	-9%
Operating Expenses	12,254	12,866	5%
Operating Profit/(Loss) (PBIT)	2,926	876	-70%
Net Profit/ (Loss)	7,715	4,651	-40%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	43,592	35,111	-19%
Capital Employed	150,055	158,185	5%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	5,911	5,695	N/A
Gross Profit Margin (%)	100.0%	100.0%	N/A
Net Profit Margin (%)	50.8%	33.8%	N/A
Return on Assets (%)	1.7%	0.5%	N/A
Return on Equity (%)	5.3%	3.1%	N/A
Debt-to-Equity (Times)	0.2	0.1	N/A
Current Ratio (Times)	3.3	4.4	N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	0.2	0.1	N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
			N/A
Subsidies			
Subsidies Grants			N/A
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	FY 2012-13	FY 2013-14	N/A
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	FY 2012-13 85.0	FY 2013-14 77.0	N/A

Pakistan Railways PR

A. COM	PANY INFORMATION
Sector	Transportation
Sub-Sector	Transportation
Entity Type	Federal Authority
Year of Incorporation	
Incorporation Structure	Federal Authority
Administrative Ministry	y M/o Railways
Nature of Business	Providing transportation services
Group Structure	Independent Authority
Ownership Stru	cture
Status	Federal Authority
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%
Board of Directo	ors
Not Available	

aistan Railways			PR
B. KEY FINANCIAL STATISTICS			
		Year E	End 30-Jun
		Aud	lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	49,494	53,852	9%
Non-Current Assets	132,806	155,377	17%
Cash and Bank Balance	4,402	6,244	42%
Fixed Asset	81,482	90,249	11%
Total Assets	182,300	209,229	15%
Current Liabilities	5,750	8,081	41%
Non-Current Liabilities	72,785	74,127	2%
Long Term Debt	0	0	
Total Liabilities	78,536	82,208	5%
Equity	103,764	127,021	22%
Revaluation Surplus	0	0	
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	18,070	22,800	26%
Cost of Sales	0	0	
Gross Profit/(Loss)	18,070	22,800	26%
Operating Expenses	48,535	55,328	14%
Operating Profit/(Loss) (PBIT)	(30,465)	-32,528	7%
Net Profit/ (Loss)	(30,504)	(32,527)	7%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	43,744	45,771	5%
Capital Employed	176,549	201,148	14%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	82,940	82,940	N/A
Gross Profit Margin (%)	100.0%	100.0%	N/A
Net Profit Margin (%)	-168.8%	-142.7%	N/A
Return on Assets (%)	-16.7%	-15.5%	N/A
Return on Equity (%)	-29.4%	-25.6%	N/A
Debt-to-Equity (Times)	0.8	0.6	N/A
Current Ratio (Times)	8.6	6.7	N/A
Asset Turnover (Times)	0.1	0.1	N/A
Fixed Asset Turnover (Times)	0.2	0.3	N/A
Interest Cover (Times)	(648.0)	(8,753.5)	N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants	33,366.2	33,500.0	N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans	10,867.0	9,490.0	N/A
Outstanding Guarantees			N/A

Pagel 204

Railway Constructions Pakistan Limited

Outstanding Guarantees

RAILCOP

A. COMPANY INFORMATION		
Transportation		
Transportation		
PSC - Commercial		
1981		
Unlisted Public Limited Company		
M/o Railways		
Civil constructions, supply of ballast and rolling stock etc.		
Independent Company		

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	100.00%
Major	
Shareholdings	
Others	0.00%

Board of Directors	
Mrs. Parveen Agha (Secretary Railways)	Chairman
Mr. Muhammad Javed Anwar (CEO, Pak Railways)	Public Sector Director
Mr. Ghazanfar Abbas (Additional General Manager, Pak Railways)	Public Sector Director
Mr. Aamir Nisar Chaudhary	Public Sector Director
Mr. Asad Ehsan	Public Sector Director
Mr. Qazi Humayun Fareed	Private Sector Director
Mr. Tariq Mahmood Sheikh	Private Sector Director
Mr. Sikandar Hayat Khattak	Private Sector Director

tructions Pakistan Limi	itea		RAILCOP	
B. KEY FINANCIAL STATISTICS				
		Year I	End 30-Jun	
			lited Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets	1,948	2,043	5%	
Non-Current Assets	97	90	-7%	
Cash and Bank Balance	550	634	15%	
Fixed Asset	91	85	-7%	
Total Assets	2,045	2,132	4%	
Current Liabilities	401	432	8%	
Non-Current Liabilities	27	31	15%	
Long Term Debt				
Total Liabilities	428	463	8%	
Equity	1,616	1,669	3%	
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	644	779	21%	
Cost of Sales	579	659	14%	
Gross Profit/(Loss)	65	120	85%	
Operating Expenses	49	42	-13%	
Operating Profit/(Loss) (PBIT)	16	77	389%	
Net Profit/ (Loss)	23	55	137%	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	1,547	1,611	4%	
Capital Employed	1,644	1,700	3%	
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees	779	759	N/A	
Gross Profit Margin (%)	10.1%	15.4%	N/A	
Net Profit Margin (%)	3.6%	7.1%	N/A	
Return on Assets (%)	0.8%	3.6%	N/A	
Return on Equity (%)	1.4%	3.3%		
Debt-to-Equity (Times)	0.3	0.3	N/A	
Current Ratio (Times)	4.9	4.7	N/A	
Asset Turnover (Times)	0.3	0.4	N/A	
Fixed Asset Turnover (Times)	7.0	9.2	N/A	
Interest Cover (Times)	16.7	148.9	N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
0 1' 0 .			37/4	

Pakistan Railway Advisory and Consultancy Services Limited

PRACS

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	1976	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Railways	
Nature of Business	Renders services in the field of railway and runs railway reservation offices in Lahore, Rawalpindi, Islamabad and Karachi	
Group Structure	Independent Company	

Ownership Structure	
Status	Unlisted Public Limited Company
GoP Shareholding	100.00%
Major Shareholdings	
Others	0.00%

Board of Directors		
Mrs. Parveen Agha	Chairman	
Mr. Muhammad Javed Anwar	Director	
Mr. Asad Ehsan	Director	
Mr. Muhammad Khalid	Director	
Mr. Maqsood un Nabi	Director	
Mr. Rana Abrar Anwar	Director	
Mr. Shamim Ahmed Sherazi, MD	Director/CEO	

B. KEY E	INANCIAL	STATISTICS	5
D, KET I		Year F	
			lited Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets	846	1,131	34%
Non-Current Assets	44	33	-26%
Cash and Bank Balance	156	99	-36%
Fixed Asset	34	32	-5%
Total Assets	890	1,164	31%
Current Liabilities	451	642	42%
Non-Current Liabilities	60	62	3%
Long Term Debt			
Total Liabilities	511	704	38%
Equity	380	460	21%
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	829	962	16%
Cost of Sales	731	866	18%
Gross Profit/(Loss)	98	96	-2%
Operating Expenses	37	34	-7%
Operating Profit/(Loss) (PBIT)	61	62	2%
Net Profit/ (Loss)	55	75	37%
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	395	489	24%
Capital Employed	439	522	19%
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees	621	600	N/A
Gross Profit Margin (%)	11.8%	10.0%	
Net Profit Margin (%)	6.6%	7.8%	
Return on Assets (%)	6.8%	5.3%	N/A
Return on Equity (%)	14.4%	16.3%	N/A
Debt-to-Equity (Times)	1.3	1.5	N/A
Current Ratio (Times)	1.9	1.8	N/A
Asset Turnover (Times)	0.9	0.8	N/A
Fixed Asset Turnover (Times)	24.6	30.0	N/A
Interest Cover (Times)			N/A
GoP Support			
**	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page| 206

Karachi Urban Transport Corporation

Outstanding Guarantees

KUTC

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2008	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	M/o Railways	
Nature of Business	Provide transport facilities in the city of Karachi	
Group Structure	Independent Company	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	60.00%	
Major Shareholdings		
Others	40.00%	

Board of Directors	CI :
Mr. Sajjad Saleem Hotiana (Chief Secretary, Sindh)	Chairman
Mr. Taha Ahmed Farooqi (Secretary Transport, Sindh)	Director
Mr. Rauf Akhtar Farooqi	Director
Mr. Fazal Kareem Khatri	Director
Mr. Shamim Ahmed Sherazi	MD
Mr. Anjum Pervaiz	Director
Mr. Muhammad Khalid	Director
Mr. Nisar Ahmed Memon	Director

an Transport Corporati	011		KUIC		
B. KEY FINANCIAL STATISTICS					
		Year I	End 30-Jun		
		Aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	344	350	2%		
Non-Current Assets	80	76	-4%		
Cash and Bank Balance	24	5	-79%		
Fixed Asset	7	3	-51%		
Total Assets	424	426	0%		
Current Liabilities	8	9	8%		
Non-Current Liabilities	3	3	13%		
Long Term Debt					
Total Liabilities	11	12	9%		
Equity	412	414	1%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	0	0			
Cost of Sales	0	0			
Gross Profit/(Loss)	0	0			
Operating Expenses	37	28	-24%		
Operating Profit/(Loss) (PBIT)	(37)	-28	-24%		
Net Profit/ (Loss)	(4)	2	-156%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	336	341	1%		
Capital Employed	416	417	0%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	27	25	N/A		
			27/4		
Gross Profit Margin (%)			N/A		
Net Profit Margin (%)			N/A		
Return on Assets (%)	-8.8%	-6.7%	N/A		
Return on Equity (%)	-1.0%	0.6%	N/A		
Debt-to-Equity (Times)	0.0	0.0	N/A		
Current Ratio (Times)	43.0	40.5	N/A		
Asset Turnover (Times)	0.0	0.0	N/A		
Fixed Asset Turnover (Times)	0.0	0.0	N/A		
Interest Cover (Times)	(7,442.2)	(9,462.7)	N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A		
	FY 2012-13	FY 2013-14			
Outstanding Loans			N/A		
O-+-+ 1: C +			37/4		

Pakistan International Airlines Corporation

A. COMI	PANY INFORMATION	B. KEY I	INANCIAL	STATISTICS	
Sector	Transportation			Year E	nd 31-Dec
Sub-Sector	Transportation			Consolida	Rs. Million
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	1955	Current Assets	30,765	31,100	1%
Incorporation Structure	Listed Public Limited Company	Non-Current Assets	168,613	156,914	-7%
incorporation structure	Listed Fubile Elimited Company	Cash and Bank Balance	7,253	6,113	-16%
Administrative Ministry	Aviation Division	Fixed Asset	159,572	147,643	-7%
N (CD '	D :1	Total Assets	199,378	188,014	-6%
Nature of Business	Provides commercial air transportation services including passenger, cargo and	Current Liabilities	206,178	218,848	6%
	postal carriage services alongwith	Non-Current Liabilities	100,291	109,207	9%
	provision of engineering and allied services	Long Term Debt	32,672	50,538	55%
Group Structure	Holding Company with 3 Subsidiaries:	Total Liabilities	306,469	328,055	7%
	(i) PIAC Investments Limited - 100%;	Equity	(107,092)	(140,041)	31%
		Revaluation Surplus	35,830	32,121	-10%
	(ii) Skyrooms (Private) Limited - 100%;	INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
	(iii) Abacus Distribution Systems Pakistan (Private) Limited - 70%				
Ownership Struc	cture	Revenue/ Net Sales	109,811	113,780	4%
_	Listed Public Limited Company	Cost of Sales	114,814	110,367	-4%
		Gross Profit/(Loss)	(5,003)	3,413	-168%
GoP Shareholding	84.64%	Operating Expenses	26,612	16,723	-37%
	Employees Empowerment Trust: 8.06%	Operating Profit/(Loss) (PBIT)	(31,615)	-13,309	-58%
. 3	Public Sector Companies & Corporations:	Net Profit/ (Loss)	(45,071)	(30,725)	-32%
C	0.73%	OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
	Banks, NBFCs & DFIs and Insurance Companies: 0.01%				
	General Public: 5.22%	Working Capital	(175,413)	(187,748)	7%
	1.34%	Capital Employed	(6,800)	(30,834)	353%
Others		Dividend declared	(0,000)	(23,021)	N/A
Board of Directo	rs	Dividend paid to GoP			N/A
Mr. Naseer N S Jaffer	Chairman	Total Employees	15.957	15,957	N/A
Mr. Shahnawz Rehman	MD	Gross Profit Margin (%)	-4.6%	3.0%	N/A
Mr. Ghiasuddin Ahmed	Director	Net Profit Margin (%)	-41.0%	-27.0%	N/A
Malik Nazir Ahmad	Director	Return on Assets (%)	-15.9%	-7.1%	N/A
Syed Yawar Ali	Director	Return on Equity (%)	42.1%	21.9%	N/A
Mr. Atif Aslam Bajwa	Director	Debt-to-Equity (Times)	(2.9)	(2.3)	N/A
Syed Muhammad Ali Gardea	zi Director (Federal Secretary Aviation)	Current Ratio (Times)	0.1	0.1	N/A
Mr. Arif Habib	Director	Asset Turnover (Times)	0.6	0.6	N/A
Mr. Aslam Khaliq	Director	Fixed Asset Turnover (Times)	0.7	0.8	N/A
Dr. Waqar Masood Khan	Director (Federal Secretary Finance)	Interest Cover (Times)	(2.4)	(0.9)	N/A
Mr. Muhammad Azam Saigo	ol Director	CoD Sunnort			
		GoP Support	FY 2012-13	FY 2013-14	
		Loons	1-1-2012-15	T 1 2015-14	NT/A
		Loans Domestic Loans			N/A N/A
		Foreign Loans			N/A N/A
		Guarantees Foreign Loans		38,460.0	N/A N/A
		Subsidies		30,400.0	N/A
		Grants			N/A
			EV 2012 12	EV 2012 14	/ • •

Outstanding Loans

Outstanding Guarantees

N/A

N/A

FY 2012-13

8,000.0

96,200.0

FY 2013-14 8,000.0

122,330.0

PIA

165	PIAC Investments Limited	PIACIL
-----	--------------------------	--------

Outstanding Guarantees

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	1977	
Incorporation Structure	Unlisted Public Limited Company	
Administrative Ministry	Aviation Division	
Nature of Business	To carry on business as promoters and investors in projects related to construction, development and operation of hotels, motels and restaurants throughout the world.	
Group Structure	Subsidiary of PIA	
Ownership Struc	ture	
Status	Unlisted Public Limited Company	

Ownership Structure		
Status	Unlisted Public Limited Company	
GoP Shareholding	PIA: 100%	
Major		
Shareholdings		
Others	0.00%	

Board of Directors	
Not Available	

nvestments Limited			PIACIL
B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 31-Dec
	Consolidated i	nto Holding Com	pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			· /
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			14/11
			N/A
Return on Equity (%)			N/A N/A
Debt-to-Equity (Times)			N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times)			N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)			N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)			N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)			N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)			N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	FY 2012-13	FY 2013-14	N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	FY 2012-13	FY 2013-14	N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	FY 2012-13	FY 2013-14	N/A N/A N/A N/A N/A N/A N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	FY 2012-13	FY 2013-14	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	FY 2012-13	FY 2013-14	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	FY 2012-13	FY 2013-14	N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees			N/A
Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	FY 2012-13	FY 2013-14	N/A

Skyrooms (Private) Limited SRL

A. COMP	ANY INFORMATION
Sector	Transportation
Sub-Sector	Transportation
Entity Type	PSC - Commercial
Year of Incorporation	1975
Incorporation Structure	Private Limited Company
Administrative Ministry	Aviation Division
Nature of Business	Owns and manages Airport Hotel's Karachi
Group Structure	Subsidiary of PIA
Ownership Struc Status	ture Private Limited Company
GoP Shareholding I	PIA: 100%
Major Shareholdings	
Others	0.00%
Board of Director	rs
Not Available	

ns (Private) Limited			SRL
B. KEY F	INANCIAL	STATISTICS	S
		Year I	End 31-Dec
	Consolidated i	nto Holding Com	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			(11)
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
			VARIANCE (70)
Working Capital	0	0	
Capital Employed Dividend declared	0	0	NT/A
			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page 210

Abacus Distribution Systems Pakistan (Private) Limited

ADSPL

A. COMP	ANY INFORMATION	
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2004	
Incorporation Structure	Private Limited Company	
Administrative Ministry	Aviation Division	
Nature of Business	Markets and distributes a computer reservation system to subscribers in Pakistan	
Group Structure	Subsidiary of PIA	
Ownership Structure		
Status F	Private Limited Company	

PIA: 70%

30.00%

GoP Shareholding

Major Shareholdings

Others

Not Available

Systems Pakistan (Priva	te) Limited		ADSPL
B. KEY F	INANCIAL	STATISTICS	S
		Year I	
	Consolidated i	nto Holding Com	
BALANCE SHEET	FY 2012-13	FY 2013-14	Rs. Million VARIANCE (%)
Current Assets	11 2012-13	11 2013-14	VARIANCE (70)
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
_	777.0040.40	777.0040.44	T. (D. (D. (O. ()
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Dupport	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
2-3110	FY 2012-13	FY 2013-14	17/11
Outstanding Loans	1 1 2012-13	1 1 2013-14	N/A
Outstanding Guarantees			N/A
Cathanana Guarantees			11/11

Pakistan National Shipping Corporation

PNSC

A. COM	IPANY IN	FORMATION	B. KEY I	FINANCIAL	STATISTICS	S
Sector	Transporta	ntion			Year I	End 30-Jun
Sub-Sector	Transporta	ation		A	audited (Consolida	Rs. Million
Entity Type	PSC - Con	nmercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation	1979		Current Assets	6,543	8,591	31%
Incorporation Structure	e Listed Pub	olic Limited Company	Non-Current Assets	24,410	23,793	-3%
		T. J	Cash and Bank Balance	1,788	1,852	4%
Administrative Ministr	ry M/o Ports	& Shipping	Fixed Asset	23,211	22,568	-3%
			Total Assets	30,953	32,384	5%
Nature of Business		ncluding charter of vessels, tion of cargo, Real Estate	Current Liabilities	3,287	3,959	20%
	Business	non of eargo, Real Estate	Non-Current Liabilities	6,440	5,186	-19%
			Long Term Debt	5,873	4,569	-22%
Group Structure		company established under	Total Liabilities	9,727	9,146	-6%
	PNSC Ord	linance, 1979.19 Subsidiaries:	Equity	21,226	23,238	9%
		Shipping (Private) Limited	Revaluation Surplus	779	771	-1%
) Chitral Shipping (Private) 00%);(iii)Hyderabad Shipping	INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
	(Private) L	Limited (100%)(iv)Islamabad (Private) Limite				
Ownership Stru	ucture		Revenue/ Net Sales	12,253	15,727	28%
Status	Listed Public	Limited Company	Cost of Sales	8,962	12,345	38%
			Gross Profit/(Loss)	3,291	3,381	3%
GoP Shareholding	83.23%		Operating Expenses	1,035	1,119	8%
	Employees E	mpowerment Trust: 5.90%	Operating Profit/(Loss) (PBIT)	2,256	2,262	0%
Major Shareholdings		Cs & DFIs and Insurance	Net Profit/ (Loss)	1,991	2,149	8%
Shareholdings	Companies: 1		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
	General Publ	ic: 5.76%				
			Working Capital	3,255	4,632	42%
Others	3.61%		Capital Employed	27,666	28,425	3%
			Dividend declared	66.0	132.0	N/A
Board of Direct	tors		Dividend paid to GoP	54.3	109.9	N/A
Mr. Muhammad Siddique	Memon	Chairman/CEO	Total Employees	954	972	N/A
Mr. Shabbir Ahmed		Director	Gross Profit Margin (%)	26.9%	21.5%	N/A
Mr. M. Anwar Malik		Director	Net Profit Margin (%)	16.3%	13.7%	N/A
Ms. Ava A. Cowasjee		Director	Return on Assets (%)	7.3%	7.0%	N/A
Mr. Akbar Adil		Director	Return on Equity (%)	9.4%	9.2%	N/A
Mr. Khowaja Obaid Imrar	n Ilyas	Director	Debt-to-Equity (Times)	0.5	0.4	N/A
Capt. Syed Anwar Shah		Director	Current Ratio (Times)	2.0	2.2	N/A
			Asset Turnover (Times)	0.4	0.5	N/A
			Fixed Asset Turnover (Times)	0.5	0.7	N/A
			Interest Cover (Times)	3.2	4.1	N/A
			GoP Support			
				FY 2012-13	FY 2013-14	

Loans

Guarantees

Outstanding Loans

Outstanding Guarantees

Subsidies

Grants

Domestic Loans

Foreign Loans

Page	212
------	-----

FY 2013-14

FY 2012-13

N/A

N/A

N/A

N/A

N/A

N/A

N/A

169	Bolan S	Shipping (Private) Limited			BSL
A. COM	PANY INFORMATION	B. KEY	FINANCIAL	STATISTIC	S
Sector	Transportation			Year 1	
Sub-Sector	Transportation			d in Holding Com	K3. WIIIIOII
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Year of Incorporation	2001	Current Assets			
Incorporation Structure	Private Limited Company	Non-Current Assets			
		Cash and Bank Balance			
Administrative Ministry	M/o Ports & Shipping	Fixed Asset			
Nature of Business	Shipping including charter of vessels,	Total Assets			
. tatare or Basiness	transportation of cargo	Current Liabilities Non-Current Liabilities			
		Long Term Debt			
Group Structure	Subsidiary of PNSC	Total Liabilities			
Group Surecure	Substantly of Tribe	Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%
Ownership Stru	otuno	Revenue/ Net Sales	F 1 2012-13	F1 2013-14	VARIANCE (70
		Cost of Sales			
Status	Private Limited Company	Gross Profit/(Loss)			
		Operating Expenses			
GoP Shareholding	PNSC: 100%	Operating Profit/(Loss) (PBIT)			
Major		Net Profit/ (Loss)			
Shareholdings			EW 2012 12	EX 2012 14	TARIANCE (0/
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%
	0.0004	Working Capital	0	0	
Others	0.00%	Capital Employed	0	0	27//
Board of Direct o	are	Dividend declared			N/A
Not Available	018	Dividend paid to GoP			N/A
NOT Available		Total Employees			N/A
		Gross Profit Margin (%)			N/A
		Net Profit Margin (%)			N/A
		Return on Assets (%)			N/A N/A
		Return on Equity (%) Debt-to-Equity (Times)			N/A
		Current Ratio (Times)			N/A
		Asset Turnover (Times)			N/A
		Fixed Asset Turnover (Times)			N/A
		Interest Cover (Times)			N/2
		GoP Support			
		Gor Support	FY 2012-13	FY 2013-14	
			F 1 2012-13	F 1 2013-14	
		Loans			N/A
		Domestic Loans			N/A
		Guerantees			N/A
		Guarantees Subsidies			N/A N/A
		Grants			N/A
		Grants	FY 2012-13	FY 2013-14	IN/F
		Outstanding Loans	171-2012-13	10 02015-14	N/A
		Outstanding Guarantees			N/A
		Outstanding Guarantees			Page 213

Pagel 213

170

Sector

Sub-Sector

Entity Type

Year of Incorporation

Incorporation Structure

Administrative Ministry

Nature of Business

Not Available

Chitral Ship

CoP Suppo

pping (Private) Limited	d			CSL
B. KEY I	FINANCIAL	STATISTIC	S	
		Year 1	End	30-Jun
	Consolidate	d in Holding Com	pany	Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
INCOME STATEMENT Revenue/ Net Sales Cost of Sales Gross Profit/(Loss) Operating Expenses Operating Profit/(Loss) (PBIT)	FY 2012-13	FY 2013-14	VARI	ANCE

OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A

Gor Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Group Structure	Subsidiary of PNSC	
Ownership Stru	ıcture	
Status	Private Limited Company	
GoP Shareholding	PNSC: 100%	
Major Shareholdings		
Others	0.00%	
Board of Directors		

A. COMPANY INFORMATION

Transportation

Transportation

2001

PSC - Commercial

Private Limited Company

Shipping including charter of vessels,

M/o Ports & Shipping

transportation of cargo

171	Hyderaba
A. COM	PANY INFORMATION
Sector	Transportation
Sub-Sector	Transportation
Entity Type	PSC - Commercial
Year of Incorporation	2001
Incorporation Structure	Private Limited Company
Administrative Ministry	y M/o Ports & Shipping
Nature of Business	Shipping including charter of vessels, transportation of cargo
Group Structure	Subsidiary of PNSC
Ownership Stru Status	ecture Private Limited Company
GoP Shareholding	PNSC: 100%
Major Shareholdings	
Others	0.00%
Board of Directo Not Available	Drs

B. KEY FINANCIAL STATISTICS				
Year End 30-Ju				
	Consolidated	Pany Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)			N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	
			Pagel 215	

Islamabad Shipping (Private) Limited

	\mathbf{IP}^{F}	ANY INFORMATION	B. KEY
Sector		Transportation	
Sub-Sector		Transportation	
Entity Type		PSC - Commercial	BALANCE SHEET
Year of Incorporation		2001	Current Assets
Incorporation Structur	e	Private Limited Company	Non-Current Assets
·			Cash and Bank Balance
Administrative Minist	ry	M/o Ports & Shipping	Fixed Asset
Nature of Business		Shipping including charter of vessels,	Total Assets Current Liabilities
		transportation of cargo	Non-Current Liabilities
			Long Term Debt
Group Structure		Subsidiary of PNSC	Total Liabilities
•		,	Equity
			Revaluation Surplus
			INCOME STATEMENT
Ownership Str	uct	ure	Revenue/ Net Sales
Status		ivate Limited Company	Cost of Sales
			Gross Profit/(Loss)
GoP Shareholding	PN	NSC: 100%	Operating Expenses
Major			Operating Profit/(Loss) (PBIT
Shareholdings			Net Profit/ (Loss)
. .			OTHER INDICATORS
			Working Capital
Others	0.0	00%	Capital Employed
D 1 0 D 1			Dividend declared
	tor	s	
Board of Direct Not Available	tor	s	Dividend declared
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)
	tor:	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Lo Foreign Lo Guarantees Subsidies
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Lo Foreign Lo Guarantees
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Lo Foreign Lo Guarantees Subsidies Grants
	tor	S	Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Lo Foreign Lo Guarantees Subsidies

D WEY FINANCIAL STATISTICS				
B. KEY FINANCIAL STATISTICS				
	Year End 30-Jun Consolidated in Holding Company Rs. Million			
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales			(70)	
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
	EX. 2012 12	EX. 2012 11	TA DIANGE (A)	
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)			N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A N/A	
Foreign Loans			N/A	
Guarantees			N/A N/A	
Subsidies			N/A	
Grants			N/A N/A	
Granto	EV 2012-12	FY 2013-14	IN/A	
Outstanding Loans	FY 2012-13	1 1 2015-14	N/A	
Outstanding Coans Outstanding Guarantees			N/A N/A	
Outstanding Quarantees			IN/A	

Johar Shipping (Private) Limited

JSL

A. COMPANY INFORMATION				
Sector	Transportation			
Sub-Sector	Transportation			
Entity Type	PSC - Commercial			
Year of Incorporation	2003			
Incorporation Structure	Private Limited Company			
Administrative Ministr	y M/o Ports & Shipping			
Nature of Business	Shipping including charter of vessels, transportation of cargo			
Group Structure	Subsidiary of PNSC			
Ownership Stru	icture			
Status	Private Limited Company			
GoP Shareholding	PNSC: 100%			
Major Shareholdings				

0.00%

Not Available

Others

D. WEW.			G		
B. KEY FINANCIAL STATISTICS					
		Year I	End 30-Jun		
	Consolidated in Holding Company Rs. Millio				
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets					
Non-Current Assets					
Cash and Bank Balance					
Fixed Asset					
Total Assets					
Current Liabilities					
Non-Current Liabilities					
Long Term Debt					
Total Liabilities					
Equity					
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales					
Cost of Sales					
Gross Profit/(Loss)					
Operating Expenses					
Operating Profit/(Loss) (PBIT)					
Net Profit/ (Loss)					
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	0	0			
Capital Employed	0	0			
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees			N/A		
Gross Profit Margin (%)			N/A		
Net Profit Margin (%)			N/A		
Return on Assets (%)			N/A		
Return on Equity (%)			N/A		
Debt-to-Equity (Times)			N/A		
Current Ratio (Times)			N/A		
Asset Turnover (Times)			N/A		
Fixed Asset Turnover (Times)			N/A		
Interest Cover (Times)			N/A		
GoP Support					
Gor Bupport	FY 2012-13	FY 2013-14			
Loans	No.		N/A		
Domestic Loans			N/A N/A		
Foreign Loans			N/A N/A		
Guarantees			N/A		
Subsidies			N/A		
Grants			N/A N/A		
J. 11.110	FY 2012-13	FY 2013-14	14/11		
Outstanding Loans	1 1 2012-13		N/A		
Outstanding Guarantees			N/A		
			1 1/ 2 1		

Kaghan Shipping (Private) Limited

KagSL

A. COMPANY INFORMATION			
Sector	Transportation		
Sub-Sector	Transportation		
Entity Type	PSC - Commercial		
Year of Incorporation	2001		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Ports & Shipping		
Nature of Business	Shipping including charter of vessels, transportation of cargo		
Group Structure	Subsidiary of PNSC		
Ownership Structure			
Status	Private Limited Company		

Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	PNSC: 100%		
Major Shareholdings			
Others	0.00%		

Board of Direct	ors		
Not Available			

pping (Private) Limited	1		KagSL	
B. KEY FINANCIAL STATISTICS				
		Year I	End 30-Jun	
	Consolidated	d in Holding Com	pany Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
	11 2012-13	11 2013-14	VARIANCE (70)	
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)			N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
COL Dupport	FY 2012-13	FY 2013-14		
Loons	1 1 2012-13	1 1 2013-14	DT/A	
Loans Domestic Loans			N/A N/A	
Foreign Loans			N/A N/A	
Guarantees			N/A N/A	
Subsidies			N/A N/A	
Grants			N/A N/A	
Grains	EV 2012-12	EV 2012-14	IN/A	
Outstanding Loans	FY 2012-13	FY 2013-14	N/A	
Outstanding Loans Outstanding Guarantees			N/A	
Outstanding Quarantees			IN/A	

Pagel 218

Karachi Shipping (Private) Limited

Outstanding Loans

Outstanding Guarantees

KSL

A (CO)			
	IP A	ANY INFORMATION	
Sector		Transportation	
Sub-Sector		Transportation	
Entity Type		PSC - Commercial	
Year of Incorporation		1981	
Incorporation Structure	e	Private Limited Company	
Administrative Ministr	ry	M/o Ports & Shipping	
Nature of Business		Shipping including charter of vessels, transportation of cargo	
Group Structure		Subsidiary of PNSC	
Ownership Stru	ıct	ure	
Ownership Stru Status		ure ivate Limited Company	
	Pr		
Status	Pr	ivate Limited Company	
Status GoP Shareholding Major	PN	ivate Limited Company	
Status GoP Shareholding Major Shareholdings	Pr PN 0.0	ivate Limited Company NSC: 100%	

B. KEY F	INANCIAL	STATISTICS	S
D. IXLT I		Year I	
	Consolidated	l in Holding Com	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support	FY 2012-13	FY 2013-14	
Loans	F 1 2012-13	1 1 2013-14	N/A
Domestic Loans			N/A
Foreign Loans			N/A N/A
Guarantees			N/A
Subsidies			N/A N/A
Grants			N/A
Grants	EV 2012-12	EV 2012-14	IV/A
	FY 2012-13	FY 2013-14	

Page| 219

N/A

Khairpur Shipping (Private) Limited

KPSL

A. COMPA	ANY INFORMATION
Sector	Transportation
Sub-Sector	Transportation
Entity Type	PSC - Commercial
Year of Incorporation	2001
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Ports & Shipping
Nature of Business	Shipping including charter of vessels, transportation of cargo
Group Structure	Subsidiary of PNSC
Ownership Struct	ure

Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	PNSC: 100%
Major Shareholdings	
Others	0.00%

Board of Dir Not Available		

B. KEY F	INANCIAL	STATISTICS	S
D. RET 1	HUHICHIE		
	Consolidated	Year I I in Holding Com	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
			VARIANCE (70)
Working Capital	0	0	
Capital Employed	0	0	DT/A
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page| 220

177	Lahore Shipping (Private) Limited LSL				
A. COM	IPANY INFORMATION		INANCIAL	STATISTIC	<u> </u>
Sector	Transportation			Year	
Sub-Sector	Transportation		Consolidate	d in Holding Com	
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%
Year of Incorporation	2006	Current Assets			VIIIIII (OE) (
Incorporation Structure		Non-Current Assets			
neorporation structure	Tivate Entitled Company	Cash and Bank Balance			
Administrative Ministr	y M/o Ports & Shipping	Fixed Asset			
		Total Assets			
Nature of Business	Shipping including charter of vessels, transportation of cargo	Current Liabilities			
	umsportation of emge	Non-Current Liabilities			
	a t t t apprag	Long Term Debt			
Group Structure	Subsidiary of PNSC	Total Liabilities			
		Equity			
		Revaluation Surplus			
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (
Ownership Stru		Revenue/ Net Sales			
Status	Private Limited Company	Cost of Sales			
		Gross Profit/(Loss)			
GoP Shareholding	PNSC: 100%	Operating Expenses			
Major		Operating Profit/(Loss) (PBIT) Net Profit/ (Loss)			
Shareholdings			TX7 4044 44	EX. 2012 11	TARIANGE (
		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (
		Working Capital	0	0	
Others	0.00%	Capital Employed	0	0	
Board of Direct	owa	Dividend declared			N
Not Available	.018	Dividend paid to GoP			N
NOT Available		Total Employees			N
		Gross Profit Margin (%)			N
		Net Profit Margin (%)			N
		Return on Assets (%)			1
		Return on Equity (%) Debt-to-Equity (Times)			N
		Current Ratio (Times)			N
		Asset Turnover (Times)			N
		Fixed Asset Turnover (Times)			N
		Interest Cover (Times)			N
		, ,			
		GoP Support	EX 2012 12	EN 2012 1-1	
			FY 2012-13	FY 2013-14	
		Loans			N
		Domestic Loans			N
		Foreign Loans			N
		Guarantees			N
		Subsidies			N

Grants

Outstanding Loans
Outstanding Guarantees

Page| 221

FY 2012-13 FY 2013-14

N/A

N/A

Lalazar Shipping (Private) Limited

LZSL

sportation sportation - Commercial ate Limited Company Ports & Shipping
- Commercial ate Limited Company
ate Limited Company
ate Limited Company
1 7
Ports & Shipping
ping including charter of vessels, portation of cargo
idiary of PNSC

0 11 0	
Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	PNSC: 100%
Major	
Shareholdings	
Others	0.00%

Board of Dire	CtOIS		
Not Available			

pping (Private) Limited	l .		LZSL
B. KEY F	INANCIAL	STATISTIC	S
		Year I	End 30-Jun
	Consolidated	l in Holding Com	pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales	1 1 2012-13	1 2013-14	(70)
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
, ,	EX 2012 12	EX 2012 14	TA DIANGE (0/)
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pagel 222

Makran Shipping (Private) Limited

MakSL

ector	Transportation
sector	Transportation
Sub-Sector	Transportation
Entity Type	PSC - Commercial
Year of Incorporation	2001
Incorporation Structure	Private Limited Company
Administrative Ministry	M/o Ports & Shipping
Nature of Business	Shipping including charter of vessels, transportation of cargo
Group Structure	Subsidiary of PNSC
Ownership Struc	ture
Status	Private Limited Company

PNSC: 100%

Others	0.00%

Board of Directors

GoP Shareholding

Not Available

Major Shareholdings

ipping (Private) Limited	Л		MaksL
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
	Consolidate	d in Holding Com	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

180

Others

Malakand Shipping (Private) Limited

MKSL

100	Ivialakallu		
A. COMPANY INFORMATION			
Sector	Transportation		
Sub-Sector	Transportation		
Entity Type	PSC - Commercial		
Year of Incorporation	2001		
Incorporation Structure	Private Limited Company		
Administrative Ministry	y M/o Ports & Shipping		
Nature of Business	Shipping including charter of vessels, transportation of cargo		
Group Structure	Subsidiary of PNSC		
Ownership Structure			
Status	Private Limited Company		
GoP Shareholding	PNSC: 100%		
Major Shareholdings			

Board of Directors	
Not Available	

0.00%

nipping (Private) Limito	eu		WIKSL	
B. KEY FINANCIAL STATISTICS				
Year End 30-Jun				
	Consolidated	d in Holding Com	pany Rs. Million	
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
Revenue/ Net Sales	F 1 2012-13	F 1 2015-14	VARIANCE (%)	
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)			N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	

hi	ipping (Private) Limited				MSI	,
1	B. KEY F	INANCIAL	STATISTICS	3		
			Year E	nd	30-	-Jun
		Consolidated	d in Holding Comp		Rs. Mi	
	BALANCE SHEET	FY 2012-13	FY 2013-14	VAR	IANCE	
	Current Assets					
	Non-Current Assets					
	Cash and Bank Balance					
	Fixed Asset					
	Total Assets					
	Current Liabilities					
	Non-Current Liabilities					
	Long Term Debt					
	Total Liabilities					
	Equity					
	Revaluation Surplus					
	INCOME STATEMENT	FY 2012-13	FY 2013-14	VAR	IANCE	2 (%)
	Revenue/ Net Sales					
	Cost of Sales					
	Gross Profit/(Loss)					
	Operating Expenses					
	Operating Profit/(Loss) (PBIT)					
	Net Profit/ (Loss)					
	OTHER INDICATORS	FY 2012-13	FY 2013-14	VAR	IANCE	2 (%)
	Working Capital	0	0			
	Capital Employed	0	0			
	Dividend declared					N/A
	Dividend paid to GoP					N/A
	Total Employees					N/A
	Gross Profit Margin (%)					N/A
	Net Profit Margin (%)					N/A
	Return on Assets (%)					N/A
	Return on Equity (%)					N/A
	Debt-to-Equity (Times)					N/A
	Current Ratio (Times)					N/A
	Asset Turnover (Times)					N/A
	Fixed Asset Turnover (Times)					N/A
	Interest Cover (Times)					N/A
	GoP Support					
		FY 2012-13	FY 2013-14			
	Loans					N/A
	Domestic Loans					N/A

181	Multar	
A. COM	IPANY INFORMATION	
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2001	
Incorporation Structure	e Private Limited Company	
Administrative Ministr	ry M/o Ports & Shipping	
Nature of Business	Shipping including charter of vessels, transportation of cargo	
Group Structure	Subsidiary of PNSC	
Ownership Stru Status	Private Limited Company	
Status	Tivate Ellinted Company	
GoP Shareholding	PNSC: 100%	
Major		
Shareholdings		
	0.00%	
Others	0.00%	
Others Board of Direct Not Available		

GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Page| 225

Pakistan Cooperative Ship Stores (Private) Limited

PCSSL

A. COMPANY INFORMATION			
Sector	Transportation		
Sub-Sector	Transportation		
Entity Type	PSC - Commercial		
Year of Incorporation	1959		
Incorporation Structure	Private Limited Company		
Administrative Ministry	M/o Ports & Shipping		
Nature of Business	Shipping including charter of vessels, transportation of cargo		
Group Structure	Subsidiary of PNSC		
Ownership Structure			

Ownership Structure		
Status	Private Limited Company	
GoP Shareholding	PNSC: 73%	
Major		
Shareholdings		
Others	27.00%	

e Simp Stores (111/ute) Emireca				
B. KEY FINANCIAL STATISTICS				
		Year I	End 30-Jun	
	Consolidated	l in Holding Com		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)	
Current Assets				
Non-Current Assets				
Cash and Bank Balance				
Fixed Asset				
Total Assets				
Current Liabilities				
Non-Current Liabilities				
Long Term Debt				
Total Liabilities				
Equity				
Revaluation Surplus				
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)	
	F 1 2012-13	F 1 2013-14	VARIANCE (%)	
Revenue/ Net Sales				
Cost of Sales				
Gross Profit/(Loss)				
Operating Expenses				
Operating Profit/(Loss) (PBIT)				
Net Profit/ (Loss)				
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)	
Working Capital	0	0		
Capital Employed	0	0		
Dividend declared			N/A	
Dividend paid to GoP			N/A	
Total Employees			N/A	
Gross Profit Margin (%)			N/A	
Net Profit Margin (%)			N/A	
Return on Assets (%)			N/A	
Return on Equity (%)			N/A	
Debt-to-Equity (Times)			N/A	
Current Ratio (Times)			N/A	
Asset Turnover (Times)			N/A	
Fixed Asset Turnover (Times)			N/A	
Interest Cover (Times)			N/A	
GoP Support				
••	FY 2012-13	FY 2013-14		
Loans			N/A	
Domestic Loans			N/A	
Foreign Loans			N/A	
Guarantees			N/A	
Subsidies			N/A	
Grants			N/A	
	FY 2012-13	FY 2013-14		
Outstanding Loans			N/A	
Outstanding Guarantees			N/A	
2			Pagel 226	

Quetta Shipping (Private) Limited

QSL

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2006	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Ports & Shipping	
Nature of Business	Shipping including charter of vessels, transportation of cargo	
Group Structure	Subsidiary of PNSC	
Ownership Structure		
Status	Private Limited Company	

PNSC: 100%

Others	0.00%

Board of Directors

GoP Shareholding

Major Shareholdings

Not Available

oping (Private) Limited			QSL
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
	Consolidated	l in Holding Com	pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
			N/A
Dividend paid to GoP			N/A
Total Employees Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
Gor Support	FY 2012-13	FY 2013-14	
Loans	1-1-2012-13	-13-2018-914	N/A
Domestic Loans			N/A N/A
Foreign Loans			N/A N/A
Guarantees			N/A N/A
Subsidies Subsidies			N/A N/A
Grants			N/A N/A
Grants	EV 2012-12	EV 2012-14	IN/A
Outstanding Loans	FY 2012-13	FY 2013-14	N/A
Outstanding Loans			N/A
Outstanding Guarantees			N/

Sargodha Shipping (Private) Limited

SSL

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2001	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Ports & Shipping	
Nature of Business	Shipping including charter of vessels, transportation of cargo	
Group Structure	Subsidiary of PNSC	
Ownership Structure		

Ownership Stru	cture
Status	Private Limited Company
GoP Shareholding	PNSC: 100%
Major	
Shareholdings	
Others	0.00%

Board of Directors	
Not Available	

ipping (Private) Limite	<u> </u>		SSL
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
	Consolidated	l in Holding Com	pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
orp	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Pagel 228

185

Shalamar Shipping (Private) Limited

ShSL

A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2001	
Incorporation Structure	Private Limited Company	
Administrative Ministry	M/o Ports & Shipping	
Nature of Business	Shipping including charter of vessels, transportation of cargo	
Group Structure	Subsidiary of PNSC	
Ownership Struc	cture	
Status	Private Limited Company	

PNSC: 100%

0.00%

_		•	— •	
ĸ	annd	Ωť	Director	•0
L)	vai u	· VI	DILECTOR	

GoP Shareholding

Not Available

Major Shareholdings

Others

ipping (Private) Limite	d		ShSL
B. KEY FINANCIAL STATISTICS			
		Year I	End 30-Jun
	Consolidated	l in Holding Com	oany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A
Gross Profit Margin (%)			N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	
Outstanding Loans			N/A
Outstanding Guarantees			N/A

Sibi Shipping (Private) Limited

SbSL

100	5101 511	
A. COMPANY INFORMATION		
Sector	Transportation	
Sub-Sector	Transportation	
Entity Type	PSC - Commercial	
Year of Incorporation	2001	
Incorporation Structure	Private Limited Company	
Administrative Ministr	y M/o Ports & Shipping	
Nature of Business	Shipping including charter of vessels, transportation of cargo	
Group Structure	Subsidiary of PNSC	
Ownership Stru	cture	
Status	Private Limited Company	
GoP Shareholding	PNSC: 100%	
M-:		

Status	1,
GoP Shareholding	PNSC: 100%
Major	
Shareholdings	
Od	0.00%
Others	0.00%
Board of Direct	ors
Not Available	

Board of D Not Available			

oing (Private) Limited			SUSL
B. KEY F	INANCIAL	STATISTICS	S
		Year I	
	Consolidated	d in Holding Com	pany Rs. Million
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)
Current Assets			
Non-Current Assets			
Cash and Bank Balance			
Fixed Asset			
Total Assets			
Current Liabilities			
Non-Current Liabilities			
Long Term Debt			
Total Liabilities			
Equity			
Revaluation Surplus			
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
Revenue/ Net Sales			(70)
Cost of Sales			
Gross Profit/(Loss)			
Operating Expenses			
Operating Profit/(Loss) (PBIT)			
Net Profit/ (Loss)			
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)
Working Capital	0	0	
Capital Employed	0	0	
Dividend declared			N/A
Dividend paid to GoP			N/A
Total Employees			N/A N/A
Gross Profit Margin (%)			N/A N/A
Net Profit Margin (%)			N/A
Return on Assets (%)			N/A
Return on Equity (%)			N/A
Debt-to-Equity (Times)			N/A
Current Ratio (Times)			N/A
Asset Turnover (Times)			N/A
Fixed Asset Turnover (Times)			N/A
Interest Cover (Times)			N/A
GoP Support			
Our Support	FY 2012-13	FY 2013-14	
Loans			N/A
Domestic Loans			N/A
Foreign Loans			N/A
Guarantees			N/A
Subsidies			N/A
Grants			N/A
	FY 2012-13	FY 2013-14	IVA
Outstanding Loans			N/A
Outstanding Guarantees			N/A
6			-1/11

Pagel 230

187	Swat S	hipping (Private) Limited				SwSL
A. COMI	PANY INFORMATION	B. KEY I	INANCIAL	STATISTIC	S	
Sector	Transportation			Year 1		30-Jun
Sub-Sector	Transportation		Consolidate	d in Holding Com		Rs. Million
Entity Type	PSC - Commercial	BALANCE SHEET	FY 2012-13	FY 2013-14		ANCE (%)
Year of Incorporation	2001	Current Assets	1 1 2012 13	1 1 2013 14	771141	(70)
_		Non-Current Assets				
Incorporation Structure	Private Limited Company	Cash and Bank Balance				
Administrative Ministry	M/o Ports & Shipping	Fixed Asset				
Administrative Ministry	Wi/O I Oits & Shipping	Total Assets				
Nature of Business	Shipping including charter of vessels,	Current Liabilities				
	transportation of cargo	Non-Current Liabilities				
		Long Term Debt				
Group Structure	Subsidiary of PNSC	Total Liabilities				
		Equity				
		Revaluation Surplus				
		INCOME STATEMENT	FY 2012-13	FY 2013-14	VARI	ANCE (%)
Ownership Struc	cture	Revenue/ Net Sales				
	Private Limited Company	Cost of Sales				
	• •	Gross Profit/(Loss)				
GoP Shareholding	PNSC: 100%	Operating Expenses				
g	1166. 100%	Operating Profit/(Loss) (PBIT)				
Major Shareholdings		Net Profit/ (Loss)				
Sharcholdings		OTHER INDICATORS	FY 2012-13	FY 2013-14	VARI	ANCE (%)
		Working Capital	0	0		
Others	0.00%	Capital Employed	0	0		
		Dividend declared				N/A
Board of Directo	rs	Dividend paid to GoP				N/A
Not Available		Total Employees				N/A
		Gross Profit Margin (%)				N/A
		Net Profit Margin (%)				N/A
		Return on Assets (%)				N/A
		Return on Equity (%)				N/A
		Debt-to-Equity (Times)				N/A
		Current Ratio (Times)				N/A
		Asset Turnover (Times)				N/A
		Fixed Asset Turnover (Times)				N/A
		Interest Cover (Times)				N/A
		GoP Support				
			FY 2012-13	FY 2013-14		
		Loans				N/A
		Domestic Loans				N/A
		Foreign Loans				N/A
		Guarantees				N/A

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

Pagel 231

FY 2012-13 FY 2013-14

N/A

N/A

N/A

National Highway Authority NHA

Sector Transportation Sub-Sector Transportation Entity Type Federal Authority Year of Incorporation Incorporation Structure Administrative Ministry Stature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding Major Shareholdings Others 0.00% Board of Directors Not Available	188	Nation
Sub-Sector Transportation Entity Type Federal Authority Year of Incorporation 1991 Incorporation Structure Federal Authority Administrative Ministry M/o Communication Nature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	A. COM	PANY INFORMATION
Entity Type Federal Authority Year of Incorporation Incorporation Structure Federal Authority M/o Communication Nature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding Major Shareholdings Others 0.00% Board of Directors		
Year of Incorporation 1991 Incorporation Structure Federal Authority Administrative Ministry M/o Communication Nature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	Sub-Sector	Transportation
Incorporation Structure Administrative Ministry M/o Communication Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Entity Type	Federal Authority
Administrative Ministry Nature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	Year of Incorporation	1991
Nature of Business Plan, promote, organize and implement the programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Incorporation Structure	Federal Authority
programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or any other c Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	Administrative Ministry	M/o Communication
Group Structure Independent Authority established under NHA Act, 1991 Ownership Structure Status Federal Authority GoP Shareholding Major Shareholdings Others 0.00% Board of Directors	Nature of Business	programs for construction, development, operations and repair and maintenance of national highways and strategic roads especially entrusted to the authority by the Federal and Provincial Governments or
Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	Group Structure	Independent Authority established under
Status Federal Authority GoP Shareholding 100.00% Major Shareholdings Others 0.00% Board of Directors	Ownership Stru	cture
Major Shareholdings Others 0.00% Board of Directors		
Major Shareholdings Others 0.00% Board of Directors		
Others 0.00% Board of Directors	GoP Shareholding	100.00%
Board of Directors		
	Others	0.00%
		Drs

l Highway Authority			
B. KEY F	INANCIAL	STATISTICS	S
		Year I	
DALANCE CHEET	EV 2012 12	FY 2013-14	KS. IVIIIIIOII
BALANCE SHEET	FY 2012-13		VARIANCE (%)
Current Assets	31,455	61,879	97%
Non-Current Assets Cash and Bank Balance	504,364 17,508	579,498	15% 187%
Fixed Asset	128,233	50,212 125,208	-2%
Total Assets	535,819	641,376	20%
Current Liabilities	483,701	609,447	26%
Non-Current Liabilities	340,775	341,332	0%
Long Term Debt	336,607	337,771	0%
Zong Tollin Zoot	330,007	337,771	070
Total Liabilities	824,476	950,779	15%
Equity	(288,657)	(309,403)	7%
Revaluation Surplus	0	0	7 70
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)
			` '
Revenue/ Net Sales	24,110	18,420	-24%
Cost of Sales	18,317	8,215	-55%
Gross Profit/(Loss)	5,793 21,630	10,205 16,997	76% -21%
Operating Expenses Operating Profit/(Loss) (PBIT)	(15,837)	-6,792	-21% -57%
Net Profit/ (Loss)	(32,328)	(20,369)	-37%
	/	, , ,	
OTHER INDICATORS	FY 2012-13	FY 2013-14	
Working Capital	(452,246)	(547,568)	21%
Working Capital Capital Employed			21% -39%
Working Capital Capital Employed Dividend declared	(452,246)	(547,568)	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP	(452,246) 52,118	(547,568) 31,929	21% -39% N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees	(452,246) 52,118 3,693	(547,568) 31,929 3,565	21% -39% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%)	(452,246) 52,118 3,693 24.0%	(547,568) 31,929 3,565 55.4%	21% -39% N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%)	(452,246) 52,118 3,693 24.0% -134.1%	(547,568) 31,929 3,565 55.4% -110.6%	21% -39% N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%)	(452,246) 52,118 3,693 24.0% -134.1%	(547,568) 31,929 3,565 55.4% -110.6%	21% -39% N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2%	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6%	21% -39% N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9)	(547,568) 31,929 3,565 55.4% -110.6% 6.6% (3.1)	21% -39% N/A N/A N/A N/A N/A N/A N/A N/A N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9)	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9)	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times)	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9)	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4)	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9)	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4)	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0 25,352.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0 29,176.0	21% -39% N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies Grants	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0 25,352.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0 29,176.0	N/A
Working Capital Capital Employed Dividend declared Dividend paid to GoP Total Employees Gross Profit Margin (%) Net Profit Margin (%) Return on Assets (%) Return on Equity (%) Debt-to-Equity (Times) Current Ratio (Times) Asset Turnover (Times) Fixed Asset Turnover (Times) Interest Cover (Times) GoP Support Loans Domestic Loans Foreign Loans Guarantees Subsidies	(452,246) 52,118 3,693 24.0% -134.1% -3.0% 11.2% (2.9) 0.1 0.0 0.2 (0.9) FY 2012-13 47,490.0 22,138.0 25,352.0	(547,568) 31,929 3,565 55.4% -110.6% -1.1% 6.6% (3.1) 0.1 0.0 0.1 (0.4) FY 2013-14 81,457.0 52,281.0 29,176.0	21% -39% N/A N/A

Subsidies

Outstanding Loans

Outstanding Guarantees

Grants

Sector	ANY INFORMATION Transportation
~~~~	•
Sub-Sector	Transportation
Entity Type	Federal Authority
Year of Incorporation	1973
Incorporation Structure	Federal Authority
Administrative Ministry	M/o Ports & Shipping
Nature of Business	Provides shore based facilities and services to international shipping lines and other concerned agencies in the form of adequate water depth in the channel, berths/terminals, cargo handling equipment, godowns, storage areas and providing facilities for s
Group Structure	Independent Authority established under PQA Act, 1973

Ownership Structure		
Status	Federal Authority	
GoP Shareholding	100.00%	
Major		
Shareholdings		
Others	0.00%	

#### **Board of Directors**

Not Available

<b>Q</b>					
B. KEY FINANCIAL STATISTICS					
		Year F	End 30-Jun		
		Un-aud	lited Rs. Million		
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)		
Current Assets	24,746	27,078	9%		
Non-Current Assets	13,569	13,353	-2%		
Cash and Bank Balance	15,889	17,898	13%		
Fixed Asset	11,943	11,625	-3%		
Total Assets	38,315	40,431	6%		
Current Liabilities	6,850	8,055	18%		
Non-Current Liabilities	10,315	10,350	0%		
Long Term Debt	28	28	0%		
Total Liabilities	17,164	18,405	7%		
Equity	21,151	22,026	4%		
Revaluation Surplus					
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)		
Revenue/ Net Sales	6,642	7,219	9%		
Cost of Sales	6,007	5,971	-1%		
Gross Profit/(Loss)	635	1,248	97%		
Operating Expenses					
Operating Profit/(Loss) (PBIT)	635	1,248	97%		
Net Profit/ (Loss)	296	875	196%		
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)		
Working Capital	17,897	19,023	6%		
Capital Employed	31,465	32,376	3%		
Dividend declared			N/A		
Dividend paid to GoP			N/A		
Total Employees	2,273	2,114	N/A		
Gross Profit Margin (%)	9.6%	17.3%	N/A		
Net Profit Margin (%)	4.4%	12.1%	N/A		
Return on Assets (%)	1.7%	3.1%	N/A		
Return on Equity (%)	1.4%	4.0%	N/A		
Debt-to-Equity (Times)	0.8	0.8	N/A		
Current Ratio (Times)	3.6	3.4	N/A		
Asset Turnover (Times)	0.2	0.2	N/A		
Fixed Asset Turnover (Times)	0.6	0.6	N/A		
Interest Cover (Times)			N/A		
GoP Support					
	FY 2012-13	FY 2013-14			
Loans			N/A		
Domestic Loans			N/A		
Foreign Loans			N/A		
1 oreign Louns			1 1/ 1 1		

FY 2012-13

FY 2013-14

Equity shows grant received from GoP and accumulated surplus	

N/A

N/A

N/A

190 Gawadar Port Authority GPA

A. COMPANY INFORMATION			
Sector	Transportation		
Sub-Sector	Transportation		
Entity Type	Federal Authority		
Year of Incorporation	2002		
Incorporation Structure	Federal Authority		
Administrative Ministry	M/o Ports & Shipping		
Nature of Business	Port related services at Gawadar Port		
Group Structure	Independent Authority established under GPA Ordinance, 2002		

Ownership Structure				
Status	Federal Authority			
GoP Shareholding	100.00%			
Major Shareholdings				
Others	0.00%			

# **Board of Directors**Not Available

dar Port Authority			GPA			
B. KEY F	INANCIAL	STATISTICS	S			
Year End 30-Jun						
		Not Avail				
BALANCE SHEET	FY 2012-13	FY 2013-14	VARIANCE (%)			
Current Assets						
Non-Current Assets						
Cash and Bank Balance						
Fixed Asset						
Total Assets						
Current Liabilities						
Non-Current Liabilities						
Long Term Debt						
Total Liabilities						
Equity						
Revaluation Surplus						
INCOME STATEMENT	FY 2012-13	FY 2013-14	VARIANCE (%)			
Revenue/ Net Sales						
Cost of Sales						
Gross Profit/(Loss)						
Operating Expenses						
Operating Profit/(Loss) (PBIT)						
Net Profit/ (Loss)						
OTHER INDICATORS	FY 2012-13	FY 2013-14	VARIANCE (%)			
Working Capital	0	0				
Capital Employed	0	0				
Dividend declared			N/A			
Dividend paid to GoP			N/A			
Total Employees	419	419	N/A			
Gross Profit Margin (%)			N/A			
Net Profit Margin (%)			N/A			
Return on Assets (%)			N/A			
Return on Equity (%)			N/A			
Debt-to-Equity (Times)			N/A			
Current Ratio (Times)			N/A			
Asset Turnover (Times)			N/A			
Fixed Asset Turnover (Times)			N/A			
Interest Cover (Times)			N/A			
GoP Support						
	FY 2012-13	FY 2013-14				
Loans			N/A			
Domestic Loans			N/A			
Foreign Loans			N/A			
Guarantees			N/A			
Subsidies			N/A			
Grants			N/A			
0 !!	FY 2012-13	FY 2013-14	<b></b>			
Outstanding Loans			N/A			
Outstanding Guarantees			N/A			
1			Dogol 224			

# **CONCLUSION & WAY FORWARD**

Public sector enterprises balance an important mandate to maintain profitable enterprises with efficiency equal to if not better than comparable private-sector companies, and also to pursue other decidedly less business-like but equally significant socially desirable and publicly beneficial goals. The financial reporting and accountability is an utmost essential feature of modern SOEs and the publication of this report is an important milestone towards that end. Via this report, government's total economic and financial footprint will be visible with clearly defined areas to strengthen future performance. It is expected that publication of this report will improve transparency, ensure regulatory strengthening and improved operational efficiencies as well as improved oversight by their respective line ministries and broader civil society stakeholders. As a road map to future publications, the scope of this report may be further broadened to show (a) social responsible initiatives taken by various SOEs in having regard for the interests of the community in which they operate; (b) ecological and environmental sustainability initiatives; and (c) responsibility towards regional development and decentralization.

Some of the Government's reform agenda for FY2013-14 is as follows:

- Demonstrating an unwavering commitment towards addressing the **energy crisis** in the country, the government took a significant step to operationalize Central Power Purchase Agency – Guarantee Limited as the power market operator, also in line with international best practices. Previously, National Transmission and Despatch Company (NTDC) handled all the financial affairs but as a result of operationalization of CPPA (G), market operator will bring in following immediate and long term benefits:

#### **Immediate Benefits:**

- Transparent settlement of financial transactions
- Payments of power purchase on the basis of standard criteria, thus facilitating sales
- Elimination of credit risks; improved risk management

#### **Future Benefits (in line to become competitive energy markets)**

- Formation of an equilibrium price for electricity for competitive trading;
- Swift settlement and elimination of credit risk
- Introduction of multiple derivative and hedging products
- Exchange of information between suppliers and buyers; and
- **NEPRA**, the key power sector regulator, has issued various regulations during the last two years to ensure that power sector adapts to the changing landscape of global electricity

business. Such steps have covered traditional as well as novel areas of power supply systems in the country; from issuing feed in tariffs (upfront tariffs) for renewable energy distribution, to moving towards Multi Year Tariff (MYT) for distribution companies, from introduction of net metering and towards implementation of stringent safety and distribution standards. This has all been achieved by strengthening the capacity of NEPRA as well as introduction of **governance reforms** involving the appointment of Professional Chairman and members. Further to this merit based, middle management positions have also been added. Also to enhance the profitability and efficiency of the power sector, government has moved to cost recovery tariffs. Tariff differential subsidies (TDS) have fallen from a high of Rs. 450 billion to Rs. 225 billion. Moreover, a comprehensive circular debt capping plan was prepared to manage the power sector flows and stock till FY2018.

- Regulatory Reforms have not been confined to the power sector alone. Government is cognizant of strengthening the role of regulators in the country for greater autonomy in decision making. In this regard certain amendments in their Acts and legislations were carried out. SBP now has explicit powers for issuing directives and recovering penalties. SECP has a stronger position after a revision of its Act. A Futures Trading Bill alongside and a Corporate Restructuring Companies (CRC) Act have been submitted to the Parliament, envisioned to facilitating timely resolution of Non-Performing Loans (NPLs).
- Alongside administrative and strategic reforms for SOEs, government has prepared a comprehensive **disinvestment program** for either through strategic private sector participation or capital market transactions in the next three years. This program is aimed at minimizing government's interference in SOEs operations and restraining it to the regulatory level. This will help in improving overall public sector portfolio of the federal government and minimizing its fiscal risk exposure. As an ultimate outcome, benchmarking the positive outcomes achieved through banking sector disinvestment, the overall economy will benefit in the long term. Disinvestment will also enhance competition among the public and private sector entities, resulting in improved service delivery by the public sector.

During the FY 2013-14, Government divested 19.6% (241.9 million) shares of UBL and 5% (70.05 million) shares of PPL fetching approximately Rs. 38.2 billion and Rs. 15.3 billion respectively. Government plans to continue its divestment program in FY2014-15 in order to open up the sector to further private sector participation and resultantly improved competition in services and better product delivery.

- To further strengthen **Code of Corporate Governance** introduced in FY2012-13, government continued its efforts for appointment of professional boards, management and external auditors in select SOEs. In the future, the dashboard section at the start of the

report will highlight significant changes in the composition of the Boards, focusing on women representation and presence of independent and executive directors. The BoD composition will be tracked closely to reveal future, evolving changes.

Pakistan Railway (PR) Revitalization Strategy: A comprehensive strategy for PR revitalization has been developed and finalized. PR restructuring would entail multi-dimensional aspects including organization governance, revenue organization and operational efficiency, financial management, structure for liabilities management such as pensions and service delivery.

Way Forward: Government will continue to emphasize focus on Corporate Governance. With professional BoD, it is expected that core roles of the organization will be highlighted while ensuring that an appropriate corporate governance structure will be in place, including a robust control environment, sufficient disclosure levels, and an adequate shareholders' protection mechanism. Going forward, consolidation and reporting of SOEs will help facilitate stakeholders in effective decision making. There is a need to have a centralized database for all State Owned Entities and technology can be employed for data collection, processing and modeling to facilitate the management of such databases. Technical capability requisite for such systems to work can be attained through in-house development. Further, government will keep working on a time bound strategy to restructure entities. This is in line with the Government's predisposition to reduce the financial burden arising from SOEs, and improving their financial viability.

# **Annexure I: Annual GoP Support**

Rs. billion

A. Guarantees				B. Loans	
	FY13	FY14		FY13	FY14
PIA		38.5		Domestic	
PSM	19.5	4.2	WAPDA	6.5	42.9
ZTBL			NHA	22.1	52.3
CPGCL			PBC	0.1	0.2
PMTF	1		PCPL	0.1	
PHPL	103.1		PSM	3	11.3
NPGCL		37.7	LGCC	0.1	
WAPDA		19.3		Foreign	
			WAPDA	7.5	2.5
			NTDC	8.2	8.9
			DISCOs	7.4	3.2
			NHA	25.4	29.2
Total	123.6	99.7	Total	80.4	150.5
C. Subsidies				D. Grants	
	FY13	FY14		FY13	FY14
TCP	10.0	30.0	PSM	2	
USC	6.0	6.0	PR	33.4	33.5
PASSCO	5.2	7.5			
DISCOs	250.0	225.0			
WAPDA	10.0	3.0			
PSO & KPGCL		0.3			
Total	281.2	271.8	Total	35.4	33.5

## **Annexure II: Federal Miscellaneous Investments**

This section provides a list of capital injections made by the Federal Government in different SOEs during FY 2013-14.

SOE Name	(Rs. mn)
Pakistan Electric Power Company (PEPCO)	138,151
Pak Power Park Management Company	1,000
Pakistan International Airlines (PIA)	645
Peoples Steel Mills (PSM)	170
Total	139,966

Source: Pink Book (Federal Miscellaneous Investments) and Corporate Finance Wing (Finance Division)

# **Annexure III: List of Other Federal Authorities and Regulatory Bodies**

#### (Not covered in the report)

- 1. Civil Aviation Authority (CAA)
- 2. Competition Commission of Pakistan (CCP)
- 3. Securities & Exchange Commission of Pakistan (SECP)
- 4. State Bank of Pakistan (SBP)
- 5. Public Procurement Regulatory Authority (PPRA)
- 6. Pakistan Telecommunication Authority (PTA)
- 7. Abandoned Property Organization (APO)
- 8. Evacuee Trust Property Board (ETPB)
- 9. Trade Development Authority of Pakistan (TDAP)
- 10. National Electric Power Regulatory Authority (NEPRA)
- 11. Oil & Gas Regulatory Authority (OGRA)
- 12. Pakistan Electronic Media Regulatory Authority (PEMRA)
- 13. Pakistan Standards and Quality Control Authority (PSQCA)
- 14. Drug Regulatory Authority of Pakistan (DRAP)
- 15. National Tariff Commission (NTC)
- 16. Central Board Film Censors (CBFC)
- 17. Pakistan Environmental Protection Agency (PEPA)
- 18. National Aliens Registration Authority (NARA)
- 19. Pakistan Medical & Dental Council (PM & DC)
- 20. Higher Education Commission (HEC)
- 21. National Database and Registration Authority (NADRA)
- 22. Capital Development Authority (CDA)

#### **Attached Departments**

- 23. Pakistan Engineering Council (PEC)
- 24. Private Power & Infrastructure Board (PPIB)
- 25. Engineering Development Board (EDB)
- 26. Intellectual Property Organization (IPO)
- 27. Board of Investment (BOI)
- 28. Earthquake Rehabilitation Authority (ERRA)
- 29. Agriculture Price Commission (APC)
- 30. Frequency Allocation Board (FAB)
- 31. Pakistan Tobacco Board (PTB)
- 32. Indus River System Authority (IRSA)
- 33. Alternate Energy Development Board (AEDB)
- 34. Pakistan National Council of Arts (PNCA)
- 35. Pakistan Sports Board (PSB)
- 36. Pakistan Cricket Board (PCB)
- 37. National Disaster Management Authority (NDMA)
- 38. National Information Telecommunication Board (NITB)

#### **Annexure IV: List of Entities (Information not received)**

#### **Federal Authority**

1. Gawadar Port Authority

#### **Public Sector Companies (PSCs)**

#### **Commercial PSCs**

- 2. State Petroleum Refining & Petrochemical Corporation
- 3. (i) SSGC LPG (private) Limited
- 4. (ii) Sui Southern Gas Provident Fund Trust Company (Private) Limited
- 5. Power Information Technology Company-Subsidiary of WAPDA
- 6. Peoples Steel Mills Limited
- 7. Pakistan Communication Industries (Private) Limited
- 8. TF Pipes Limited
- 9. Pakistan Tourism Development Corporation
- 10. Pakistan Tours (Private) Limited
- 11. PTDC-Associated Hotels of Pakistan Limited
- 12. PTDC Motels North (Private) Limited
- 13. PTDC Motels South (Private) Limited

#### **Non-Commercial PSCs**

- 14. National Productivity Organization (NPO)
- 15. Karachi Tools, Dies And Moulds Centre (KTDMC)
- 16. Pakistan Chemical and Energy Sector Skills Development Company Subsidiary of PIDC
- 17. PIMA Foods Limited Subsidiary of PIDC
- 18. Pakistan Horticulture Development and Export Company (PHDEC)
- 19. Devolution Trust for Community Empowerment (DTCE)
- 20. Federal Government Employees Housing Foundation (FGEHF)
- 21. Fund for Protected Areas (FPA)
- 22. Ghazi Brotha Taraqiati Idara (GBTI)
- 23. Mountain Areas Conservancy Fund (MACF)
- 24. National Highway Foundation (NHF)
- 25. Pakistan Textile Testing Foundation (PTTF)
- 26. National Rural Support Programme (NRSP)
- 27. WAPDA Endowment Fund for Sports
- 28. WAPDA Employees Housing Foundation
- 29. Federal Liver Transplant Endowment Fund (FLTEF)
- 30. Pakistan Auto Sector Skills Development Company (PASSDC)

#### **Development Finance Institution (DFIs)**

31. Investment Corporation of Pakistan (ICP)